#### Zambaleta Music School

## Port of San Francisco Embarcadero Historic District Piers Request for Interest

In this Request for Interest (RFI), the Port is seeking responses with public-oriented concepts for sites in the Embarcadero Historic District in two categories: (1) Full building(s) or "Master Tenant" Responses or (2) Less than full building or "Smaller Tenant" Responses.

Respondents in the Master Tenant category have a vision for entire buildings, including one or more structures named in this RFI. Master Tenant respondents have the experience to execute a complex rehabilitation project for an historic structure over water and to operate such a facility under a long-term lease.

Respondents in the Smaller Tenant category are experienced in operating the proposed use and in managing a tenant improvement construction project. Respondents should assume the facility will be in a cold shell condition in their response. Respondents who feel they qualify for both categories (a Master Tenant candidate that also operates a public-oriented use) are invited to respond to all information below.

All answers are non-binding and will help the Port generate a better understanding of the possibilities for the future of the Embarcadero Historic District piers. View the RFI: <a href="http://bit.ly/sfport-piers-rfi">http://bit.ly/sfport-piers-rfi</a>. Learn more: <a href="https://sfport.com/historic-pier-opportunities-partnership">https://sfport.com/historic-pier-opportunities-partnership</a>. Email questions to Rebecca Benassini, Port Assistant Deputy Director Waterfront Development Projects, at <a href="https://sfport.com/historic-pier-opportunities-partnership">historic-pier-opportunities-partnership</a>. Email questions to Rebecca Benassini, Port Assistant Deputy Director Waterfront Development Projects, at <a href="https://sfport.com/historic-pier-opportunities-partnership">https://sfport.com/historic-pier-opportunities-partnership</a>.

Please start by providing your email address and then proceeding to the next section. If at any point, you would like to save your responses and quit the form, click "NEXT" in each section and click "SUBMIT" in the final section. You will be emailed a link to your form. Responses can be edited until Wednesday, October 31, 2018 at 5:00 p.m., PDT. The Port of San Francisco will not consider responses until after the RFI closes.

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#### All Respondents

All respondents should provide the following information via this online form. Click "NEXT" at the end of this section.

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1. Indicate whether this response is for the Master or Smaller Tenant Category or both.
Master Tenant
✓ Smaller Tenant
2. Name of responding entity
Zambaleta
3. List the names of key personnel, describe their roles, and detail their relevant experience in the space provided.
Mina Girgis - Executive Director

4. Describe proposed use(s) of the Port's Historic Piers. Include (a) a description of the use, (b) how the use is public-oriented, (c) types of populations targeted for service, and (d) how it complements and responds to existing nearby uses and conditions in the Embarcadero Historic District.

Zambaleta is a music education nonprofit based in San Francisco. We are interested in developing a community music school that increase public access to all the rich musical traditions available in the Bay Area. While some of these classes would require a certain level of musical competency, many will be open to interested learners of all levels. Through its diverse musical offerings, Zambaleta hopes to bring San Francisco's rich musical cultures to the Embarcadero - thereby creating more jobs for the city's teaching artists while offering San Francisco visitors an opportunity for a unique hands-on musical experience.

5. Provide a summary of your experience related to the operation described in (4).

With degrees and 20+ years of experience in hospitality management and ethnomusicology, I have developed an expertise in building innovative spaces and tools for cross-cultural musical learning. In 2009, I founded Zambaleta, a community World Music school based in San Francisco's Mission District. In 2011, I started the Nile Project – an environmental initiative combining musical collaboration, education, and innovation programs to promote water sustainability in the Nile Basin. I have received multiple fellowships from Wired Magazine, National Arts Strategies, Synergos and Seeds of Peace for my work on the Nile Project.

6. Provide information about your preferred location. Information on the sites included the RFI can be found at <a href="http://bit.ly/sfport-piers-rfi-facilities">http://bit.ly/sfport-piers-rfi-facilities</a> and <a href="https://sfport.com/historic-pier-opportunities-partnership">https://sfport.com/historic-pier-opportunities-partnership</a>.

In questions 6. a. - 6. d. describe the site(s) of interest.

6. a. Rank your preferred pier facility location(s) with 1 as your first choice.

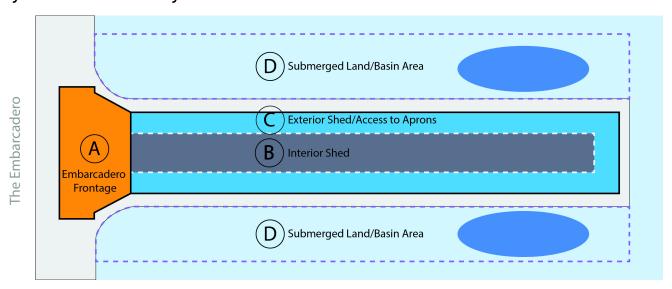
	1	2	3	4	5	6	7	8	9	10	11
Pier 35	$\bigcirc$										
Pier 33	$\bigcirc$		$\bigcirc$	$\bigcirc$							
Pier 31	$\bigcirc$	<b>O</b>	$\bigcirc$	$\bigcirc$	$\bigcirc$						
Pier 29½ & 29	$\bigcirc$										
Pier 23	$\bigcirc$	<b>O</b>	$\bigcirc$								
Pier 19½ & 19	$\bigcirc$	$\bigcirc$	<b>O</b>	$\bigcirc$							
Agriculture Building		$\bigcirc$	$\circ$	$\bigcirc$	$\circ$	0	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Pier 26	$\bigcirc$	$\bigcirc$	$\bigcirc$		$\bigcirc$						
Pier 28	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$		$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Pier 38	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$		$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Pier 40	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$		$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Pier 48	$\bigcirc$										
4											•

- 6. b. Using the image below, select your preferred area(s) of the pier facility. If the Agriculture Building is your preferred location, proceed to 6. c.
- A. Embarcadero Frontage: Access to The Embarcadero and associated foot, bicycle, and automobile traffic; lots of natural light; architecturally beautiful exterior; often two stories.
- B. Interior Shed: Spacious, open area that can be outfitted to suit your needs; minimal natural light; high ceilings; single story.
- C. Exterior Shed/Access to Aprons: Beautiful, open water views; immediate bay access; immediate truck delivery access.

i i o a b. Exterior orica, ricocco to riprorio aria oabirrorgea Earra, be	ed/Access to Aprons and Submerged Land/Basin Area
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Other.	

### Layout of Pier Facility



# 6. c. Describe the areas and the portions of the site(s) you propose to occupy.

Would need to visit the agriculture building and understand the available spaces to specify further.

	l. Check all aspects of your preferred site(s) that influence your pier ection
	Location on The Embarcadero
<u> </u>	Proximity to pedestrian traffic
<u> </u>	Proximity to the Ferry Building
	Proximity to AT&T Park
	Proximity to the Cruise Terminal
	Proximity to tourist attractions
<b>~</b>	Access to public transportation - MUNI
<b>~</b>	Access to public transportation - BART
<b>✓</b>	Access to public transportation - Ferry
	Facility width
<b>~</b>	Facility height
	Facility ingress/egress
	Facility apron access
<b>~</b>	Facility square footage
<b>✓</b>	Facility architecture
	Berthing space
	Access to water
	Other:

#### **Master Tenant Respondents**

Respondents in the Master Tenant category of responses provide the following information via this online form. All answers are non-binding. Click "NEXT" at the end of this section.

Smaller Tenant Respondents should skip this section by clicking "NEXT" below.

View the RFI: <a href="http://bit.ly/sfport-piers-rfi">https://sfport.com/historic-pier-opportunities-partnership</a>. Email questions to Rebecca Benassini, Port Assistant Deputy Director Waterfront Development Projects, at <a href="https://sfport.com">https://sfport.com/historic-pier-opportunities-partnership</a>. Email questions to Rebecca Benassini, Port Assistant Deputy Director Waterfront Development Projects, at <a href="https://sfport.com">https://sfport.com/historic-pier-opportunities-partnership</a>.

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7. Describe in paragraph form the operational concept including public-oriented use mix, such as: Where in the facility would different uses be located? Approximately how much space would be dedicated to different use-types (e.g., publicly-oriented uses, higher-revenue generating uses)? How would the public experience the facility, including public access to the building perimeter, views of and access to the Bay, maximizing access to and enjoyment of the historic elements of the building interiors, and minimizing the private feel of non-public uses?

8. Describe in paragraph form the physical improvements concepts. Please keep in mind that enhancements and alterations to the structures must be consistent with Secretary of the Interior Standards for Historic Rehabilitation.

Zambaleta will outfit its space with improvements necessary to conduct music classes by sound proofing physically-adjacent rooms and installing hardwood floors if needed.

9. Describe in paragraph form how you would access sufficient capital to complete an undertaking like the rehabilitation of a full pier structure or structures.					
Smaller <sup>-</sup>	Tenant Respondents				
•	s in the Smaller Tenant category of response provide the following information via this online form. are non-binding. Click "NEXT" at the end of this section.				
Master Tena	ant Respondents should skip this section by clicking "NEXT" below.				
<u>partnership</u> .	: <a href="http://bit.ly/sfport-piers-rfi">https://sfport.com/historic-pier-opportunities-</a> Email questions to Rebecca Benassini, Port Assistant Deputy Director Waterfront Development <a href="mailto:historicpiers@sfport.com">historicpiers@sfport.com</a> .				
-	r responses and quit the form, click "NEXT" and click "SUBMIT" in the final section. You will be ak to your form. Responses can be edited until 10/31/18 at 5:00 p.m.				
	le a range of rental rates in dollars per leasable square foot per or a triple net lease that the proposed operation can pay.				
\$0 to \$4					
	uld you be willing to make capital improvements to your preferred ity that would last beyond your lease term?				
Depen	ids on the deal				
○ No					

8. b. Provide an approximate amount of tenant improvement funding you
can advance to prepare space for your operation.

\$50,000 - \$100,000 (depends on space size and state)

9. Provide a range of number of years of lease term you would anticipate requiring to amortize the tenant improvement investment in (8).

10 years	
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#### **Additional Information**

Both Master and Smaller Tenant Respondents, click "SUBMIT" below to complete the Port of San Francisco Embarcadero Historic District Piers Request for Interest. If you have any additional information you would like to submit with your RFI response, please email these items to <a href="mailto:historicpiers@sfport.com">historicpiers@sfport.com</a> with "Historic Piers Additional RFI Information" in the subject line.

You will be emailed a link to your form and you will be able to make changes to your responses until the RFI closes on Wednesday, October 31, 2018 at 5:00 p.m., PDT. The Port of San Francisco will not consider responses until after the RFI closes.

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