South Beach Point

Port of San Francisco Embarcadero Historic District Piers Request for Interest

In this Request for Interest (RFI), the Port is seeking responses with public-oriented concepts for sites in the Embarcadero Historic District in two categories: (1) Full building(s) or "Master Tenant" Responses or (2) Less than full building or "Smaller Tenant" Responses.

Respondents in the Master Tenant category have a vision for entire buildings, including one or more structures named in this RFI. Master Tenant respondents have the experience to execute a complex rehabilitation project for an historic structure over water and to operate such a facility under a long-term lease.

Respondents in the Smaller Tenant category are experienced in operating the proposed use and in managing a tenant improvement construction project. Respondents should assume the facility will be in a cold shell condition in their response. Respondents who feel they qualify for both categories (a Master Tenant candidate that also operates a public-oriented use) are invited to respond to all information below.

All answers are non-binding and will help the Port generate a better understanding of the possibilities for the future of the Embarcadero Historic District piers. View the RFI: http://bit.ly/sfport-piers-rfi. Learn more: https://sfport.com/historic-pier-opportunities-partnership. Email questions to Rebecca Benassini, Port Assistant Deputy Director Waterfront Development Projects, at historic-pier-opportunities-partnership. Email questions to Rebecca Benassini, Port Assistant Deputy Director Waterfront Development Projects, at https://sfport.com/historic-pier-opportunities-partnership.

Please start by providing your email address and then proceeding to the next section. If at any point, you would like to save your responses and quit the form, click "NEXT" in each section and click "SUBMIT" in the final section. You will be emailed a link to your form. Responses can be edited until Wednesday, October 31, 2018 at 5:00 p.m., PDT. The Port of San Francisco will not consider responses until after the RFI closes.

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All Respondents

All respondents should provide the following information via this online form. Click "NEXT" at the end of this section.

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| 1. Indicate whether this response is for the Master or Smaller Tenant Category or both. |
|---|
| ✓ Master Tenant |
| Smaller Tenant |
| 2. Name of responding entity |
| Vanke USA / Modico Investments |

3. List the names of key personnel, describe their roles, and detail their relevant experience in the space provided.

Trey Clark, Senior Manager, Eric Tsaur, Project Manager, Bill Wenner, Construction Manager

4. Describe proposed use(s) of the Port's Historic Piers. Include (a) a description of the use, (b) how the use is public-oriented, (c) types of populations targeted for service, and (d) how it complements and responds to existing nearby uses and conditions in the Embarcadero Historic District.

A. We are proposing a mixed use concept with a combination of retail, office and park uses. The very rear of the pier will house a biosphere-type structure which will house a botanical garden. This will a be public park that will allow residents and visitors to engage with the waterfront in relative warmth while enclosed in a protected area that is also densely populated with fauna. The team believes this will be a spectacular public amenity that will enhance the city as a whole. The enclosure will be accessed by use of the publicly accessible apron that circumscribes the entire pier. The bottom portion of the bulkhead will house retail, of which a substantial portion will be restaurant space. The upper portions of the bulkhead will house office or potentially community uses. Between the bulkhead and the public park will be market-rate office space. The office portion will be the primary economic driver of the development that finances the seismic improvements, the substructure repairs, apron repair/installation, and public park.

- B. The retail portion, the apron, and the public park are the public-oriented uses of the space.
- C. The primary populations targeted are both local residents and visitors of all ages.
- D. Given the development of the South Beach / Ballpark area in terms of both residential and office population growth, the proposed use will complement the nearby uses by: 1. Providing additional dining and retail amenities to nearby residents; 2. Providing a large and attractive public space for the public to enjoy and through which the public can engage with the waterfront; 3. Complementing existing nearby offices uses by continuity of land use through the office portion.

5. Provide a summary of your experience related to the operation described in (4).

The company and members listed have been involved in a number of complex developments within the city of San Francisco. The team's current development portfolio consists of approximately 1,048,000 sqft of office, residential, and retail development.

6. Provide information about your preferred location. Information on the sites included the RFI can be found at http://bit.ly/sfport-piers-rfi-facilities and https://sfport.com/historic-pier-opportunities-partnership.

In questions 6. a. - 6. d. describe the site(s) of interest.

6. a. Rank your preferred pier facility location(s) with 1 as your first choice.

| | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 |
|-------------------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| Pier 35 | \bigcirc |
| Pier 33 | \bigcirc |
| Pier 31 | \bigcirc |
| Pier 29½ & 29 | \bigcirc |
| Pier 23 | \bigcirc |
| Pier 19½ & 19 | \bigcirc |
| Agriculture Building | \bigcirc |
| Pier 26 | \bigcirc |
| Pier 28 | | \bigcirc |
| Pier 38 | | \bigcirc |
| Pier 40 | \bigcirc |
| Pier 48 | \bigcirc | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | \bigcirc |

6. b. Using the image below, select your preferred area(s) of the pier facility. If the Agriculture Building is your preferred location, proceed to 6. c.

| | A. Embarcadero Frontage: Access to The Embarcadero and associated foot, bicycle, and automobile traffic; lots of natural light; architecturally beautiful exterior; often two stories. |
|----------|--|
| | B. Interior Shed: Spacious, open area that can be outfitted to suit your needs; minimal natural light; high ceilings; single story. |
| | C. Exterior Shed/Access to Aprons: Beautiful, open water views; immediate bay access; immediate truck delivery access. |
| | C. & D. Exterior Shed/Access to Aprons and Submerged Land/Basin Area |
| ✓ | AD. Master Tenant Whole Pier |
| | Other: |

Layout of Pier Facility



6. c. Describe the areas and the portions of the site(s) you propose to occupy.

selection Location on The Embarcadero Proximity to pedestrian traffic Proximity to the Ferry Building Proximity to AT&T Park Proximity to the Cruise Terminal Proximity to tourist attractions Access to public transportation - MUNI Access to public transportation - BART Access to public transportation - Ferry Facility width Facility height Facility ingress/egress Facility apron access Facility square footage Facility architecture Berthing space Access to water Other:

6. d. Check all aspects of your preferred site(s) that influence your pier

Master Tenant Respondents

Respondents in the Master Tenant category of responses provide the following information via this online form. All answers are non-binding. Click "NEXT" at the end of this section.

Smaller Tenant Respondents should skip this section by clicking "NEXT" below.

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7. Describe in paragraph form the operational concept including public-oriented use mix, such as: Where in the facility would different uses be located? Approximately how much space would be dedicated to different use-types (e.g., publicly-oriented uses, higher-revenue generating uses)? How would the public experience the facility, including public access to the building perimeter, views of and access to the Bay, maximizing access to and enjoyment of the historic elements of the building interiors, and minimizing the private feel of non-public uses?

The public park would occupy the back 20% of the pier (approximately 21,000 sqft). The office space would occupy the portion between the public park and the bulkhead (approximately 100,000 sqft). The bulkhead retail would occupy approximately 15,000, and the remaining 17,000 of bulkhead would be office space.

8. Describe in paragraph form the physical improvements concepts. Please keep in mind that enhancements and alterations to the structures must be consistent with Secretary of the Interior Standards for Historic Rehabilitation.

The bulkhead would remain intact and look visually as it does today. The pier shed roll-up doors would be replaced predominantly with window frontage. The remaining exterior of the pier shed would remain intact and look largely as it does today, with the exception of the back 20% of the shed. The back 20% portion of the shed would be removed to make way for the public park.

9. Describe in paragraph form how you would access sufficient capital to complete an undertaking like the rehabilitation of a full pier structure or structures.

Funding for our developments comes from balance sheet financing that has financed several billion dollars worth of developments within the US.

Smaller Tenant Respondents

Respondents in the Smaller Tenant category of response provide the following information via this online form. All answers are non-binding. Click "NEXT" at the end of this section.

Master Tenant Respondents should skip this section by clicking "NEXT" below.

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| 8. a. Would you be willing to make capital improvements to your preferred pier facility that would last beyond your lease term? |
|--|
| O Depends on the deal |
| ○ No |
| Other: |
| 8. b. Provide an approximate amount of tenant improvement funding you can advance to prepare space for your operation. |
| 9. Provide a range of number of years of lease term you would anticipate requiring to amortize the tenant improvement investment in (8). |
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| |

Additional Information

Both Master and Smaller Tenant Respondents, click "SUBMIT" below to complete the Port of San Francisco Embarcadero Historic District Piers Request for Interest. If you have any additional information you would like to submit with your RFI response, please email these items to historicpiers@sfport.com with "Historic Piers Additional RFI Information" in the subject line.

You will be emailed a link to your form and you will be able to make changes to your responses until the RFI closes on Wednesday, October 31, 2018 at 5:00 p.m., PDT. The Port of San Francisco will not consider responses until after the RFI closes.

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