Bayfront Plaza

Port of San Francisco Embarcadero Historic District Piers Request for Interest

In this Request for Interest (RFI), the Port is seeking responses with public-oriented concepts for sites in the Embarcadero Historic District in two categories: (1) Full building(s) or "Master Tenant" Responses or (2) Less than full building or "Smaller Tenant" Responses.

Respondents in the Master Tenant category have a vision for entire buildings, including one or more structures named in this RFI. Master Tenant respondents have the experience to execute a complex rehabilitation project for an historic structure over water and to operate such a facility under a long-term lease.

Respondents in the Smaller Tenant category are experienced in operating the proposed use and in managing a tenant improvement construction project. Respondents should assume the facility will be in a cold shell condition in their response. Respondents who feel they qualify for both categories (a Master Tenant candidate that also operates a public-oriented use) are invited to respond to all information below.

All answers are non-binding and will help the Port generate a better understanding of the possibilities for the future of the Embarcadero Historic District piers. View the RFI: http://bit.ly/sfport-piers-rfi. Learn more: https://sfport.com/historic-pier-opportunities-partnership. Email questions to Rebecca Benassini, Port Assistant Deputy Director Waterfront Development Projects, at historic-pier-opportunities-partnership. Email questions to Rebecca Benassini, Port Assistant Deputy Director Waterfront Development Projects, at https://sfport.com/historic-pier-opportunities-partnership.

Please start by providing your email address and then proceeding to the next section. If at any point, you would like to save your responses and quit the form, click "NEXT" in each section and click "SUBMIT" in the final section. You will be emailed a link to your form. Responses can be edited until Wednesday, October 31, 2018 at 5:00 p.m., PDT. The Port of San Francisco will not consider responses until after the RFI closes.

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All Respondents

All respondents should provide the following information via this online form. Click "NEXT" at the end of this section.

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1. Indicate whether this response is for the Master or Smaller Tenant Category or both.
✓ Master Tenant
☐ Smaller Tenant
2. Name of responding entity
Four Corners Properties ("FCP")
3. List the names of key personnel, describe their roles, and detail their relevant experience in the space provided.
Rich Ying (Principal at Four Corners Properties)

4. Describe proposed use(s) of the Port's Historic Piers. Include (a) a description of the use, (b) how the use is public-oriented, (c) types of populations targeted for service, and (d) how it complements and responds to existing nearby uses and conditions in the Embarcadero Historic District.

The use would be predominantly office above ground floor retail. The retail use would primarily consist of a community-serving food and beverage operation but would also include dedicated space for a non-profit, ideally in the maritime space. The ground floor retail would be publicly accessible and the goal would be to not only create something that services the local neighborhood, but rather becomes a destination attracting locals and tourists alike to the waterfront.

5. Provide a summary of your experience related to the operation described in (4).

FCP is a local office investor and operator who has developed or re-positioned over 3.3 million square feet of office assets in the Bay Area since 2005 and successfully executed its business plan and realized exits on over \$1.0 billion in commercial real estate. Collectively, the FCP team has over 95 years of commercial real estate experience.

6. Provide information about your preferred location. Information on the sites included the RFI can be found at http://bit.ly/sfport-piers-rfi-facilities and https://sfport.com/historic-pier-opportunities-partnership.

In questions 6. a. - 6. d. describe the site(s) of interest.

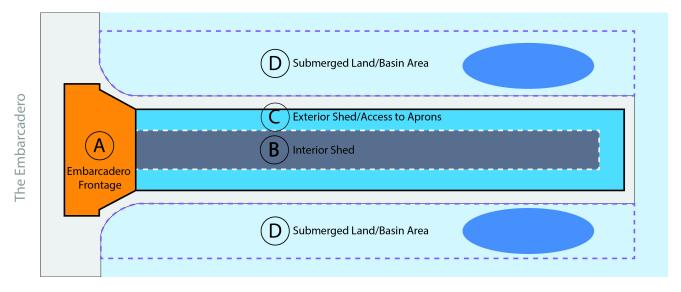
6. a. Rank your preferred pier facility location(s) with 1 as your first choice.

	1	2	3	4	5	6	7	8	9	10	11
Pier 35	\bigcirc										
Pier 33	\bigcirc										
Pier 31	\bigcirc										
Pier 29½ & 29	\bigcirc										
Pier 23	\bigcirc										
Pier 19½ & 19	\bigcirc										
Agriculture Building		\bigcirc									
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6. b. Using the image below, select your preferred area(s) of the pier facility. If the Agriculture Building is your preferred location, proceed to 6. c.

A. Embarcadero Frontage: Access to The Embarcadero and associated foot, bicycle, and automobile traffic; lots of natural light; architecturally beautiful exterior; often two stories.
B. Interior Shed: Spacious, open area that can be outfitted to suit your needs; minimal natural light; high ceilings; single story.
C. Exterior Shed/Access to Aprons: Beautiful, open water views; immediate bay access; immediate truck delivery access.
C. & D. Exterior Shed/Access to Aprons and Submerged Land/Basin Area
AD. Master Tenant Whole Pier
Other:

Layout of Pier Facility



6. c. Describe the areas and the portions of the site(s) you propose to occupy.

We would propose a Class A renovation of the existing building in conjunction with a new "to be built" addition on the back side of the existing building.

selection Location on The Embarcadero Proximity to pedestrian traffic Proximity to the Ferry Building Proximity to AT&T Park Proximity to the Cruise Terminal Proximity to tourist attractions Access to public transportation - MUNI Access to public transportation - BART Access to public transportation - Ferry Facility width Facility height Facility ingress/egress Facility apron access Facility square footage Facility architecture Berthing space Access to water Other:

6. d. Check all aspects of your preferred site(s) that influence your pier

Master Tenant Respondents

Respondents in the Master Tenant category of responses provide the following information via this online form. All answers are non-binding. Click "NEXT" at the end of this section.

Smaller Tenant Respondents should skip this section by clicking "NEXT" below.

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7. Describe in paragraph form the operational concept including public-oriented use mix, such as: Where in the facility would different uses be located? Approximately how much space would be dedicated to different use-types (e.g., publicly-oriented uses, higher-revenue generating uses)? How would the public experience the facility, including public access to the building perimeter, views of and access to the Bay, maximizing access to and enjoyment of the historic elements of the building interiors, and minimizing the private feel of non-public uses?

Our proposal involves the historic preservation of the existing building consistent with Secretary of Interior Standards and building a new addition to the rear of the building. While conceptual designs are still being studied, the addition would embrace the existing building's architecture and be compatible with and sensitive to the historic nature of the district and the surrounding buildings, while still being differentiated.

The public uses would be located both in the new addition as well as in the existing historic building. The public would be invited to connect to the waterfront through the use of significant indoor/outdoor spaces designed to maximize the user experience through a strong connection with the surrounding public areas and the bay itself.

8. Describe in paragraph form the physical improvements concepts. Please keep in mind that enhancements and alterations to the structures must be consistent with Secretary of the Interior Standards for Historic Rehabilitation.

As mentioned previously, our proposal would include a newly constructed addition in conjunction with an extensive renovation of the existing building that conforms to the Secretary of the Interior Standards. The renovation of the existing building would be focused on building modernization that would enable the public to better access and use the building. Also, the existing building would be moved slightly away from the waterfront to create the pedestrian experience behind the building sought by the Port and to create opportunities for the public to better engage with the waterfront and the new addition. The new addition would preserve view corridors and be compatible with the historic building while still being differentiated.

9. Describe in paragraph form how you would access sufficient capital to complete an undertaking like the rehabilitation of a full pier structure or structures.

FCP has teamed up with institutional capital partners on over \$1.3 billion of opportunistic real estate.

Smaller Tenant Respondents

Respondents in the Smaller Tenant category of response provide the following information via this online form. All answers are non-binding. Click "NEXT" at the end of this section.

Master Tenant Respondents should skip this section by clicking "NEXT" below.

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8. a. Would you be willing to make capital improvements to your preferred pier facility that would last beyond your lease term? Depends on the deal No Other: 8. b. Provide an approximate amount of tenant improvement funding you can advance to prepare space for your operation. 9. Provide a range of number of years of lease term you would anticipate requiring to amortize the tenant improvement investment in (8).	7. Provide a range of rental rates in dollars permonth for a triple net lease that the proposed	•
 No Other: 8. b. Provide an approximate amount of tenant improvement funding you can advance to prepare space for your operation. 9. Provide a range of number of years of lease term you would anticipate 		·
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Additional Information

Both Master and Smaller Tenant Respondents, click "SUBMIT" below to complete the Port of San Francisco Embarcadero Historic District Piers Request for Interest. If you have any additional information you would like

to submit with your RFI response, please email these items to historicpiers@sfport.com with "Historic Piers Additional RFI Information" in the subject line.

You will be emailed a link to your form and you will be able to make changes to your responses until the RFI closes on Wednesday, October 31, 2018 at 5:00 p.m., PDT. The Port of San Francisco will not consider responses until after the RFI closes.

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