

Exhibit No. 3: Summary of Ferry Landing Options

A summary of the pros and cons for each ferry landing location considered in study is provided in the following table.

Option	Pros	Cons
<p>Alternative A – Agua Vista Park (16th Street) Location (Between Pier 70 and Pier 64)</p>	<ul style="list-style-type: none"> • Existing structures at Pier 70 (BAE drydock and piers) provides sheltering from waves • Best Alternative for wave climate per wave study • Site could be integrated into planned park improvements. • Close proximity to public transportation including two Muni stations • Close proximity to proposed Warriors Stadium 	<ul style="list-style-type: none"> • BAE operations may impact ferry operations if water access is only provided from the west • Per WETA, for Alternative A to be feasible it requires dredging and removal of Pier 64 piles below the mudline to allow for water access from the north • Material to be dredged within the existing Pier 64 footprint is likely to be contaminated, resulting in higher dredging costs
<p>Alternative B – South Street Location (Between Pier 64 and Pier 54)</p>	<ul style="list-style-type: none"> • Site could be integrated into planned park improvements • Close proximity to UCSD/Mission Bay Muni station • Close proximity to proposed Warriors Stadium • No impact from BAE operations 	<ul style="list-style-type: none"> • Requires breakwater. Per USACE having a breakwater can elongate permitting process. • Unsure of effectiveness of breakwater and impact to ferry access to the landing. Further study is required • Area to be dredged at the site is likely to have miscellaneous debris and contaminated material present that will increase the cost of dredging
<p>Alternative C – Pier 54 South Side Location</p>	<p>Alternative C was eliminated from consideration due to the requirement that Pier 54 be seismically retrofitted to meet the essential facility requirement for the new ferry landing. The cost to retrofit the entire Pier 54 is cost prohibitive.</p>	
<p>Alternative D – Pier 54 North Side Location</p>	<ul style="list-style-type: none"> • Lowest cost Alternative due to less dredging • Pier 54 provides protection from wave from the south • Requires shorter fixed pier as a portion of Pier 54 is used 	<ul style="list-style-type: none"> • May require seismic upgrade of a portion of Pier 54 • Passenger access to the Pier 54 and how this will interface with operations at Pier 54 requires additional study • Locating landing at Pier 54 will restrict current vessel usage on the north side of Pier 54