

CITY & COUNTY OF SAN FRANCISCO PORT COMMISSION

MINUTES OF THE MEETING APRIL 23, 2019

1. CALL TO ORDER / ROLL CALL

At 3:15 p.m., Port Commission Vice President Willie Adams called the meeting to order. The following Commissioners were present: Willie Adams, Gail Gilman, Victor Makras, and Doreen Woo Ho. Commissioner Brandon was not present.

2. APPROVAL OF MINUTES – April 9, 2019

ACTION: Commissioner Woo Ho moved approval; Commissioner Gilman seconded the motion. All of the Commissioners were in favor. The minutes of the April 9, 2019 meeting were adopted.

3. PLEDGE OF ALLEGIANCE

4. ANNOUNCEMENTS – The Port Commission Affairs Manager announced the following:

- A. Please be advised that the ringing of and use of cell phones, pagers and similar sound-producing electronic devices are prohibited at this meeting. Please be advised that the Chair may order the removal from the meeting room of any person(s) responsible for the ringing of or use of a cell phone, pager, or other similar sound-producing electronic device.
- B. Please be advised that a member of the public has up to three minutes to make pertinent public comments on each agenda item unless the Port Commission adopts a shorter period on any item.

5. PUBLIC COMMENT ON ITEMS NOT LISTED ON THE AGENDA

6. EXECUTIVE

A. Executive Director's Report

- Report on the Seatrade Cruise Global Conference

Elaine Forbes, Port's Executive Director – Our chief operating officer, Byron Rhett, is going to give a very brief overview of a conference he and Michael Nerney attended on April 8th, a seatrade conference in Florida.

Byron Rhett, chief operating officer - Thanks for the opportunity to talk very briefly about the seatrade global conference that was held April 8th through

the 11th in Miami, Florida. It's a large international cruise conference. This was the 35th anniversary of this annual conference. It is really well attended, 13,000 participants. Seventy different cruise lines attended the conference. Mike Nerney, the assistant deputy director for maritime and I attended the conference. We attended as participants but also as exhibitors. As exhibitors, we participated through an organization called Cruise the West Association. Mike Nerney is the secretary-treasurer of that organization. It's nine West Coast ports that participate. We're one of the nine. It is Victoria, Canada to the north, San Diego, California to the south.

It was also an opportunity to spend some time working closely with Carnival Corporation. As you know, almost three-quarters of our cruise calls are through Carnival Corporation through their subsidiaries, Princess and Holland America Lines. We had a chance to meet with them in depth. We met with Arnold Donald, the CEO, with Stefano Borzone, who is the senior vice president of development, and other members of that group. We made some real progress in our negotiations with them at that meeting.

Starting in 2020, we'll be increasing the number of cruise calls in San Francisco by 30 calls. We will also be increasing our passenger fees from \$18 to \$19. But that increase in cruise calls will increase our passenger flow from roughly 240,000 passengers a year to over 350,000 passengers so a significant increase for us.

We also had an opportunity to talk with the Carnival Corporation about investing in new cruise facilities in San Francisco. We made some real progress there. We'll be reporting back to you as we get further into those negotiations. They may be helpful in working with us to develop a second electrified berth to deal with the state regulations that are changing regarding emissions from cruise ships.

Lastly, we had a chance to meet briefly with some of our local partners. We had meetings with both Farless Dailey and Ed Henderson of Local 10 of the ILWU.

- Royal Princess Cruise Maiden Call – May 7, 2019

Elaine Forbes – The next item is also on the theme of cruise ships. This May 7th will be the 50th anniversary and the Royal Princess maiden call to our harbor. Again, Princess has been sailing to San Francisco for 50 years. It started back in 1969 when Princess Italia carrying 700 passengers began sailing from San Francisco to Alaska. They've grown since then. On May 7, 2019, the cruise ship Royal Princess, which is the flagship of the Princess Cruise fleet, will carry 3,600 passengers and make her maiden call in the Port of San Francisco. We're going to use this event to both celebrate the maiden call and also our 50-year anniversary of a partnership. Please mark your calendar if you're interested in attending the events. We're working out the details, but we'll keep you posted.

- Opportunities For All Program

Finally, I wanted to announce the program Opportunities for All. Last year, Mayor London Breed announced this Opportunities for All program. It's a program to provide paid internships to San Francisco youth in public high schools. This is to ensure that young people can be part of the San Francisco thriving economy and have an opportunity to get work experience. The program is inexpensive to participate in but can be very impactful to young people. It's targeted for various levels of engagement from exposure to economic inclusion based on the capacity of the student. I'm appealing to our partners here at the waterfront, our 500-plus tenants, to participate in the program. The Port, of course, will be participating. But if you're interested, please go to the website Opps4All@sfgov.org. We want to get our young people employed with paid internships.

7. CONSENT

- A. Request approval to issue a Request for Qualifications to solicit up to four As-Needed Environmental and Related Professional Services, for a combined not-to-exceed value total of \$6,000,000. (Resolution No. 19-15)

ACTION: Commissioner Makras moved approval; Commissioner Gilman seconded the motion. All of the Commissioners were in favor. Resolution No. 19-15 was adopted.

8. REAL ESTATE & DEVELOPMENT

- A. Request approval of resolution authorizing the Executive Director to execute a Memorandum of Understanding between the Port and the Department of Homelessness and Supportive Housing for temporary use of a portion of Seawall Lot 330 for the proposed Embarcadero SAFE Navigation Center. (This action constitutes the Approval Action for the project for the purposes of CEQA, pursuant to Section 31.04(h) of the San Francisco Administrative Code). (Resolution No. 19-16)

Vice President Adams - To the public today, on this issue on Item 8A, we're going to have a very public, spirited debate for and against this project. We want to thank San Francisco's finest and the sheriff's department for being here. In my six years, I've never seen this but the community is out here today. We're asking everyone to be respectful. We won't tolerate any booing, no clapping, no cross talking. We will stay here as long as it takes to hear everyone. Everyone has a right to speak but we have to be respectful of one another. The media is here. Let's show people that we know how to have a good debate but sometime, we agree to disagree. I will be reading a couple of ground rules for you then we'll get right into business because that's what everybody's here for.

We will be having a hearing that is a very important policy issue. We'll have many members of the public who wish to and need to be heard on this matter. We want to hear from everyone. In order to hear from everyone, I need to limit public comment to two minutes per speaker. We will be here for as long as it takes to hear from everyone who wants to speak. Given the large size of the crowd and the small size of the room, I need to set some ground rules, so we will have an orderly meeting.

Speakers will have two minutes each. Audible sounds for or against speakers will be prohibited. You are welcome to use supportive hands to signal support. If a member of the public is causing a disturbance, I will call the room to order. If a member of the public continues to cause a disturbance, I will instruct the deputy sheriff or the San Francisco Police Department to remove that person who will not come to order. We need to have an orderly meeting, so everyone can be heard.

Finally, the deputy sheriff asks you to clear the aisles so that we have a path of exit. Please do so immediately. We have chairs right outside the room, a monitor and sound system set up so the public can follow the proceedings.

Members of the commission, may I have a motion to limit public comment to two minutes per speaker and to adopt the ground rules I just spelled out?

ACTION: Commissioner Woo Ho moved approval to limit public comments to two minutes and adopt the ground rules spelled out by Commission Vice President Adams. Commissioner Gilman seconded the motion. All the Commissioners were in favor.

Randy Quezada - I am the new director of communications for the Port. I'm going to briefly go over the terms of the revised agreement and then turn it over to my colleagues from the Department of Homelessness and Supportive Housing and other city departments to go into the real meat of the proposal before we go on to public comment.

As many of you all have heard through the media and other announcements, the city's proposal has been revised. The city is now proposing a 200-bed site opening with a capacity of up to 130 beds and, over time, gradually ramping up to 165 beds to start in month four and then ramping up again over time to 200 beds starting in month seven.

The city has also revised their proposed safety and outreach zones. The safety zone currently proposed is from Folsom Street to the north to Second Street to the south and along the Embarcadero to the Ferry Building and the bay on the east.

The outreach zone is from Market Street to the north, Fourth Street to the south and the bay to the east. This will be for a two-year term with an option to renew contingent upon the Port Commission making findings that there's been

a reduction in unsheltered homelessness in the outreach zone, increased public safety resources, specifically an increase of dedicated beat officers in the safety zone and additional cleaning resources, the provision of regular reports on program utilization at the Embarcadero SAFE Navigation Center, publicly available crime statistics and other community-impact measures within the safety zone and, lastly, HSH and the operator complying with the good-neighbor policy. I'll note that the good neighbor policy is a part of the agreement between HSH and the selected contractor that will operate the facility.

This is a depiction of the premises. While familiar, it is an area of about approximately 46,659 square feet along the Embarcadero bordering on Beale Street.

To review the terms of the agreement, it's for 32 months for which five months for construction, 24 months of operation and then three months for site cleanup and transition. As I mentioned, there would be an option to renew for an additional 24 months of operations.

The Port would retain a right to terminate if the premises required for public trust purposes. The Port may terminate this agreement within six months' notice. We will be charging a fair market value for rent at \$0.79 per square foot or \$36,860.61 per month. That's in accordance with our parameter rent schedule for paved land and includes the potential for lost revenue from parking operations.

There will be rent credits in an amount not to exceed \$364,550 for the actual cost of utility infrastructure improvements. This is primarily water and electrical utility improvements that will remain beyond the term of the agreement. The credits shall be amortized over the initial operational period of the agreement here.

Lastly, the permanent use is for a SAFE Navigation Center that is subject to the requirements of the good neighbor policy. The operation of the Navigation Center will include temporary housing for the guests there as well as food prep service, storage facilities, restrooms, laundry, indoor and outdoor community space and the rest of it.

This is for a facility of a capacity of 200 people once the facility has ramped up to full capacity. I'm going to turn it over to Jeff Kositsky, the director of the Department of Homelessness and Supportive Housing.

Jeff Kositsky, Department of Homelessness and Supportive Housing – I would like to give a very quick presentation of the proposal for the SAFE Navigation Center. Then, some of my colleagues from other departments will speak. As you all know, there's a homelessness crisis here in San Francisco with about 7,500 people a night experiencing homelessness in the city. About 58

percent or 4,300 of those are unsheltered. We know we have at least 1,000 people or more on the waiting list for shelter on any given night.

The idea of opening up a SAFE Navigation Center is part of Mayor Breed's call for an additional thousand shelter beds to meet the demand for temporary shelter in the city. This builds off the best aspects of Navigation Centers, which are temporary shelters that have on-site support services that provide an alternative to sleeping on the streets and that will prioritize unsheltered residents who are sleeping in the waterfront neighborhoods.

Navigation Centers are much improved shelters in that they are low barrier to entry. They welcome people's partners, their pets and their possessions. They're accessible 24/7. There are meals on site but no set mealtimes. People can eat when they need to.

They use trauma-informed care and restorative justice practices on site, work on building guest leadership and a sense of ownership and, again, on-site and roving services ranging from connection to medical services, to benefits, to case management, to housing with a wide variety of amenities available at the Navigation Centers.

As Randy informed you, we will start with 130 beds and ramp up to 200 beds over six months with a report every two months during the ramp-up period to measure the impact and report on the impact to the neighborhood, both housed and unhoused residents.

San Francisco Policy Department will speak later and will be dedicating beat officers to the zone. I'll let Commander Lazar to talk more about that. Also, we've expanded the safety and outreach zones based on community feedback. Those are areas in which we will put an extra focus on community safety and ensuring that people who are experiencing homelessness in those zones are brought inside to a place of safety.

We also have changed the terms of the MOU from a four-year operating period to two years with the option to extend for an additional two years subject to your vote and based on the performance of the operator at that site.

During the first two years, we will report on the unsheltered homeless counts in the outreach zones, on cleaning operations in the area and crime stats as well as program utilization and outcomes. As Randy pointed out, we will have a good neighbor policy that will be part of the contract with our provider.

They will be required to work with the neighborhood and city departments to address any neighborhood concerns. They will participate in neighborhood meetings and community meetings as appropriate, will have staff on site and available by telephone 24/7 as well as security on site 24/7. Again, I want to emphasize there are no walk-ins to the Navigation Center and no lines. People don't just walk in and get in line to get into the Navigation

Center. They also will be responsible for discouraging loitering in the immediate area, informing the community of what's happening at the Navigation Center and the services that are available, maintaining safety and cleanliness of the surrounding area including the sidewalks and, again, prioritizing clients who are sleeping in the area for access to the sites.

I know that you have seen this before but we have had success in other neighborhoods in the Mission District. We opened up a Navigation Center at 1515 South Van Ness and were successful in dramatically reducing the number of people sleeping outdoors in the whole Mission District.

More importantly, clients have been very successful in coming into Navigation Centers. In this photo, this individual was at the Central Waterfront Navigation Center, managed to get a job and find housing on her own, just needed a place to get off of the streets and get organized and get herself together, so she could go out and find employment and housing on her own and is also very proud and didn't want us to use her name but is certainly allowing us to share her photo and her story.

Again, another success story of someone who was homeless for 15 years. She and her partner were able to use the Navigation Center as a platform through which they were able to become permanently housed. Yet another success story and yet another success story.

We have received hundreds of phone calls and emails about this issue. We've had many, many meetings. Emily will talk about that in more detail. I will just speak for my own engagement with the community. We've received many emails from people writing to us saying they are opposed to this in this neighborhood. We have people who have written to us saying they want us to build a bigger Navigation Center, why are we making it this small? Then people in the middle who've had a lot of questions and comments and concerns.

Some people believe that we are not listening to the community. I want to assure you that we absolutely are listening to the community. That does not mean that we are in complete agreement. But there are many people who do not want this on the site. We believe that this is an appropriate location for it. Again, it does not mean that we are not listening. We have made numerous changes at the request of community members in terms of the length of the lease and in terms of the way that the program is being designed and the size of the Navigation Center.

I want to assure you we've spent a lot of time listening to neighbors on this issue. Also, I've gotten some emails with people saying that Navigation Centers don't work. Only 46 percent of the people who moved into the Navigation Centers were able to access permanent housing or end their homelessness.

I want to say that I would dispute that does not mean they do not work. One night sleeping off of the streets instead of on the streets is a success. These

are temporary shelters. Not everybody who is coming in is going to find a pathway out of homelessness the first time.

People don't usually become homeless suddenly. They spiral into homelessness. It isn't always as simple as some nights in a shelter and exiting. It's a more complex process for many people. But nonetheless, it has a much higher success rate than we see in our temporary shelters. Again, I believe that one night off of the street where someone can get a safe place to be, a meal, somebody to talk to and to be part of a community rather than sleeping outside by themselves alone and on the streets is, in fact, a success.

We also have heard that people believe this is the wrong neighborhood, that Navigation Centers are fine, but this is the wrong neighborhood, that there's not enough services here, that it's the front door to the city, that there's a lot of tourism here.

I would like to respond to that by saying we are aware of where the Navigation Center is located and the proximity to residents and tourists and assure you that we are going to do our absolute very best to make sure that people who live in the neighborhood as well as people who walk by as tourists or visitors to our city see a clean and well-run facility that's providing shelter and services to those who are the neediest among us in accordance to what are San Francisco's values.

This will get our full attention. We are aware of where it is and what our role is going to be in ensuring that this neighborhood remains inviting for the people who live here, for visitors as well as for unhoused people.

There's been some comments there's no services here, that the services are all in the Tenderloin or in other places, I also want to make sure folks understand that we provide full services on site. There's food available for people on site. There will be recreational activities available and social activities on site as well as case management and other types of support services on site.

Pretty much what folks need to help exit homelessness is available on that site. Also, a lot of people are concerned this is going to make their neighborhood dangerous or this is going to make their neighborhood worse or the neighborhood worse. We have not had that experience at our other Navigation Centers. I think the increased police presence that Commander Lazar will speak about is going to address those issues. I want you all to know that we have heard these concerns. Those are our responses.

Lastly, I want to add that there are thousands of people living on our streets every single night, sleeping hard on the concrete and suffering. Every year, over 200 people die, in my opinion unnecessarily, on our streets.

This is a crisis of epic proportions. It's a humanitarian crisis. We can do better than what we are doing. We have to do better than what we are doing and that's going to require creating safe places for people to come indoors. Navigation Centers are not the only solution. We are not telling you that they're the only solution. We are also building housing. We have more permanent housing for homeless people in San Francisco per capita than most cities in the United States. We have prevention programs. We have mental health programs. This is a component of the homelessness response system. It is a critical component. As Mayor Breed and, frankly, Mayor Lee was well, both called for the creation of additional shelter.

It had been years that the city had built any additional shelters. It's clear from just looking outdoors that we need more shelters. I think 1,000 is the right number. It fills the gap. This site will go a long way towards helping us fill that gap so that we can reduce the number of people who have to sleep outdoors. We can reduce the impact that has on our neighborhoods. We can reduce the number of people who are dying along on our streets. I encourage you to please support the opening of this Navigation Center. I want to thank you all for your time and attention and look forward to hearing from my colleagues and from the public comment.

Emily Cohen, Mayor's office - I wanted to discuss briefly the community engagement process that our office has been engaged in along with our partners at SFPD and the Department of Homelessness and Supportive Housing and the Port. This process has been significant. Certainly, one-on-one conversations with community members has been the backbone of this work. Also, we were here at the Port Commission on the 12th.

Since then, the city has hosted two large-scale community meetings at the Delancey Street Foundation. We've convened a neighborhood working group that's met five times so far. We've presented at three Port meetings. We've also been to six of the local HOAs, meeting with residents in the area, discussing their concerns. We've hosted numerous tours of existing Navigation Centers for neighbors who had questions and wanted to see it for themselves, also engaging with the South Beach, Rincon and Mission Bay Neighborhood Association on a regular basis as well as presenting at their meeting on the 15th.

We've also been working with Supervisor Haney's office as well as the other city departments to adjust the plan based on the feedback that we have received at all of these meetings and work together to put together the strongest proposal for addressing unsheltered homelessness in our community and meeting the needs of the housed neighbors who will live near the Navigation Center.

The next section of our presentation is on safety and cleanliness. I'm going to skip to the cleanliness slide and then return to safety for Commander Lazar.

In addition to the safety plan that the commander will outline, we are also committed to increasing cleanliness in the area. We plan to do that through a partnership with a nonprofit organization to provide supplemental cleaning services in the immediate area of the Navigation Center by employing or working with guests at the Navigation Center to help provide that service.

Additionally, we want to make sure that, if there are any issues that come up related to the site, that neighbors have an opportunity to have a pathway to express those concerns. In terms of reporting, as Jeff mentioned, we'll have a 24/7 phone number on site. If there is a particular issue with the site itself, calls can be directed there. Then, if there are concerns or issues around the Navigation Center, we're creating a direct queue through 311 so that 311 calls related to homelessness that come in this area will be prioritized for response from the Healthy Streets Operation Center. I will now turn it over to Commander Lazar to discuss the safety plan.

Commander David Lazar - I'm with the San Francisco Police Department's community engagement division, which includes the Healthy Streets Operation Center. I'm going to provide you with a brief overview of our plan in terms of public safety and crime prevention. The first I'd like to point out is that the department, working closely with the mayor's office and also the Department of Homelessness and Supportive Housing, have identified both an expanded safety zone and an outreach zone.

What that means is that, if we're going to deploy police officers to this area, we want to give them an area of responsibility and essentially inform them that these are the areas that we have to make sure we're addressing quality-of-life crimes and any particular issues that come up, whether it's through our 911 system or through 311 or through the Healthy Streets Operation Center.

We'll have an expanded primary outreach zone and that's the work of the Department of Homelessness and Supportive Housing and the outreach teams who will make sure that they're constantly maintaining these areas so that we can prevent any drug usage or try to get people connected with services or get people to the navigation or to other services that they may need at the time.

Part of our safety plan is not only to prevent crime but also to address things right away. We've heard this community loud and clear in terms of our initial plan of having police officers drive by frequently to address the issues. We've heard the community say, that's really not enough. You need police officers to be on the ground and in the area and constantly maintaining these areas. We will still drive by frequently as planned but the department is committed to assigning officers seven days a week, two beat officers, whether they're on foot patrol or they're on bicycle patrol, they'll be assigned to Southern Station.

They'll be paying close attention to the Navigation Center. They'll be responding to calls for service within the identified zone. They'll be in constant

contact with the Healthy Streets Operation Center and 311, who will call them directly to handle any potential issue that may come up.

In addition, we feel it's very important to have a good relationship with the employees of the Navigation Center, including the security that's on site. We'll be connected with all the security there, exchanging telephone numbers, meeting with them at least once or twice a day depending on the shifts so that they know we're there. We know that we can call them if we need them as well.

We're going to train up the staff at the Navigation Center to contact the Healthy Streets Operation Center regarding loitering, drug use, etcetera. I know quite often the community will call the police, and they may wait. Or they'll use 311, and they'll wait. But what we'd like to do is have a direct, quick access from either the community or the Nav Center to our officers in the field so that they can respond quickly since they will be assigned for this specific purpose.

I talked about partnering with on-site security. One of the things we saw in most of the Navigation Centers is that the crime statistics actually went down. We just took a snapshot of what did it look like six months prior, and what did it look like six months after the Navigation Center was up and running. We saw that there was a decline in crime. One of the interesting facts I'd like to point out is that, in those Navigation Centers, those three that we saw a decline, we didn't have officers assigned like we plan to do here. We had officers going by and attempting to deal with things a couple times a day. This is unique in that there will actually be officers assigned. We'll be looking at the crime statistics closely. We'll be making adjustments if, in fact, we see any particular issues in terms of the statistics.

We're going to be working very closely with Public Works on this crime prevention through environmental design to give advice on the outside, what things should look like, so we can prevent loitering, camera placement and things like that. We're going to definitely weigh in on what that should look like for public safety. At this time, I'd like to call up Rachel from Public Works.

Rachel Alonso - I'm a project manager with San Francisco Public Works, responsible for the design and construction of the proposed Navigation Center project. This is a site plan. At the bottom is Beale Street. Embarcadero is along the right. Off to the screen on the left is Bryant Street. We will not be changing the access to the parking lot. If someone is arriving at the Navigation Center for the first time, they would be driven in to the site off of Bryant Street and then dropped off up at the top right here where this K label is. These are some parking spots.

This right here is the primary entrances into the site. It will be a secured, locked entrance with security cameras, intercom access. For the first time when someone arrives at the site, this is how they will get into the site.

Once someone has established their stay at the Navigation Center, then this will also be their primary exit point. We have this ramp that is proposed to have the primary pedestrian pathway in and out to be along the Embarcadero as opposed to having people walk through the parking lot. But for the first time that they'll arrive, they would be driven in through the parking lot. Right here, this is the first structure that we're proposing. We're proposing three sprung tensile fabric structures. That's similar to what we have at Division Circle.

You'll see some images on the next slides. This is the community services building. So it has reception. It has dining. It has offices for staff. It has one-on-one meeting rooms for staff to meet with their clients. It has laundry. It has a clinic, an exam room, a conference room so a lot of areas here, support services for residents staying at the Navigation Center.

This is a very generous outdoor courtyard. We reference some activities that we'll be programming at the site. The idea is that people can get a lot of the things that they need on the site so a dog over here, maybe chess and checkers, umbrellas, tables and chairs to hang out.

Down here are two tensile fabric structures proposed for the dormitory down along Beale Street. The final structure is right here, which will be modular bathrooms so toilets and showers that are fabricated off site and then brought to the site.

The goal is to have temporary, lightweight construction that can be quickly implemented. Other things of note up here are shipping containers for client storage. That's one of the things that encourages people to come to the site is that they're able to secure their belongings.

We have fencing and landscaping around the entire perimeter of the site to try to increase the aesthetic appeal. Here is a rendering from the Embarcadero. Facing south, this is the main entrance that I mentioned. These are the two parking spots that would be dedicated for the site. Here's an example of the landscaping and then the fencing that would go around the site. This is the tensile fabric structure.

This is a view from Beale Street. This is The Watermark. The tensile fabric structure is peaking out over the fence. We're looking at different decorative fence options, something that will fit in with the neighborhood here. I'll hand it back over to Emily to talk about implementation.

Emily Cohen - I wanted to review that this proposal is a multi-departmental effort from the mayor's office and through all the partner departments and as part of a successful partnership, want to define who is responsible for what and who is accountable for what.

As we've mentioned before, a lot of this is repetitive but want to make sure that folks understand which department is taking the lead for which operation. SF

Public Works is responsible for the design and construction. The Department of Homelessness and Supportive Housing and their nonprofit partner will be responsible for operations, services and the ongoing upkeep of the site. Outreach and conducting the homeless count in the outreach zone is the responsibility of the HSH homeless outreach team, as well as the Healthy Streets Operations Center.

The on-site safety is the responsibility of HSH's nonprofit contractor and their security subcontractor and the dedicated SFPD beat officers in the safety zone. The nonprofit partner operator is responsible for cleaning on the site. HSH will partner with likely a different nonprofit to do the supplemental cleaning in the area. The Department of Homelessness and Supportive Housing, with support from SFPD, HSOC and the contracted nonprofits, will be responsible for the bimonthly reporting during that initial ramp-up phase and then the quarterly reporting for the first two years of the term.

Elaine Forbes - I would like to introduce Courtney McDonald. She is a representative from Supervisor Matt Haney's office from District 6. The supervisor is in his own meeting at the board of supervisors. But Courtney would like to deliver some comments.

Courtney McDonald - I'm a legislative aide with Supervisor Matt Haney. As was mentioned, the supervisor is in the middle of a full board of supervisors meeting. He apologizes for not being able to be here today but he did ask me to share this statement with you all. These are his words.

First, I want to thank the Port Commission, the Department of Homelessness, the mayor's office, SFPD, DPW and all of the residents here today who have participated in this process. I have joined a dozen community forums across South Beach and Rincon Hill, held dozens of additional one-on-one meetings and done a lot of listening. I have heard the hundreds of comments, read every email and letter that has been sent to my office, evaluated the proposals put forth by neighbors and reiterated community feedback to the mayor's office and Department of Homelessness.

The changes that were announced last week by the department including the length of the lease and clear metrics for extension, adding concrete measures of success, the size and process for growth and strengthening the safety plan are important steps to make sure that the city works for both the people being served and for the neighborhood.

I want to thank the neighborhood working group for their role in this process as well. Some additional changes are still being worked out including creating an advisory committee and codifying the commitments made throughout the community process to be part of the good neighbor policy. These have not yet been included in the packet under consideration. I have continued to request a little more time to fully flesh out those additional pieces of the proposal to allow more time for feedback. I have expressed that to the Port, to the commission

and the mayor's office. I believe that the inclusion of an advisory committee comprised of residents, clients and service providers and other neighborhood stakeholders is a critical piece that I understand the Port has had initial discussions about but has not yet finalized. We encourage you to do so.

There are also some additions I'd like to see added to the reporting metrics, like the rate at which services are being utilized to ensure that the highest level of support and success possible is consistent with other Navigation Centers. I and my office are committed to monitoring these metrics to ensure the success of the center and want to underline the importance of this reporting to a new advisory group and making the reports publicly accessible to the neighborhood.

I also believe that we urgently need to create a comprehensive plan to respond to homelessness citywide. I understand that's not your job here but that is why I introduced legislation to build Navigation Centers in every district in San Francisco. From the beginning, I have been asking the mayor to propose another site in another part of the city to demonstrate our commitment to addressing this crisis together. I am still asking for her support in that.

I also understand that, after today, this process is not over. Through the work of the advisory group, the Port staff and Department of Homelessness, the agreement will continue to be refined. There's still work to be done. But let me be clear. Ultimately, I am confident that this Navigation Center will directly address the homelessness crisis, connect people to housing and services and will make a positive impact in this neighborhood. There is extensive data to support that. I have personally visited every Navigation Center in our city. They are well run. They get people off the street. They have a positive impact on the neighborhoods where they are located. They connect people to housing, and they save lives.

Our city is in a crisis. The waterfront is in crisis. People living on our streets are in crisis. The need for services and shelter in this neighborhood is undeniable. Over the past few weeks, I've heard countless neighbors and visitors speak about their concerns around the many people experiencing homelessness in this neighborhood or people experiencing mental health crises on these streets and along the Embarcadero. Many of you here today have shared your personal experiences with us, including people who themselves have experienced homelessness. I agree that the city has to do a better job at preventing and addressing homelessness.

This Navigation Center has been proposed to be part of that solution. I believe that it will be. When I was campaigning here not too long ago, homelessness was the number-one issue that consistently came up. The ISCOT CBD, Community Benefit District, recently did a survey and homelessness was also the top concern for residents. The CBD had over 1,000 homelessness-related requests in January and February of this year alone.

There are more than 100 requests made to 311 related to homelessness every single week in this immediate neighborhood. The homeless outreach team counted by hand one by one 179 people sleeping on the streets in this immediate neighborhood. So the need is clear. I have spoken to people who are unhoused and formerly unhoused, both inside our shelters and Navigation Centers and on the streets. What I've learned from them is that we absolutely need more Navigation Center beds.

Without Navigation Centers, people are forced to create their own shelter on our streets, in our alleyways and on our doorsteps. Many of these people may have health challenges. They may be disabled. Over 400 people have died on our streets in the last two years. This is a life-or-death situation for many. It is imperative that we build more Navigation Centers as well as put forward a citywide plan to build more housing.

I am confident that this Navigation Center will truly be a place where people will navigate out of homelessness, a place where we are able to effectively connect people to shelter, services and housing, where people can get help enrolling in benefits, getting healthcare and access to mental health treatment, receiving treatment related to drug use, where people can feel safe and have the support of a case manager to get them into housing.

My office will be there every step of the way to make sure that this is the case and that we will hold city departments accountable to their commitments, to the residents of the center and to the surrounding neighbors as these commitments are laid out in the MOU and the good neighbor policy.

I recognize that this has been a challenging issue and brought out a lot of strong opinions. As we continue to establish Navigation Centers citywide and supportive services, we have learned many lessons from this process.

I have worked very hard on a tight timeline to shape this proposal in a way to ensure that it will be successful. It is very clear that all of us from city departments to the neighbors here, to advocates are invested in this Navigation Center succeeding.

I appreciate everyone who has weighed in, and the work is not over. I believe that we can get this right. If this is approved today, we have a responsibility to do so.

Michael Wright - Gavin Newsom handed down approximately \$500 million for homeless people. Mountain View is building 144-unit apartment building complex that's three stories tall for \$57 million. You do the calculus math. You could build nine, three apartment building complex and multiply nine times three is 27. So that means you could build a 27-story apartment building complex and house approximately 1,296 homeless people in this lot. San Mateo is building a 68-unit three-story apartment building complex. By the same response, they're only charging \$57 million. With the budget that the city

gives now from the budget cuts from the United States president and \$11 billion budget, that means that you could build nine, three-story 68-unit apartment building complexes side by side right next to each other. That's a total of 1,928 homeless people that's taken off the street. Homeless people don't need homeless programs. They need permanent housing just like you. This Navigation Center, you can only stay there for 90 days, and you're put right back out on the street once all over again. You're recycling them. By the same response, that number that you've not included the 1,139 homeless people that don't use the system because it's frustrating. You're getting better sleep on the BART train going out to the international airport and sleeping on the BART train. You're using the bathroom at the international airport in order to groom and take care of themselves because the services that you get in the shelters is not sufficient. You've been doing this for the past several generations administrations. The economic council added up approximately 28,200 homeless people in San Francisco in the overall Bay Area. I want to show you these pictures close up, so you could see what type of apartment building complex.

Bruce Goldetsky - I would like you to delay moving forward with this MOU for the time being. Today, using Department of Homelessness statistics, there's 10 or 12 active substance abusers on the wharf between Folsom and the ballpark. They quote some number of 179 people but it's because they include Market and Mission and where it's much more heavily crowded. You've heard from all the local residents, 90 percent of whom are concerned. You've heard from the local businesses who rent from you on the wharf. All of those businesses are concerned about their thing. The community advisory group, all their feedback has been 100 percent we need to delay this. Yet, they're moving forward. Everybody is concerned. You won't believe this but if you do the math, there's 1,377 new active drug users will be brought into this area. Now, I know that seems like a crazy high number. But according to the Department of Homelessness, approximately 30 percent of homeless people are active substance abusers. According to what I was told, each stay is an average of 60 days, contrary to what he said, 90 days. I was told by the Department of Homelessness 60 days. With 130 beds for six months, 200 beds for three years and six months, you do the arithmetic. It's 1,377 new substance abusers into this area. Now, I know it seems ridiculous. When I explained to the Department of Homelessness person last week at the CWAG meeting, that's what he said. He said I was nuts, that there was no way it was this many. I spent 10 minutes taking him through the math. You know what he said? He says, "Oh my gawd. I didn't believe it, but you're right. You're right." It turns out that neither the mayor's office nor the Department of Homelessness had ever considered this.

Judy Dundas - I've been a South Beach resident since 2008. It's absolutely infuriating to me to hear a city official say that they've actually engaged with us. I personally have been to probably a dozen meetings since this Navigation Center was announced. It's been nearly 100 percent opposition to this project. But nothing we have said has made any changes to the initial proposal. It's still

200 beds. The lease is still four years with a two-year renewal. The safety plan is not written into the MOU. If the police do not live up to its promises, we have no recourse. You, as the landlord, has no recourse. The good neighbor policy is a sample. It's not in the MOU. Again, we have no recourse. The scale-up metrics are not defined, nor is there an approval process by anybody. So if the thing turns out to be a disaster in the first two months, the city can still go ahead and scale up. I also just want to show you some photos. If none of you have actually walked by a Navigation Center, you absolutely need to delay the vote. These are photos that I and other neighbors took over the last one or two weeks. A bicycle chop shop right in front of Fifth and Bryant, encampment right in front of Division Circle and Fifth and Bryant, biohazardous waste right at the entrance on the Embarcadero with a massive syringe disposal. There are issues that any landlord would have to make sure gets written into the contract in the MOU with respect to safety, with respect to metrics. But you, as the Port Commission, you're a special landlord. You hold this land in public trust to the benefit of all of us.

Paul Scrivano - I live at Portside Condominiums. There are grave safety concerns about this Navigation Center which have not been addressed. I urge the Port Commission to defer a decision today until a proper investigation on the safety impact has been undertaken. The city is racing ahead at breakneck speed to build the Navigation Center without any evaluation of the risk to the neighborhood. There has been no engagement with the community, no inquiry as to the safety impact on a densely populated area, 10,000 residents, thousands of children. All meetings with the city have been simply for show. At one meeting, softball questions were handpicked for answering. We were not permitted to speak. Instead, we were regaled with color siding options for the outside of the Navigation Center. It might have actually been humorous if this wasn't such a serious topic. The city has ignored all the other viable sites and told us that the only site in San Francisco was Seawall Lot 330. The city is rewriting and ignoring laws that would slow down the construction, actions that are more consistent with a dictatorship than a democracy. San Francisco Police Department will be unable to police the violence and the drug use that will occur. Any assurance to the contrary is not realistic or believable. South Beach doesn't currently have a homeless problem. This 225-bed Navigation Center will act as a magnet and will import a massive homeless population into South Beach. I urge the Port Commission to defer any decision today and to undertake a proper investigation of the grave safety issues that will arise out of this Navigation Center and will harm the surrounding neighborhood.

Sheila Klaiman - I live at The Brannan. I think it's really terrific that you're so concerned about the homeless. But I wish you were concerned about the people that help this city survive, like your policemen, your firemen, your teachers, your Department of Public Works. They need your help too. Yet, I have heard nothing about doing anything for them. Also, I am very concerned about what these people in the Navigation Center will do with themselves during the day. It doesn't sound like they have any way to really keep busy. I don't see them having any responsibilities as residents of the city. I am

concerned for my own personal safety. I also understand that that area floods. I don't know whether you'd want anybody living in a flood area. I want to give my own personal thanks to Victor Makras because he did respond to my email.

Spencer Hudson - I'm here today on behalf of Anute Youngbear who can't be here. He died. He died homeless on the street and alone. I am a homeowner. I am a taxpayer in this city. I supported, funded and campaigned for the Yes on C campaign that was successful in providing funds for housing, services and shelter for those of us who are homeless. During that time, I met hundreds of homeless people, people who were recently unhoused and people who were in danger or are in danger of becoming unhoused. They are my neighbors. They are my friends. I am here to support them and this effort to build a shelter, any shelter. I am strongly opposed to any effort or laws that further criminalize or marginalize homeless people. I am here to say that I know the best solution for this catastrophe that our homeless neighbors are experiencing and living every day is housing, medical services, mental health services and, last but not least, shelter. I ask the commissioners to think about the individuals who are living on the street. I ask the commissioners to think about Anute Youngbear who died on the street. Think about your humanity, your compassion and your love for your neighbors and vote yes for this Navigation Center here in the Embarcadero.

Cory Tan - I'd like to play a video.

Male Voice— The Navigation Center is unhealthy for the homeless. It's unhealthy for the neighborhood. Additionally, we need some major reforms regarding the shelter system, some type of psychological profile so that we don't have some sadistic people abusing the homeless. The Navigation Center that I was in, I don't really think there was enough outreach to the clients to at least let them know that there were resources to help them. There were no programs. There was no AA, NA, nothing in the Navigation Centers to like to help them deal with any of that stuff. It just felt like they just dumped us in these rooms. In the next room over, they just had a big TV. They like just dumped us there.

Female Voice - What are the concerns of having such a large shelter?

Male Voice - Definitely disease such as bronchitis, emphysema, just the respiratory stuff, the cleanliness.

Female Voice - What about client drug use?

Male Voice - There is no getting around it. You're going to have drug usage in these places. I just feel that drug usage is everywhere. They give you this idea that it's not going to happen. If they're that gullible, let me see what I can tell them.

Female Voice - What is the ideal shelter system?

Male Voice - We need a holistic, healing platform to actually help homeless to transcend from being on the sidewalk. The Navigation Center should close because those monies should be put into much smaller housing units so that people could ...

Brian Thompson - Video continues

Janet Lawson: Hello again, and good afternoon. Thank you for allowing us to speak here but let's face the facts. The rollout on this thing was botched from beginning to end. The only real crisis coming out of it was the Trumpian level of chaos that has been brought to our neighborhood. I would go as far as to say that Woodstock was better organized and I was there. Had the mayor even once reached out to the community and said I need your help, she would have found a receptive audience. Rather, she chose to announce her plans as a fait accompli, blindsiding even our district supervisor and hiding out anywhere she could find that wasn't here. When she finally deigned to make an appearance, she quite literally told a man to his face, "I'm not going to talk to you about this." Instead, she continued to send proxies to repeat a well-rehearsed script who never provided any answers to the most basic questions, which should have been addressed before this whole thing was hatched and didn't even pretend to take notes about what we were saying until they got called out for it. Those are the actions of a politician, not a leader. A real leader would not hide behind a panel of non-elected political appointees, two of whom just joined last year and both of whom have clear conflicts of interest. I refer to Commissioner Makras and Commissioner Gilman. A real leader would never forget that, while they may be the cleverest person in the room, they are certainly not the only person in the room. By no means does anyone believe this is the only spot for this place. 280 Howard is still zoned residential. So why not ask Mark Zuckerberg to give up one of his floors for his new friends. The only real emergency here is that November is right around the corner. The only outreach effort by the city has been to chastise those who did not accept her agenda and try to make us bad because we refuse to feel worse. There is nothing altruistic about leveraging this population of people in a cynical and blatant attempt for her to stay in power.

Neel Lilani - I'd like to cede my time to Andrew Zacks.

Andrew Zacks - I am an attorney representing Safe Embarcadero for All, which is a group of thousands of local residents here on the Embarcadero. The Port and the commission are moving too fast for this project. Members of the public have not been given an opportunity to have any meaningful input on this project. From being announced around March 1st to being possibly voted on today, there is no possible way a project of this impact can be properly considered and the public be properly consulted. In fact, the city has breached the Brown Act by failing to provide documents to my office in a timely manner. In fact, some documents were not provided until late yesterday despite being requested a month ago. That was after the time that we filed our brief with this board. There were hundreds of documents that were given to us at that point

notwithstanding the fact that they were asked for several weeks ago. At no point has the city addressed what happens when this center closes. What is the plan for the people that are going to be living on this site in two years or four years or when you exercise your termination right? Without such a plan, the reality is the center is not going to close. This is not going to be a two-year lease or four-year lease because, in San Francisco, we are not going to take 200 people and put them back on the street after you've housed them. That is going to be on you folks if you're asked to displace them. You should be asking yourself if you're willing to take that step in either two years or four years. If you're not, you should be coming up with a plan now before the project is approved, so there is, in fact, a plan in place to deal with the 200 souls that will be living on this location. The project has not complied with CEQA, and you're in violation of your public trust obligations if you approve the project.

Margaret Lilani - I'm a San Francisco native, a mom and a professional. In my world, I operate on a philosophy that perfect is the enemy of good. I admire the city for trying to move forward with what I perceive to be an imperfect plan. However, when evaluating an imperfect plan, I feel like you have to go with an 80/20 rule in that you need to have an 80 percent likelihood of success or 80 percent confidence that your plan is a good one. This plan is not good enough. I live at The Watermark. I'm not sure if you guys have ever been down there during rush hour when there's a Giants game or, if you can imagine, what rush hour will be like in the future when there's a Giants game and a Warriors game. The traffic lasts from 3:30 until 9:00 at night. If there is a Navigation Center with vulnerable populations in it who need medical care, an ambulance is not going to be able to get to them. The city has given no plan for how they're going to get emergency services down there with that kind of gridlock. The city is getting more and more crowded. They haven't given us any success metrics that are beyond nebulous about how they're going to make this work. You cannot gamble with human lives and that's exactly what they're doing. This is an experiment. This is the biggest Navigation Center that they have ever proposed putting in this city. I don't care that they're saying that they're going to start with 130 people. They want it to go to 200. That's bigger than anything that they've done before. There is evidence that small Navigation Centers work and that's great. They should absolutely move forward with these. But I can't understand how you have any confidence in moving forward with a vote on this today without anything other than nebulous metrics of success.

Jennifer Friedenbach, Coalition on Homelessness - Pictures of needles, this is San Francisco's front yard, Safe Embarcadero, I'm going to try to say this as respectfully as possible. But I've got to call this out. For me, these signs are so telling of the level of unbridled entitlement the opposition has infused into this debate. How many of the sign holders are injection drug users for diabetes, for rheumatoid arthritis? How many use drugs and alcohol to medicate their pain? Our so-called front yard, poor people need not apply. Your kind not welcome here, they say, your kind being the primarily black, brown, disabled people whose very lives hang in the balance of whether they have a safe place to sleep at night. Commissioners, I know this is uncomfortable for you. But stand

up to the hate like strong, courageous people have done for centuries when facing hatred and injustice. Make no mistake. Class bias has turned into class hatred in this debate. Assuming your child is unsafe, even your pet is unsafe because they're merely near a group of poor people is the very definition of class hatred. But when we have a massive housing crisis where thousands of people of impoverished seniors, people with disabilities, people of color are thrust into the street, many evicted by the previous speaker, putting their lives at risk and you stand in the way of solutions, it goes much farther than that. It's inhumane. It's immoral. It's not just entitled. It's spiteful, and it's selfish. As a San Francisco mother who is raising children to men here, when my kids see homeless people, they ask me how we can help them. And so what I'm asking you is, commissioners, for all of our children, is to stand up with pride and approve this center.

Debra Bowmer - I live two blocks from the proposed Navigation Center at Seawall 330. I ask you to please consider delaying the vote today based on everything you've heard. I'm very concerned about the impacts to the safety of the 10,000 residents who live within a three-block area of the site. Many of these residents are seniors. This neighborhood is home to one of the fastest growing numbers of families with young children in the city. The city's plan is to relocate up to 200 homeless people into an area where there are currently only approximately three dozen homeless persons along the waterfront in our area. I think this is both reckless and unfair. Homelessness is a citywide problem. District has stepped up. We already are home to two Navigation Centers including the one that was most recently opened at Fifth and Bryant. Now, it's time for all districts in San Francisco to step up and serve the homeless. Two weeks ago, the Giants celebrated their home opener. I watched as thousands of tourists, fans, families with strollers and residents hurried along the Embarcadero where the Navigation Center is proposed to be built. They were walking along one of the most beautiful, open and green spaces in San Francisco. This area is not only an important tourist destination but is the main area where our neighbors, the people in this room, gather to exercise, walk their pets, hurry to work in the financial districts and take our children to playgrounds. It's difficult to overstate the negative and costly impact such a large Navigation Center would have on the hundreds of tourists who visit daily and the thousands of residents who call this South Bay area home. This densely populated residential and tourist location is simply the wrong site for a Navigation Center of this size.

Bruce Bales - There is a serious issue with homelessness. I recognize, as I've gone through this process, people like Emily Cohen from the mayor's office and Jeff Kositsky, they are very dedicated to trying to solve this problem. They're given a solution that won't solve for them. I go past the Bryant center as well. I see the fact that, even near the Navigation Center, things they say they're going to try to enforce do not happen today. A few basic points: District 6 already houses the majority of the city's most needed, Delancey Street, homeless shelters, your two Navigation Centers. Fifty-two percent of the affordable housing units are in District 6 in the past 10 years. It's too big. There

are only three shelters of this kind in the city. They all have curfews. The city has no experience operating a Navigation Center at this scale. It's being rushed in. Dogpatch is successful, 68 beds. It's at the end of a dead-end street between an industrial crane and rigging firm and the muni light rail facility. Experts say keep the Navigation Center small. The manager of the Dogpatch says shelters have two-and-a-half pages of rules. They need to because they're so large. The San Francisco controller's office says greatly increasing the bed capacity of center would compromise the scalability. Why this location? The legislature has said your ability to safely maintain the Embarcadero seawall is of statewide importance, and you do a great job of it. You've been authorized to lease or sell certain seawall lots to fund your capital plan. The staff has recommended the value of the Seawall 330 Lot and tax increment be reserved for high-priority capital projects. That's in your own Waterfront Update Plan. Instead, you're going to lease the Seawall 330 without an appraisal, lease or plan to balance the challenge of the Navigation Center in a residential area. Fourth, the city has listened but been dismissive of the hazards. Every picture they show of one cleaned up we can show you one right outside a Navigation Center. The best comment was -- thank you.

John Pachtner - I live at The Brannan. I lived in South Beach in the mid '90s when there was nothing here. There was no baseball stadium. There was no anything, just a bunch of crumbling garages. It was a pretty nice place then. It's a pretty nice place now. This has always occurred to me to be an inherently conflicting land use. If it weren't inherently conflicting, the city would not be proposing this truckload of mitigation measures. Those mitigation measures go on and on and on. I don't doubt the city's sincerity about those mitigation measures. I doubt your capability to actually mitigate them, to actually deliver on your promises from what I see about the surroundings of other Navigation Centers. Secondly, I have never seen a mayor jam down the throats of a neighborhood a project when the neighborhood was 95 percent opposed. Just because you can be autocratic doesn't mean you should be autocratic. Finally, this flies in the spirit of district elections of supervisors a reform that was implemented by voters in 1975 precisely to give neighborhoods a voice about public policymaking at city hall.

Wallace Lee - The city has held a dozen community meetings by now but they've been formalities, a check-the-box exercise. Our concerns about drug dealing, open drug use, chop shops that have popped up right outside of Navigation Centers, encampments next to the front door of Navigation Centers -- those concerns have been ignore and have not been addressed. The only response I've heard to concerns about drug use is, did you know that San Francisco has 20,000 drug addicts, and only 3,000 of them are homeless? Well, that's misdirection. It's a separate issue. It's not relevant to our concerns. The way I see it, the Port has two options today. It could defer the agenda item two, maybe three months. Then, the city could begin real community engagement. Or it could approve the lease today, in which case we won't go away. The community is prepared to take legal action. We all know the mayor is desperate to get this Navigation Center built in five months but she's not

above the law. She can't ignore laws designed to protect the public to fulfill a campaign promise. If the center gets built anyway, you'll be hearing from us every two weeks about the consequences you've brought upon our community. I think the first option is a lot better. The city has a tried and tested public and transparent planning process. So let's use it.

Emily Charnes - I've been in the neighborhood nine years as a resident and a homeowner. We're not a neighborhood of hatred. We're a really inclusive neighborhood. Most of the buildings have a high percentage of BMR units. We have subsidized housing with Steamboat Commons. We have the Delancey Foundation, which everybody is familiar with and whom we embrace warmly as our neighbors. If Delancey were expanding across the street, I think a lot of us in this room would be lining up to volunteer and help without question but it's not the Delancey Foundation. It's a Navigation Center. Because the Navigation Center serves a population a high percentage of which are battling really serious issues like severe mental illness and substance abuse issues, introducing a population like this into a densely packed residential neighborhood is a concern. We're not afraid of someone who's homeless. We're afraid of someone who is battling severe drug addiction and is volatile and unpredictable and perhaps aggressive. So putting it in a neighborhood like this feels like a bad idea. Putting it in a neighborhood, a location that many people have mentioned is transited by tens of thousands of tourists on any given weekend, baseball fans and concert goers and families and kids and cyclists pass by that location every day. So solving one problem by creating another problem for thousands of other people feels at the very least something that deserves a little more time and a little more consideration.

Will Everett - I live on Delancey Street across from the Delancey Street Foundation. We've lived there since 2012. I want to reiterate that Delancey Street does wonderful things. I also want the Port commissioners to keep in mind the earlier presentation we had. Our cruise business is coming up. That's a good thing for the Port and the city of San Francisco. Do we really want to tell those passengers, don't go underneath, don't go beyond the Bay Bridge? I think that we want to have the waterfront be a beautiful opportunity for our residents, for our visitors, open space all the way from the Golden Gate Bridge at least to the baseball stadium and beyond. Again, I think this is the wrong location for a Navigation Center of this size.

Garrett Law - I've lived at The Brannan for 16 years and watched South Beach grow. I want to thank you for the two minutes today. Out of the six or eight meetings I've gone to, I've now been able to speak for five minutes. That's not community engagement. They don't address our concerns. This is part of a kind of a limited community engagement. In today's advancing world, we all believe that a structured group decision-making process produces stronger results than traditional top-down management. This process we've gone through, we feel pretty managed here. You, as the Port Commission, use community engagement on your projects. You have projects all up and down the waterfront and use it all the time. Look around here. There's probably 300

people here today. Does this look like a community engagement process that's coming to a conclusion? It's just growing. This process hasn't been completed today. An additional two minutes isn't getting us there. We need to spend more time, engage the community. I personally think 30 to 50 people, 60 people homeless center or Navigation Center is about the right number but 200 -- you're just inundating our neighborhood with just too many unknowns.

Marcus da Cunha – I'm a Brannan Street resident. You've heard me speaking of my commitment to fight homelessness. You've heard me praising the mayor and her staff for their work in fighting homelessness. Neither here nor there. A shelter has no business on the Embarcadero within three blocks of 10,000 residents, many vulnerable to habits homeless bring. You've heard me speaking of small stuff like homeless dogs, which are often aggressive, unleashed, untrained, unvaccinated and not neutered. You've heard me speaking of sex assault. The shelter will circulate 150 unregistered sex offenders free to roam 24/7 among 10,000 residents plus thousands of unsuspecting commuters and tourists. There are currently seven registered sex offenders in our neighborhood. That's over a 20-time increase. This shelter will circulate 1,500 substance abusers in the neighborhood. That's irresponsible and unconscionable. This plan hasn't been vetted. The community engagement has been a cute show of color of walls and alleged patrols but no effort in learning the makeup of the demographics. While we've been uniformly painted as cruel rich people, a large number of us aren't, me included. An additional shelter in our neighborhood will set back 20 years of making a safe place to live. It will terrorize residents. The city doesn't have funds to open a school but it will spend \$20 million from schooling on a shelter. An absurd proper schooling is one of the keystones to fight homelessness. I urge you to delay the vote or vote no on this project.

Suzanne El Gamal - I believe that no one questions the need to shelter the homeless. However, this proposed site is the wrong one. I am owner and resident of a unit in The Watermark since its inception. This means I live on Seawall Lot 330. I have contributed to the Port mission of development, the construction of the Brannan Park and low-income housing in my building. This also uniquely qualifies me to be a permanent stakeholder who bought into the Port mission and waterfront land use policies, which are not in alignment with this proposed use. I urge you to check the websites and all the documents that describe the policies for waterfront land use. I respectfully urge you and urge this commission to honor its commitment to the Port mission and to uphold seawall land use policies which will be violated along with public trust should this commission approve this proposal. I also want to address the responsibilities and accountabilities Ms. Cohen just presented. As you have seen, there's a whole chain of people contracted to take care of the navigation center. The security in itself, there's going to be a private security force plus the police plus nonprofit providers. So who is really accountable to me on the Port land, on the sea lot for my safety given that there is going to be allowed the drug abuse outside and given that there are a huge epidemic of meth abuse and meth people who are abusing this drug are actually not in control of all of

their capacities? They do attack others. So who is accountable to me? Is it the police? Is it the nonprofit? Is it the commission because I'm on the land commission? Or is it just a 311 call after I'm hurt? Who is accountable to me?

William Glasgow - I'm a South Beach resident. I wanted to quickly help you make an informed decision by offering up a quick and dirty summary of the pros and cons of locating the Navigation Center on this particular site on the Embarcadero. As far as I can tell, the only real pro is that Seawall Lot 330 is large with reasonable access to utilities and is quickly accessible by the city having a reasonable price because the site is owned by a related party, the Port, which is controlled by mayoral appointees and which is willing to lease a lot, Lot 330, at a highly subsidized rate. Now, you've heard about all the concerns on the con side. I'm not going to repeat them. But I think they fall into three major areas. One is it's not about economically challenged people who have fallen on hard times. You've heard the Delancey Foundation is located around the corner and has been a great neighbor for all of us and we've embraced that neighbor. But it's about the fact that a high percentage of the residents are going to be substance abusers, mentally ill and people with criminal backgrounds. These centers can be a magnet for drug dealers and other homeless individuals so that encompasses a bunch of concerns. Secondly, it's been represented multiple times that this facility is simply housing homeless people who already exist in the nearby area. This is completely false. There's approximately 10 homeless people that stay or can be located within about three blocks of the proposed center. So it's talking about importing people with the profile I just outlined into an area that does not have these problems today. The third thing is that this center makes no economic sense.

Carmen King - Thank you so much for this opportunity to speak today. This crisis belongs to all equally no matter what neighborhood we live in. South Beach is in San Francisco, and San Francisco has a homelessness crisis. I live in the Tenderloin neighborhood for those who are familiar with it. It's been mentioned a few times here today. I live next door to a homeless shelter. I have lived there for four years. I would be lying if I said that it wasn't hard and heartbreaking to see what I see every day. It is hard, and it is heartbreaking. What it is not is unsafe, as is being suggested here on these orange signs. It is not in and of itself unsafe to live near a shelter. It has not made me less safe. It has made me more compassionate. What is unsafe however is sleeping outdoors. People die when they sleep outdoors and that's the real issue here today. So I would ask everyone holding up an orange sign what they mean by safe. Whose safety are you talking about? All of us are safer when everyone in San Francisco can sleep indoors.

Sara Ogilvie - I'm here on behalf of the Homeless Church of San Francisco, Homeless Coalition and Yes, In My Backyard (YIMBY) Action. I would like to take this opportunity to thank the Port Commission for the compassion and the good will that they have always shown Pastor Evan Prosser and the Homeless Church at the Brannan Street Wharf, with which I outreach for the Assemblies of God. With all my heart, I entreat you to support this Navigation Center and

continue extending that spirit of collaboration and problem solving that you have to the 100-plus homeless people who congregate in front of the dog run on Brannan Street every Sunday morning peacefully. I know them personally. Many of them are elderly. Many of them are veterans. Many of them are drug free and they would just flourish at the opportunity that this Navigation Center would provide. I invite everybody here to come to the 10:00 a.m. service at Brannan Street Wharf on Sunday mornings and meet Pastor Even Prosser and his church, meet my husband who also helps there and just understand that the community that you have a lot of fear about here and you have a lot of misinformation about, they're not the people that you think that they are. They would be very open and receptive to this opportunity. My husband and I are taxpayers and we live in San Francisco. We feel that we do have a stake in this as well because we're aware that the Port and the Embarcadero are subsidized by state and federal tax dollars and that tourism also provides for here. So please consider everybody.

Calder Lorenz - Just wanted to start off with a fact that was provided by Tipping Point recently. You can find this online. The majority of individuals experiencing homelessness were living in San Francisco when they became homeless. In fact, more than 70 percent of people experiencing homelessness in San Francisco were living here when they became homeless. At St. Anthony's, we want to encourage the commission to see this issue through the lens of San Franciscans supporting San Franciscans. We all live in the same beautiful city. We all are impacted by the homeless crisis. Every day at St. Anthony's, we bring in folks from all over San Francisco to help us serve people experiencing homelessness. We're here working in the same district. Every day, we hear from folks who are in desperate need of housing, in need of supportive services. We're thrilled that Matt Haney is calling for all districts to support the navigation system because all of us have a part to play in ending the citywide crisis. We understand that the stigma around folks experiencing homelessness is real. But we know that it's mothers and daughters, fathers and sons out there. We encourage people to join us, join GLIDE, join in helping to support and sharing an understanding and bringing compassion by coming and meeting your neighbors through our volunteer opportunities. We believe that right now we have a real opportunity to bring San Francisco together and provide solution-based paths out of suffering for all of our neighbors. HSH and SAFE Navigation Centers provide that path. Today, we have an opportunity to take an important step towards healing and showing all of San Francisco that it's up to us, that together we're giant.

Marnie Regen - I'm a director at St. Anthony's. I'm really taken aback at the hatred. I feel it. I go to all these meetings. I feel it and it breaks my heart as a San Franciscan. I work every day in the Tenderloin. I live in the Tenderloin. I have a son and we feel safe. We have love for our neighbors. I don't feel that in this little section of District 6. These folks that we're talking about today are human beings. They're residents of San Francisco, families, children, young, old, 70 percent of whom were born here. Most of them lived here longer than a lot of you guys. These are humans who need to be housed, connected with

each other, loved and cared for, not hated, not rejected, not marginalized. There's so much hate in this city right now, and it's heartbreaking. I beg you to come to St. Anthony's. Come to our community. Spend time. Talk to a homeless person. You use the words import. Import? These are human beings that live in this city. What do you mean by import? They need help. Connect with your fellow San Franciscans. This is about people dying, not your damn property values. I ask you to help, not hate.

Laura Foote - I'm the executive director of YIMBY Action, Yes, In My Backyard. We do advocacy for affordable housing, shelters all over the Bay Area. We have members all across the country. I am very accustomed to being called an outsider. I am consistently an outsider coming in, whether it's to my own community or to other communities to say we need to stand up for people who are in crisis. We need a lot more housing for every single person who needs it. Every community needs to be more welcoming. So many people here are shocked at the level of vitriol and opposition that has been lodged against this desperately needed homeless shelter. I will say that I am not shocked at all. This is very normal. This is very common. Every time a homeless shelter is proposed, we see people behaving this way, every single time. We should look inwards. Why is it that, every time a homeless shelter is proposed, there are people finding reasons to say not in my backyard? How can we make permanent systemic change so that we're not doing this, hours of public comment of the worst things you've ever heard referred to about other human beings? We need to be allowing homeless shelters in every single neighborhood across the city, all down the South Bay, everywhere in California. We cannot continue to make decisions like this where we bring out the worst in people. This is what we are doing, bringing out the worst in people, bringing out the hate in one another. We need to decide together we are all going to allow homeless housing in every single neighborhood. We need it here. We need it there. We need it everywhere. We need to make these decisions differently. We cannot continue to refer to one another as outsiders. We are all in this together. Everyone needs to be standing up for our neighbors.

Nancy Floyd - I live one block from the proposed Navigation Center. I want to respond to the last couple of speakers to say that our neighborhood is an inclusive neighborhood. My neighbors volunteer at St. Anthony's. They volunteer at the Navigation Centers that are, by the way, in our district. I take great offense to the fact that we are being portrayed as people who hate. But I am a business owner also in the district. I want to address the economics of this deal because I want to address the city's claims that the proposed site is the most economic site of the 100 sites evaluated. As commissioners, you have a responsibility to make prudent financial decisions when it comes to the use of a public asset like Lot 330. Lot 330 is an extraordinarily valuable piece of property. In 2017, only a couple blocks away, 75 Howard Street sold for \$110 million. Both properties are on the Embarcadero. There's only one real difference between the two properties. Lot 330 is five times the size of 75 Howard Street. Therefore, one can assume that Lot 330 is worth at least \$100

million if used for commercial purposes. If you owned a lot worth \$100 million and entered into a ground lease on that site, you would expect an annual return of at least 7 percent. That would mean \$7 million a year of rent for the whole site or \$3.5 million a year for the portion of the site that the city proposes to use for the Navigation Center. Conversely, if you sold it, you could realize at least \$100 million in proceeds. What we now know from the proposed MOU between the city and the Port is that the city will be paying only \$440,000 a year in rent. In other words, the Port will be massively subsidizing the city's rent to the tune of over \$3 million a year. Honestly, \$0.79 a square foot is not fair market value.

Robert Scrip - I'm a resident. I'd like to first of all thank the Port for the opportunity to have probably the most community engagement that we've had through this entire process. My concerns echo what a number of my fellow residents in the neighborhood feel is that the process that we've been dealt in this particular instance has been one that's very top-down where the city is basically telling us what they had already decided to do. We've been playing catch up ever since. My concerns echo a lot of what my fellow neighbors have said here, that we have a real concern about issues involving this particular center. The details have not been worked out. The plan that we've seen has not been even hardly brought together in terms of any cohesiveness. You're being asked to vote on a decision that has yet been decided. You're basically making a decision to vote without the details. From all of us in the neighborhood, we have great concerns about the homeless issues in this community. I echo the concerns about the size of this particular center. We've not seen the city be able to operate a center of this size as a 24-hour operation. They contract it out. There's still concerns about the security associated with it. Let's have an actual dialogue about the size. Let's make sure that we scale it to the right considerations and look at the available options within the city. We've not seen what other locations are available. This site was dedicated to be housing. This site was dedicated to be able to fix a crumbling seawall and the Piers 30/32. All of those plans are now going to be put aside because we've been told by the city we have to choose this site. Why this site? Why not other sites? Let's have this dialogue and look at this issue citywide and then get the Port back on the issue of addressing what the site is intended to be in terms of housing in that location.

Alan Dundas - I live at The Watermark. I've been there since 2008. I've actually talked to this commission a couple of times already. This property is so unique in that it has been examined many times including whenever the America's Cup came up and where the Warriors proposal came in. At both those times, it was noticed that there was toxic waste on this property and that remediation was necessary. There's no discussion at all in any of the proposal about how that's going to be taken care of. I'd also like to point out that this piece of property also is under a lot of laws. We have quite a large amount of legal information that must happen in order for this property to be used. In particular, if this commission votes yes on the MOU, that is considered illegal, and it's against the law. There will be a lawsuit that happens. I urge the Bay Area

media to have their lawyers come and talk to the lawyer for Safe Embarcadero. We have got some good information specifically about why this property cannot be exchanged hands in the way that it's happening right now.

Christy Scrivano - For seven weeks, you've heard me share my concerns about the proposed location and the children who would be at risk daily including my own son. Vice President Adams, last month you stated the Port belongs to the people. You told the HSH that you've got to have the support of the community behind you if you're going to make it successful. The community is still divided on this proposal. The city has not engaged in good faith with all of us and does not have the support of surrounding residents. My own experience is that I was shut out of speaking at the last two community meetings even though I arrived 30 minutes early at both and was one of the first to fill out speaker cards. Commissioner Woo Ho, you've previously stated that, if the HSH satisfies the community's concerns, then we need a clear transition plan in the least to address the interim use but this is still unresolved. Therefore, I ask the Port to extend today's vote in order to work this out. Commissioner Gilman, with your 25-year career focused on public policy related to homelessness, your personal view on this proposal clouds your fiduciary responsibility to the Port. You've demonstrated in Port meetings your intent to use your position in pursuit of personal interests such as requesting a review of Port property fees for local nonprofits for which you're affiliated. Due to your conflicts of interest, please abstain from voting on this proposal. Commissioner Makras, you would lease this lot to the city for free or for a dollar, which calls into question your fiduciary role on behalf of the Port. But if there is no price tag on this, then select a different piece of Port property that is farther away from residents and families to make this a win-win for all. President Brandon encouraged us to have an open mind, listen and get educated. Over the last seven weeks, this community has repeatedly listened to the city's educational narrative. It has been a one-way dialogue. I ask you to extend the vote to a later day once the city has had more time to engage the community.

James Dorsch - I'm a resident of 200 Brannan. I live in the community. I actually was going to give up my time to speak until I was just called a racist, a bigot, a class elitist for not wanting things in my backyard like drug use, drug sale, more mental illness -- not importing but maybe bussing additional homeless into our neighborhood. I don't think a lot of people would want those things in their backyard. That doesn't make someone a bigot. That doesn't make them a racist. I would actually ask the people opposing this project to raise your hand if you're racist or a bigot. I didn't think so. I see a lot of the poor choice of language from the YIMBY and the pink signs being held up. I see a lot of their head shaking anytime someone has a valid concern being brought up to this commission. I think there's a lot of intellectual dishonesty going on here in these meetings. I would ask the Port Commission to delay their vote to engage the community more. We're seeing progress already, the revisions, the plans. There is a little bit of traction there. I'd ask the commission to delay that vote to engage more of the community into this, so we can all get to an

agreement on not the perfect plan because we know it's not going to exist but a better plan that the community has a voice in.

Diana Drue - I'm a resident at The Brannan. I'm going to change my hat and put myself in your positions as Port commissioners. Earlier, I believe, a gentleman who was your chief operating officer had mentioned some numbers. I thought, wow, there's a cruise line that's increasing the number of passengers from 240,000 a year to 350,000 a year. Wow. May 7th, there's a ship coming in for an anniversary of some sort, 3,000 people passengers on that ship. I took a look on the Port website before I got up here. I noticed, for the entire rest of the year, you've got about 64 ships planned on docking and coming in. Earlier, I heard mention of 500-plus tenants that you work with. I think you guys need to delay the vote, so you have time to do your due diligence and find out how it will impact your clients and your tenants and what you want to do with the Port for San Francisco. This will also give the mayor the time unbeknownst to her that she needs to do her due diligence to make sure that she gets the proper feedback and maybe looking at things a little differently and looking at things where she's not thinking about achieving her campaign agenda, stepping back and saying, hey, I'm a mayor. I'm a mayor for all San Franciscans, as she said in her inaugural speech. I would like her to behave like one and treat us like the citizens and the residents who deserve her respect.

Jeanne Lyons - I live at The Brannan. You've seen me before. Let me state the blind glimpse of the obvious to me, although maybe others don't agree. I mean, let's start with commonalities, safe, safer, safest. We all want a safe San Francisco. In terms of the homeless problem, we all know there is a problem. In terms of the models, as far as I'm concerned, as far as a lot of our residents who have investigated this both in talking to people from Navigation Centers, looking at the encampments outside of them, it's an experiment that you're trying to scale up. In terms of location, talk about welcoming. Let's talk about the scoreboard just to get it on the record again. Homeless services scoreboard -- District 6 shelter beds, 65 percent in San Francisco, permanent housing 73 percent. District 2 where Marc Benioff from Salesforce and Nat Friedman from GitHub, zero percent in shelter beds, permanent housing 1.9 percent. District 6 Jack Dorsey from Twitter and William Fitzgerald, an ex-Google employee, where they live, 2.9 percent in shelter beds, permanent housing 0.3 percent. District 5, Jeff Lawson from Twilio, 10.1 percent in shelter beds and permanent housing 3.3 percent. We care about the homeless. We have put our efforts in and actually have enough in our District 6. It is a citywide problem. Let me just remind the crowd and I'm sure you all know your mission statement of the Port. The Port of San Francisco manages the waterfront as a gateway to a world-class city and advances environmental and financially sustainable maritime, recreational and economic opportunities to serve the city, the Bay Area and California. You are failing in that if you don't get an RFP to get that land use that is economically feasible and enhances the beauty and what you've stated in your mission is your responsibility to the city of San Francisco. To recruit homeless that have issues into that area is not responsible.

Angela Jenkins - I'm a South Beach resident. I've also been living and working in the area for about 30 years. I hear a lot of statements. I've actually had cordial conversations with people who may not be for the Navigation Center. Let me state right away that I believe the Navigation Center is fine. I heard statements that speak about what we do. I've lived, as I said, about 20 years in South Beach. I have yet to be able to use a parking space at The Brannan because I've been racially profiled, security called on me three different times. It's my parking space. It's deeded to my property but I stopped going. The security have called me. Citizens who are vigilantes have prevented me from going into something deeded to my property. I'm going to go and say more. I've been parts of neighborhood associations and suggested we look at racial profiling, suggested we be more conclusive only to be told in a written letter I'm not a part of that association, though I've been there for five years. When you speak and say we, do not include me. I have worked in that South Beach, Mission Bay. I am a person who can say if I feel racially profiled, if I feel racism. If you're not of color, please don't try to describe what that is like when someone is a racist.

Katy Liddell - I am the co-chair of the Central Waterfront Advisory Group along with Toby Levine. I don't know if you've had a chance to read our email letter yet. The letter reflects a variety of opinions from our members because we had a meeting last week. We are all over the map on this subject. There was no consensus. So we could not come and recommend anything to you but we had a great meeting. It was very civil. We are all over the map. As Chris Wasney, one of our members, said, Corinne would be proud of us. We did a good job. The things that we would really like to point out and focus on are first a thorough vetting of the MOU, the good neighbor policy and the lease. These documents must be very detailed and vetted with the Port and the neighbors. Until every detail is ironed out and agreed upon, we ask that you refrain from voting. Secondly is the design inside and outside. We want to assure the inside promotes comfort, healing and learning for its residents and the outside must be pleasing and acceptable to the neighbors. Third, we were not happy with the way this project was rolled out, too fast with very little outreach. This needs to be a huge lesson learned for future Navigation Centers. Last, we strongly encourage the Port to issue an RFP for this site in order to properly plan for its future. Speaking just for myself, I will tell you that a lot of the controversy could be scaled back considerably if the plans for the center were downsized. The fact that this has been billed as the largest first-of-a-kind Navigation Center has a lot of us very worried. The various city agencies are already overloaded with problems. We just don't think such a large facility will be in their bandwidth.

Martha Bridegam - Thank you for hearing us. I've been volunteering for a little while in association with the Coalition on Homelessness but I say that for identification. I'm speaking for myself. I have been living South of Market for more than 20 years. I live in western South of Market, which is a place that's kept a little bit more of the live-and-let-live spirit and the haven sense that South of Market once preserved for people who are a little bit in trouble, who

might need somewhere to be different, who might need somewhere to be safe. In western South of Market, I live around the corner from the Episcopal sanctuary. Certainly, I don't think it's unsafe to live near a shelter. As a resident of South of Market, there's been a lot of talk about who belongs here or who's an outside agitator, who's out of towners? I think there was a reference online to "vested residents." I want to say we are all guests of the dead South of Market. Enough people have died South of Market because they were homeless, because they were addicted and not receiving treatment, because they were in trouble in some way, acting differently, because they were gay, because they were immigrants or because they were the wrong kind of San Francisco native, because they were working people in a working waterfront trying to get a living wage. We are South of Market here. South of Market has always been the place where people were thought not important enough. This has been always the place that's too valuable for poor people to park on it, as Mr. Herman put it. Now that the land has become valuable, it's just so tragic to see that now South of Market is too important for poor people to be South of Market. A little less hate, please.

D.J. Siegman - I'm a 30-year resident of San Francisco and electrician with the Port of San Francisco. To be clear, I'm speaking here today on my own behalf and on my own time. I'm in favor of the proposed Navigation Center on the Embarcadero. I believe Navigation Centers provide compassionate care and services to one of the city's most vulnerable populations. Navigation Centers are but one tool in the box. While they may not help everyone, they will help some. For me, that's worth the investment. It's time to stop criminalizing trauma and start caring for people. Please vote yes on this MOU.

Jim Greer - I've been living in San Francisco for nearly 20 years. I have two children here. A number of people have spoken about the crisis of people living on our streets that are suffering and dying. Obviously, that is the priority issue. We have a moral imperative to do everything we can for them. I want to take a moment to talk a little bit about the quality of life of the rest of San Francisco and to the many visitors here. Building beds and providing services is the first step to addressing homeless encampments. It's the first step to addressing people who are in crisis and shouting frighteningly on the street, which is certainly an issue. It's the first step and cleanliness and many quality-of-life crimes. We can't help any of these people if they are sleeping in tents on the street. So getting them into supportive housing is the ultimate step but getting them to a Navigation Center is the way we get to that. There's no perfect place for a center like this. There's no perfect design for a center like this. I ask the commission to not let the perfect be the enemy of the good and to please do the right thing and the compassionate thing for everyone in this city whether they have a roof over their heads and a bed and a good meal every night.

Armando Garcia - I'm with the Coalition on Homelessness. I've written down a lot of things that I could present here today. As I've been sitting here, my head has been spinning. It's been a little emotional because I can't really wrap my head around the otherizing and the exclusion, the misinformation about who

the homeless population actually is, how serious the emergency in the city right now actually is with thousands of people on the streets. A SAFE center with 200 beds may not be much compared to the thousands on the streets, but it's something. I feel this way because I have a friend who was a veteran who was homeless and now is happy with a family. I have another person that I know who was a homeless firefighter. These people are not non-contributing citizens. They're not criminals. They're San Franciscans just like anybody here. Many of them have lived here a long time. They deserve to share in the success of this city. I'm aware that a lot of the land that the Port manages is in the public interest. Given that we have an emergency right now, homelessness is an emergency, I want you to strongly consider that the best use of this land in the public interest may actually be to put a SAFE center on it. I also want you to think twice when you're considering land-use policy, the policies that we have on that. There's been a long history in this country of the bureaucratic mazes of land-use policy being used to marginalize people. I don't want to see that being repeated here. The power is in your hands to make a good decision in favor of all San Franciscans at large because it's an issue that affects the entire city if not the larger Bay Area, more than just one small neighborhood.

Kelley Cutler - I'm a human rights organizer at the Coalition on Homelessness. I don't even know what I want to say today. I've been sitting in the back row. As I watch, it's really hard for me to keep my mouth shut and not to be throwing out different comments when someone up here talks about someone dying and then signs go up. This is just sad. It really is sad. We're talking about human beings and the most marginalized people in our community. We have a responsibility to be coming together as San Franciscans and helping to care and to do something and this is something that we can do. This is a challenging one and it's just sad. Let's push this one through because we need more shelter.

Stephen Zocchi - I am a resident of Portside Condominium. I'd like to submit into the public comment this petition to right size and relocate the Embarcadero Navigation Center. It currently has over 2,600 signatures for people that oppose the current plan. Now, I'd like to take a moment here and say that people who sign this, there's nowhere in this petition that said they oppose helping the homeless. There's nowhere in the petition that says they want to be racist. What it does say is we can come up with a better plan. What I'm asking the commission to do is defer the vote because the mayor's office has made some progress in my personal opinion but we still have work to do. We can craft a better plan for a Navigation Center in our neighborhood that will support the waterfront homeless. We have things that still need to be worked out like metrics for performance and scalability for the Nav Center. Director Kositsky and Supervisor Haney agreed to third-party oversight. That's still not done. Contractual obligation for the MOU -- not to the third party, but what about to the Port Commission or a process for residents to be involved in lease renewal? So these are things that still need to be done. It will make it a better plan and will make it a plan that the community can get behind. That's what it's

about because we do want to help the homeless. We need to find a plan that everybody agrees is a great plan.

Elizabeth Bernard - This has been an experience of how good people can disagree. I am definitely a pro-Navigation Center. I want to thank you for this opportunity for everyone. I did write some things down. It's really important to remember we cannot keep saying no when we're working toward fixing problems because all it does is stay where we are. There is nothing. What is it that we are giving up to help people who really need it? A space, a lot that has a beginning and an end and the help is huge. We have a chance at an opportunity to intercede in the lives of other human beings who need this. To me, I will take that chance whenever I can and I have. I live in the Mission District. San Francisco is changing. Let's move it toward good, being good and doing good because that's what San Francisco is. One of my favorite quotes is we are all just walking each other home.

Elaine Forbes - Chair Adams, I just want to recognize that the district supervisor has just arrived, Supervisor Matt Haney. Nice to see you, Sir.

Sam Wagner - For clarification purposes, I'm not a hater, a bigot, a racist or an elitist. I'm a compassionate person and a critical thinking enthusiast. I also have a homeless family member. My college roommate and friend is also homeless. There is a homeless crisis and actions should be taken but compassion without critical thinking and analysis will not solve a problem. It will make it worse. A thoughtful, critical approach will help more homeless than blindly throwing more beds at them. Currently, the city and the HSH fail to meet the commitments of the Navigation Centers daily. If the city and the HSH cannot successfully manage the Navigation Centers currently, if they cannot fulfill a good neighbor policy at a 70-bed facility, how can we possibly expect them to be able to do this at a Navigation Center that's two to three times the size of their current failures? How can you trust them with the land that you're responsible for and our safety when their norm is failure? I'm willing to have an open mind but I struggle supporting a program with a 54 percent failure rate. Less than one of six Navigation Centers land in permanent housing. Does that sound like a program that's ready to ramp up? If 54 percent is considered success, how poorly would the Navigation Centers actually have to perform before someone starts to ask hard questions? Instead of simply racing to add more numbers of beds, perhaps more progress could be made if the services and care offered in the Navigation Centers were improved. They have to be capable of better than 54 percent failure rates. They should be if you guys are considering expanding the services. Require them to improve the model before allowing them to supersize them. What would it take for the Navigation Center rates to improve their failure from 54 percent to 40 percent or 30 percent? How much would it take to improve transition from Navigation Center to permanent housing from one to six to one in two? Improving the services and reducing the failure rate will do more to help the homeless than blindly throwing 200 more beds at them. In 2016, the San Francisco controller agreed with us. If you truly

want to help the homeless, we ask you to require the HSH and the city to engage with our community and find a mutually beneficial solution.

Vice President Adams - Supervisor Haney, would you like a special point of privilege?

Supervisor Matt Haney - No.

Dave Papalias - I have never been to a meeting like this. I hate public speaking, don't do any of this stuff. I'm a native San Francisco. I'm going to be 50 this year, and I live right across the street at Portside. I work four blocks from this site. I work at a business that's open to the public. I have been hit and spit on several times by homeless people. I've gone to court to get restraining orders, and they still come back to the business and still do the same thing. I respect and I appreciate the police department. I know they're overworked. If you try calling 911, it takes them time to get there because there's so much stuff going on in the city. I'm not against homeless. I met with the sheriff of San Francisco about two to three years ago to work with homeless situation. When talking with her, we talked about a couple issues that we have in San Francisco. (1) We only have one psych ward in a hospital, and that's at General Hospital. We need more psych wards in San Francisco to take care of this problem. (2) If somebody gets arrested and they go to court and they said, "Yes, I will go to a rehab center," we don't have enough in San Francisco that their case gets dismissed because they agreed to rehab and they never made it to rehab and their case is dismissed. It just starts over and over and over again. If we really want to help the homeless, we need to get more psych wards. We need to do something about rehab. A homeless shelter is just giving the person a fish to eat for one day and not teaching them how to fish to survive the rest of their lives. I really think we need to look into those areas.

Bob Abbasi - I'm a South Beach resident. I don't have a whole lot to say but I think it just boils down to this. We all want to get to the same point. We all want the same thing. But I think all San Franciscans need to sacrifice equally. Somebody just said that it would be courageous to build a shelter here but I think it would be courageous to build a shelter in the marina. I haven't seen anyone do anything like that. This district has disproportionately carried that load. I just want to see every San Franciscan step up to the plate.

Kris Cooper – I've lived in this neighborhood for 17 years. But for many, many years before that, I kind of hung out on my boat in the marina. I've been part of this neighborhood for a long time as has my husband. I'm here to represent him for a few minutes. He's over volunteering at the homeless shelter tonight because they need the help. I want to just ask all of you on the board if you have ever in your lives had a chance to save someone's life because, if you vote yes, you may save somebody's life. Even if it was one, you might do that and that would be something fabulous that few people get to do in their lives.

Simone Mangali - I'm a San Francisco citizen. San Francisco has had a homelessness problem for almost 50 years. Over the past few decades, we've seen more and more people being evicted from their homes by shady landlords, high costs of rent making people not able to afford rent. Homelessness is increasingly criminalized. Because of the high cost of land and development, the city has been unable to open more shelters and Navigation Centers. Our homeless neighbors can't wait. Homeless people need a place to live. Homeless people are dying in our front yard. That is unacceptable. It is immoral. We have let it go on for almost half a century. A previous speaker cited the number of people on the shelter waitlist, 1,300 strong, and called them "drug users." This happened in this room. That speaker stereotyped all homeless people as criminals. It's interesting that white people have come up to publicly say I'm not racist but. It's interesting that some speakers refuse to acknowledge that our homeless neighbors are human beings. And by interesting, I really mean appalling. Homeless neighbors are not criminals. They are more likely to be victims of crimes. These are the kinds of bad-faith arguments and opposition that have delayed other shelters, delayed Navigation Centers and delayed affordable housing for people who are homeless. Homeless neighbors can't wait. Homeless neighbors are dying in our front yard. Homeless neighbors are San Francisco citizens. They can't wait. This Navigation Center must be built. This Port Commission must approve this project today. Commissioner Vice President Adams, Commissioner Doreen Woo Ho, Commissioner Victor Makras, Commissioner Gail Gilman, you will be personally culpable in the loss of life if you do not approve this Navigation Center.

Ravi Sankar - I want to remind the commission that it's hard to come to these meetings in the afternoon and that the people who are able to make it are not necessarily a representative sample of the voters. I think we've seen in San Francisco that the most consistent thing that San Francisco voters care about right now is addressing homelessness. Between Proposition C and London Breed's election, this is an issue that voters in general and voters in District 6 care about a lot. It's true that District 6 has a lot of the shelters but it's not this part of District 6. The Tenderloin does not get the same amount of leeway to defer projects when they're proposed. It's important to be consistent with what we've seen voters are asking for and move this project forward.

Margaret Keane – I'm a SoMa resident. Excuse me. My message is really simple to the Port. Slow down. You've spent five years studying bike lanes for the Embarcadero enhancement project. You've spent five years studying Lots 30/32 and Seawall Lot 30 since the Warriors project fell apart. All of a sudden, we're on a six-week collision course. You don't have to be on that course. You can get off. It's in your power. If you're not going to decide to do that because of the things you've heard today, do it because it's your legal obligation. The Port entered into a settlement that you all approved in February 2019 with the State Land Commission. You undertook obligations with grant lands to make findings about the Burton Act and the public trust use. When the civil grand jury investigated and issued its report about the Port's practices in 2014, you all

entered a number of commitments. Those commitments include an obligation to engage in extensive public input and dialogue before you go into a program that changes land use. Wallace Lee said it beautifully when he said we can go. We can keep talking. You can build something that works. Or you can litigate. Nobody thinks litigation is a good outcome. I ask you to take this off the track and treat it like every other project that the Port deals with.

Barbara Inaba - I've lived at Portside. I'm a resident homeowner for 25 years. I'm a senior. I know I look really young. Anyway, my first experience at the waterfront Fisherman's Wharf was when I was in a freshman in college in 1974, 45 years ago. Never in my wildest dreams did I ever think 20 years later I would be a homeowner resident Portside. I had an opportunity to move to Potrero but I love the waterfront. I'm from the islands of Hawaii and I believe in the Port process. You guys have done a marvelous job. The staff has done, the city has done a great job in improving the waterfront. It's so viable that the actual city wants to put a Navigation Center in our front yard at 38 Bryant Street across from me. This is unscrupulous. It's one of the city shenanigans. They're forcing it down our throat, force feeding us. This happened with the 8 Washington where the city had this expedited process. They changed the height zoning, so there was a referendum. The people voted in the democratic process to shoot it down. Then, the Warriors was also being forced upon us in a very expedited way. The environmental report was going to be actually just rubber stamped. It's only the end of the sixth week. So I plead with you this is not an appropriate use of the seawall lot. There are other lots that you could actually put it on also, not just pick on our Seawall Lot 330. You can use the seawall lot at Broadway and Embarcadero, the seawall lot at Green Street and Embarcadero. The actually North Beach District already had been vetted for six months with the Port, that one at Bay Street and Embarcadero near Kearny. But why are we being discriminated against just because the NIMBY people think we are the wealthy white. I'm not white. I'm Asian. I'm not wealthy. I work. I sustain. I pay \$12,000 in taxes.

Patricia Stone - I am a lifelong San Franciscan and I live off of the Embarcadero at the Infinity, two blocks from the proposed location. I just want to say that doing nothing is not really an option. These are homeless people who deserve someplace to live to transition their lives to something more productive. What's being proposed is a temporary option. It's a short-term plan. I don't see a problem with using the proposed location. It's a temporary plan until you come up with your development plans. My husband and I fully support the concept of a Navigation Center at the proposed location. It might be slightly too big. It might have some other constraints to it but I really think it's important for us to take ownership for helping move the homeless in this neighborhood off the streets. There are a lot of homeless here. I'm sure there are more than three dozen, as others have said. I fully support having the Navigation Center. I think there's been plenty of public input. I've been to numerous sessions. I feel like the staff has listened to us. They've made changes to the plans. Many in our neighborhood just have closed their minds and don't want the Navigation Center but I felt that they did a good job describing what their plans are. I'm

willing to give it a try because it is a moral imperative to helping the homeless in San Francisco. I would appreciate not hearing some of the rude comments for people that do support it because it's something that we've got to solve. This is a temporary plan so why not give it a chance?

Pat Buscovich - I'm a San Francisco native born here. I've said to my kids time and again it's so easy to become homeless. You trip. You don't have family. I'm also a licensed structural engineer. I hope you understand how reckless this is to put a temporary structure, a tent on a liquefaction site that will liquefy. We're 10 kilometers away from an earthquake that is so due to slip. If it does slip, the tent will collapse and the toxics will jet up just like they did in the '89 earthquake in the marina. Homeless people have a fundamental right to safe housing, even temporarily. You are the landlords. You have to provide them safe housing. You're providing a mat slab temporarily. It's four inches. That's not a mat slab. That's a ridiculous statement. If you want to build safe housing, you can do it but it's dramatically more than what's being proposed in the CEQA study.

Corey Smith - I'm a full-time employee of the San Francisco Housing Action Coalition. I also have the honor of serving as president of the United Democratic Club. We're the largest Democratic club here in San Francisco. Both organizations are here in support of the proposal here today. United Dems -- we put out our value statements on a variety of different topics to basically explain how we feel about things and why we feel about those things. Values are really something that I think is permeating in this room. What are our values as neighbors? Our value statement specifically on homelessness states, "We believe that San Francisco should address homelessness with Navigation Centers, supportive housing and comprehensive social services." This includes providing care in the form of substance abuse treatment, mental health services, job training and placement, healthcare and other services, which will help achieve the ultimate goal of ending homelessness. We support evidence-based solutions for the varying degrees of challenges that our homeless neighbors face. This proposal checks every single one of those boxes. When I think about the values that San Francisco has, the values that I know all the neighbors in this room have and caring for one another and loving one another, I think that that's enough to say, hey, we have to do this for the betterment of everybody. We had multiple elections recently. In this very precinct, you have districts a little bit bigger, and precincts are the couple of blocks around a specific neighborhood. This precinct supported Mayor London Breed, who ran on a platform of building more housing. This precinct supported Supervisor Matt Haney, who said, "I will build Navigation Centers." This precinct voted to support Prop C, our city, our home, to fund these homeless services. Democracy has happened. It occurred. We voted. Everybody in this very precinct voted yes to this proposal. For you to then reject that proposal and reject the will over the voters would be unwise in my opinion. I ask you to support this.

Tina Hua - I'm an owner at Portside. The first thing I wanted to say is it might not be apparent in the room but the overflow was just completely packed. Not only were all the seats filled but 15 rows deep made up of all these concerned citizens and neighbors. I wanted to just make sure that the commission understood that. I have heard a lot today. I have tried to keep an open mind in this process. Unlike what some of the people have portrayed the homeowners as, I think that you have heard a lot of homeowners lie to themselves as very compassionate people of helping the homelessness and of not being unilaterally opposed to having a project like this come up in our neighborhood. But the one thing that just astounds me is what is the rush about. There are a lot of open issues. I'm not trying to say let's stop it just for the sake of delay but in the actual report that the mayor cites, the report itself -- I think the title is Why the Shelters Have No Impact to the Neighborhood. It calls for specific items to be further researched because it wasn't covered in the report. It would be great to have a delay so that you can answer some of these very concerns. Maybe if there was a plan to express why this is really just a temporary shelter, what the exit strategy is, it would make the community feel better and united about what is actually being proposed. The additional proposals that Supervisor Haney had talked about being worked on right now, if those were fleshed out and told to us, maybe we would be better about being behind this.

Max Guinness - I'm a resident of the Infinity, two blocks from the proposed site. I'm excited that our neighborhood has the opportunity to help house some of the over 4,000 San Franciscans sleeping without shelter. The status quo is a human rights crisis. Every day we delay is a day we're condemning our neighbors to misery. That misery affects us all and not just when we live near it. About a month ago, I explored the Mission with my brother, who uses a wheelchair. Our return trip was delayed by about 20 minutes because someone had relieved themselves in the elevator. Almost every time he uses a BART elevator in San Francisco, it smells strongly of urine. Do you think those people wanted to use an elevator as a bathroom? That wouldn't be a total last resort? I want them to have a home with a bathroom here, so they're not forced to make transit a biohazard for families with strollers and people with disabilities. We need 20 more Nav Centers like this to end unsheltered homelessness. What's decided today will set the precedent for meeting that goal. When the city proposes the next Nav Center in the Sunset or Pac Heights, they'll either be able to say that we did the right at the Embarcadero, that officials did the research, shared the information and acted as voters elected them to. Or they'll leave opponents an opening to block it or whatever supposed grounds have been suggested here: that the neighborhood is too residential or the police aren't responsive enough, or we're too wealthy. I want my neighborhood to be an example of the good we can provide the less fortunate, not an example of the powerful insulating themselves from shared goals and responsibilities. I urge you to approve the Nav Center.

Brett Cooper - I live a few blocks from the proposed center. I think most of my concerns have been raised already but I just wanted to point out one thing to the commission. I don't know if you had the opportunity to attend the

community meetings that were held at Delancey Street. Our neighborhood strongly supports Delancey Street. People have indicated, if they were building an annex to it, we would be quite supportive. But in that meeting, Mimi Silbert, the founder of Delancey Street who has spent over 40 years providing supportive services, indicated that this was the wrong location. Forty years, she has helped supportive services. I think she may know something about this. I would urge the commission to reach out to her to get her views. If you're not going to listen to the immediate residents, then listen to an expert who lives right next door.

Todd Dye - I live at the Infinity. Thank you for allowing me to speak. I think everyone here or the vast majority of people here agree we have a significant homeless problem in San Francisco. And I believe that a significant portion of people want to help on both sides of the issue. The problem is that the mayor does not have a plan to solve that homeless problem. She has a plan to build 1,000 beds of a Navigation Center in the city by 2020. This plan gets her 200 beds closer to that goal. Period. There's been reports that this has divided the community. For the residents of South Beach, this has united us. Representing the Infinity, which is roughly over 1,400 residents on South Beach, the HOA took a poll about this. It was 90 percent against the plan. That's the original plan. Again, we want a plan for the homeless in San Francisco but we believe that this is a bad plan and we want it improved. Supervisor Haney thinks this is a rushed plan as well. He went on record asking you to defer your vote to give the city and more time to come up with a comprehensive plan that would include Navigation Centers to address the homeless problem. That's what we're asking for you to defer to give more time to have this properly planned.

Jordan Davis - I am a District 6 resident. Despite the way I am dressed, I was that homeless person on the street with matted up hair and head lice who acted out. But I got housed because people believed in constructive solutions and put a Navigation Center at 16th and Mission where I graduated from. Believe me, if that was not there, I probably would have killed myself or died on the streets. While I have concerns about the number of people still at the SAFE center, I'm willing to support it mostly because I don't want to be associated with certain people but because I'm in favor of real solution, which is not only Navigation Centers but permanent supportive housing, which we just seem to be delaying in building. We need development and not displacement and actual services. Finally, let's face it, the Southern Poverty Law Center should be considering these NIMBY groups a bunch of hate groups. Navigation Centers will not lead to the apocalypse. These people with the Trumpian orange signs are no better than the Makras. It's time to stop opposing shelters, housing and services just because some wealthy assholes care more about their poolside views than other people. I want to lastly say hate has no home here.

Mary Mattes - I'm here on behalf of myself and my wife, Cathy Garzio, who couldn't be here today. We have homes on Delancey Street a block from the planned site. We also have a home in the Sunset District. We're privileged to

have two places to spend our time and to have raised our family. But in the 72 years since I was born in San Francisco, I've seen a lot of changes in this city. The biggest change of all is we have a lot wealthier people and a lot more really poor people. It's the duty of the wealthy people to live near the poor people and to help them and to observe them and to assist them. We need a site such as that's being proposed at the site where it is proposed. We also need one in the Sunset District where we also need to pay attention to the poor people in our community. Somebody talked about a 54 percent failure rate of the present navigation system. Well, to me, that's a 46 percent success rate. Somebody else talked about saving one life. One life, 46 percent success -- you guys can achieve a lot. Talk to your lawyers. Get this thing approved as quickly as you legally can. Don't listen to those who are calling for delay. They want to kill the project. Approve the project as quickly and as safely as you legally can.

Shireen McSpadden - I'm a 45-year resident of San Francisco. For identification purposes, I also work for the city and county of San Francisco with the Department of Aging and Adult Services. But I'm here on my own behalf and on my own time. I'm here in support of the Navigation Center here. I will be in support of every Navigation Center that is proposed in San Francisco. As I mentioned, I've been here a long time. I grew up here. We've got a crisis on our hands. It's our responsibility to figure out how to fix it. I'm not saying Navigation Centers fix that but one of the things I've been impressed with is that they really coordinate services for people. It's simplistic to think that people are going to make it through the first time. These are people with complex needs and people who have experienced lots and lots of trauma. It's not great to talk about a failure rate or a success rate. It's really important that we're providing these services to people. I live in the Mission right near the Navigation Center there. As a homeowner, of course you want your property values to be great. You want to walk down the street without needles and feces. I have seen a huge difference since the Navigation Center went in at Division Circle. There are a lot fewer encampments there. It just feels very different. I walk by the Navigation Center to get to work. I don't feel unsafe ever. I'm glad that the city is doing this.

Tim Costigan - I'm a program coordinator at St. Anthony's Foundation. Two years ago, I was a small business owner on Mission Street near 26th, which placed me about a block away from the McMillan Electric Company, which was a Navigation Center that was very controversial in 2017. I just want to talk about the history very briefly. My business was a small neighborhood pet supply store, which is much like a barber shop. The whole neighborhood comes in. You hear everything. There was a great deal of pushback to that Navigation Center. I heard much of the same rhetoric that we're hearing now. In fact, the neighbors managed to delay it for a couple of months. But when it finally opened, many of the problems that we were experiencing in that neighborhood disappeared. It didn't solve everything but many of those problems disappeared. To this day, many of those problems continue to not be as severe as they were two-and-a-half years ago. So the lesson is very clear.

There's a lot of speculation. But the history of what Navigation Centers do to neighborhoods is very clear and I can attest to that.

Sam Lew - I was born and raised here in San Francisco. A lot of the comments that I'm hearing today is around what is the rush about. Why not wait until we have a better plan? Why don't we find another site in a different neighborhood? I want to say the rush is that we have people dying. Since 2016, over 400 homeless children, parents, students, grandparents, young people and adults have died on our streets. In 2018 alone, that was 280 people. If the 200 or so people who spoke here today died to a lack of housing, we wouldn't have 30 meetings about it. We wouldn't think about whether or not it was economically sound. We would, within a week, set up a shelter. We would set up services to get people back into housing. Homeless people deserve shelter regardless of whether or not they are using drugs but also that wealthy people use drugs at a much higher rate than low-income or homeless people. That's something that we have to really acknowledge. The only difference is that some people are housed, and some people are homeless. I want to urge the commissioners today to please vote yes and support the SAFE shelter.

Olivia Glowacki - I'm a resident of District 1. Everyone here can agree on one thing and that is that homelessness is a massive problem in San Francisco. As a city, we've called a state of emergency on homelessness not once but twice. We need this Navigation Center. I find it appalling that we have such dedicated opposition to this Nav Center. There is such a hatred of poor people and homeless people in this city and in this room. It is not solely any individual homeless person's fault that they are struggling with shelter and housing. There are lots of reasons homelessness exists. One of them is certainly that we have dozens of people who want to stop a homeless shelter. People against a homeless shelter. We're all San Franciscans, whether we're housed or not. I am hearing a lot of concern for children and families in the waterfront. I have a question for you all. What about the homeless children and families? There are hundreds. Do you have the same concern for their safety? Commissioners, I urge you not to give in to this hate. Do not delay this vote because people are dying in San Francisco's front yard every day. Homeless people cannot wait. Please vote in support of the Nav Center.

Toby Levine - This is very, very complicated. It also makes one feel very sad. However, you four and the fifth person, you have a lot that you can do. There have been many ideas suggested by the audience where you can perhaps move this project along but insist that refinements and changes are made. Our group, which is the Central Waterfront Advisory Group, has spent quite a bit of time on the issue. We sent to you four points. We think each of these points can be refined and developed. We would like to see that you, if you can, indicate that, yes, you are going to support Navigation Centers where appropriate, that you're going to support the homeless people of this city. At the same time, you're going to ask questions that need perhaps to be asked. Perhaps we need to make people understand what temporary is. Perhaps we need to look at this as an opportunity to fill the glass rather than empty the

glass. There are opportunities for the residents of this neighborhood to volunteer and work with the homeless people, to teach their children about what it means to be homeless and how you, as a child, can help. So I don't want you just to give up and say, "Okay. We're going to vote yes for this," or, "No. We absolutely cannot possibly do that." Think of something that is more nuanced that you can help move this process along.

Jordan Staniscia - I'm here to say I support building this Navigation Center. Homelessness crisis requires a response at the same size and scale of the problem. What the opposition is saying that I've heard is that cars in this parking lot deserve a place in this neighborhood more than homeless neighbors. I hope that, after you decide to approve this center, we actually open up the other half of this parking lot to permanent housing as well. I think we need more. District lines are arbitrary. People are more important than parking. Saying no since the '70s is exactly how we got here. So I encourage you to vote yes today and not to delay. We need action now and not sometime in the far future.

John Cornwell - I just celebrated my 25th anniversary living across the street from the project site. In addition, my family came here not speaking English almost a century ago and worked on the waterfront. My grandfather would freak out if he thought I was living across from Pier 30/32. He'd probably think I was crazy. I've also participated in those 25 years on three nonprofit boards, all for no pay. I'm not a professional board member or nonprofit participant. It's all out of civic duty. I've participated in a lot of interactions with the city. I've never felt such a disingenuous effort on the part of the city. I've been to a bunch of meetings. It's the same presentation. It's a monologue. Any issues that are brought up, it's just, how can we mollify the neighbors and move forward? I get it. You've got a job to do. This is your job is to implement this. There's some political rationale behind it, which only complicates matters especially in San Francisco but we all live in San Francisco presumably. We all know the reality of what homelessness is. We all want to end it but we all know the reality is there are safety issues associated with it. We've all walked down the middle of Market Street on a sunny afternoon and been afraid of somebody who is screaming that potentially could be a danger. Anyone that says that that isn't a real issue is just not being honest with themselves. I've got a five-year-old and an eight-year-old. I'm concerned about having a neighbor with 200 people that's an open facility, open door, come and go 24 hours a day, half of which are addicts. By the way, I also worked in an urban trauma center. I've worked with these populations. Half of them are addicts. They've got to use three, four times a day, or they get sick. The facility says you can't use on site. By design, that means they're using in our neighborhood. That's what we're opposed to. Don't call the Southern Poverty Law Center. We're just rational.

John Lisovsky - I'm with the United Educators of San Francisco. We unanimously passed a support resolution at the executive board meeting and I would love to read an excerpt from it. "Whereas homelessness, housing insecurity and the lack of affordability continue to challenge San Francisco and

whereas over 2,100 students in San Francisco Unified School District are currently and tragically experiencing homelessness, whereas District 6 Supervisor Matt Haney strongly supports the project and whereas offering 200 individuals experiencing homelessness shelter, dignity and support represents humanitarian and moral progress for San Francisco and whereas there is no excuse for homelessness in a city as wealthy as ours and whereas every human being has the right to shelter, therefore be it resolved that the United Educators of San Francisco support the SAFE Navigation Center at Seawall Lot 330 and encourage the Port of San Francisco to approve the site without delay." Again, it passed unanimously.

Bruce Langley - I am an employee here in the city of San Francisco. Full disclosure, I work for SFMTA. I was hired about three years ago to work the night shift. I cover a number of areas throughout the city. Prior to that, I used to commute through the city from the Transbay Terminal down to the Caltrain station. The homelessness problem in this city is growing and continues to grow not just in South Beach, not just in San Francisco but across the nation. We all know that these centers are not going to solve the problem of homelessness. That's a wider issue that this country has not been able to or refuses to address. We do know that this will relieve a lot of suffering in this city. We do know that, if you delay, we can talk about how to make the center nicer. But meantime, that delay leaves people sleeping on the sidewalks. I go around them every night when I walk down to the South of Market area. We can talk about property values and what your responsibility is to increase the property values or we can talk about human beings. That's what we're dealing with. When I walked through the city four or five years ago down Alameda Street between Potrero and Bryant, I had to walk the streets because the encampments were on either side of me. I literally could not put my foot anywhere on the sidewalk because encampments from one end to the other. As the Navigation Centers began to open, that mostly has gone away now. You can actually step on Alameda Street in the daytime and not see anybody sleeping in a doorway. They still come back occasionally but the Navigation Centers are doing what they're supposed to do. They're alleviating human suffering. For those of you who see the homeless people on the street and are bothered by it, the homelessness isn't going away, but it's being helped. Don't delay.

Noelle Bonner - Full disclosure, I do have an as-needed PR contract with the Port of San Francisco. As a business owner in District 6 and a board member of the United Democratic Club and a resident of San Francisco, I am 100 percent in support of building the Navigation Center on Lot 330. Overall, I have been appalled and saddened by many of the comments made by my fellow San Francisco neighbors over the past several weeks as certain statements that have been uttered show a total lack of regard, care or concern for human life. On April 3, 2019 at the Delancey Street Foundation, we heard from the staff at the San Francisco Department of Homelessness, Department of Public Works, San Francisco Police Department, from our mayor, Port of San Francisco and many other city departments on how Lot 330 was chosen, how

the city was committed to opening more Navigation Centers across the entire city in all of our districts, why Navigation Centers are an important aspect to solving the homeless crisis, how Navigation Centers have impacted neighborhoods, gradually improving safety in neighborhoods and other impacts that Navigation Centers have had. After all this information was shared, which in my opinion provided evidence for the benefits that the Navigation Center at Lot 330 would have to the South Beach neighborhood, the disrespectful, dehumanizing language and comments continued referencing homeless people. I think it's important to say this. Every day when you walk past a man, woman or young person on the street, remember that is someone's child, mother, father, brother, cousin, friend. They came from someone and do belong to not only someone but this city, as we are San Franciscans. They are our neighbors.

Staley Chin - I'm a San Francisco, born and raised son of an immigrant. I am urging you to vote in support of this Navigation Center tonight. I know a lot of my fellow members of the Asian community are also on the streets sleeping in corners in the Sunset and various parts in the city. It's very important that we provide a place for these people to go and sleep and navigate their ways out of homelessness. It's very important to address the fact that, although many people in opposition have mentioned there's crime, there's drugs related to the homeless, these shelters that come in, we have shelters in the city already. The data does not support any of those claims. Furthermore, this Navigation Center is getting special treatment by the police department, getting a special hotline just for them. If this is not a symbol of privilege, I don't know what is.

Peter Senam - I've been going to the couple of meetings and all this stuff. And I support commissioners. You guys are caretakers over waterfront. I think everything has to be debated and looked into it. You guys have to do some outreach program, talk to the neighbors and see the reason why everybody is complaining from the neighborhood. We have Navigation Centers in District 6. If you go around without informing them and check it out what is happening, there are needles. They are not being protected. Nothing is being done. Inside the Navigation Center, everything is hunky and dory. But you have to look what happens outside and the city says we are going to have protection. We are going to have all these things. If you can't solve the problem with what we have in small Navigation Center, you're going to be putting a humongous Navigation Center and you're going to experiment and calling it temporary? There is nothing temporary in the city of San Francisco. You are looking at what everybody is walking in here asking you to vote for it. Guess what happens in two years when you have a Navigation Center and you want to build something else? This street will be flooded with your words to your throats. It's going to be very bad since there is nothing temporary about it. So the mayor and the supervisors, they need to do some more outreach and talk to the neighbors. We are not complaining because we are all rich. You have no idea how we are living in there. We have a two-bedroom condo. You have five people paying the rent for it and you call it rich? It's not. We are making it barely and all this

stuff. We are paying taxes. People who own the condos, only 1 percent are the one who paid upfront.

Sara - I live in the Infinity, which people have said before it's a few minutes from the proposed Navigation Center. I also work right next door. I want to voice my support for the Navigation Center. Much of the opposition I hear today is driven by fear. It's fear of failure, fear of what their children might experience, fear of what their family might experience. That fear is valid, but it's also a choice that we make and it's a very paralyzing choice. I'd rather choose hope over fear. I think choosing hope, welcoming people who are unlike us into this neighborhood makes our community stronger and not weaker. I choose hope, and I hope you all do the same.

Curtis Bradford - I am a District 6 resident. I've been here for over 20 years. As a resident of this district, I believe I have just as much say about how we use the resources in this community as any other resident of this neighborhood. I am fully in support of the Navigation Center for Lot 330. I've heard the conversation about wanting to protect our children and our seniors. I'm willing to go with that argument. You might be surprised to find that I support that statement. In that logic, this is exactly the right place to build it, exactly the right neighborhood for it because it's actually a fairly low-density neighborhood when it comes to children and a fairly low-density neighborhood when it comes to seniors comparatively to other neighborhoods in the city. The Tenderloin, which is the highest density children neighborhood in the city, also a residential neighborhood, the highest density of seniors in the city is also where the highest density of homeless folks are in the city. If we're really genuinely concerned about what's best for children and what's best for seniors and what's best for the homeless, then we should be building a Navigation Center in this neighborhood so that we can disperse some of the burden on the rest of the city. That's just the facts. Privilege does not mean you don't get to participate in a solution. You're actually becoming part of the problem. The people that are talking about that they don't want in their neighborhood were already there before they came and plopped their ivory tower down in the middle and decided it was their neighborhood. We're not talking about people who don't belong here. They were already here. They were San Francisco residents when they were displaced. They're our neighbors. They're our family. They're our community. They have as much right to live here in this neighborhood as anyone else. I ask you to please support it because it's the right thing to do. Human lives are at stake. Delaying may cost lives.

Ted Choi: Hi - I live in the area. I also operate a small business in the area. It's a little painful for me to not know the complete plan. We have thousands of people on the street, homeless people. We want to help them. But talking about a few beds and in this particular neighborhood is just painful for me because the solutions -- the words that I've heard -- we're going to increase the public works. We're going to increase the police presence. To me, I've seen the problems in the past. They work first time, second time, third time and by the seventh time, they give up. They are just overwhelmed. I'm not sure if it's a

solution. Also, I would like to see a solution that includes restroom. If the homeless people have no place to go, they ask for public restrooms to use. Don't have that. So they go to business. As a business owner, we have been opening the restrooms for the homeless as well. Guess what happens? They mess it up so nobody else can use it. A few months down the line, we have to close it. If we come up with a plan for the homeless use as well, maybe it's a restroom that flushes automatically after use if you push that button, not only just flushing the toilet. I've seen that toilet 30 years ago somewhere else. It's possible and we should come up with something like that.

Riley Avron - I'm a resident of the city. Last night, 4,300 people slept on city streets. Last year, over 200 people died there. Today, you can give 200 of our neighbors the shelter they desperately need or we can let intolerance and fear get in the way to the suffering we all see every day. Those of you who've voiced your concerns about your children, which example will you set for them? Commissioners, please approve this Navigation Center.

Bec Seymoor - I'm from the Tenderloin. You have a crumbling seawall I found a few weeks ago that you're trying to deal with. Let's take an example. If that seawall were to crumble tomorrow or next week and I hope it doesn't, your golden towers fall into the streets, we in the Tenderloin will not have a meeting to decide whether we could build a Navigation Center for you all. I listen, and I listen and I listen. I've been to all these meetings. For some reason, I can identify which side you're on when you walk up to the podium without looking at your sign. You have a certain swagger. I don't know what that swagger is, if it's privilege or what. I don't know. Let's be honest. This is about your property values. When the next homeless person dies on the street, that's blood money because there is no reason for you to deny a person's right to shelter. As a citizen of San Francisco, everybody has a right to shelter. Why are you trying to deny it? One speaker says, "What's the rush?" What the hell do you mean what's the rush? What does it matter? What does it matter? Let's wait a few more times. Let me tell you why, there was John, Mary, Bobby, Tyrone, Shanay, Sheila, Bobby, Jim, Mary, Suzie. That's who the rush is for. Our folks have to have a right to shelter. You know the reason why I'm standing up here looking halfway decent is because I went to a shelter in Mission Bay some years ago right down the street, 300 people. That shelter turned my life around. Why you're going to deny someone else that chance? What's the big deal? I used to drive a cab in this neighborhood. The drug dealers and the drug users and the drunks live up in your towers. I used to take them home every night. Don't think there's just drugs on the street, You've got dope fiends living next door to you. Keep it real, folks.

Peter Hoser - I live in the city. We need safe, well-run Navigation Centers as part of a comprehensive program of services, not sweeps, to help our fellow San Franciscans get back into healthy, happy lives. Stigma does not help. Sweeps do not help. Services help. Safety helps. Shelter helps. Please approve the Navigation Center.

Charlie Pitts - Bec Seymour wants to talk about keeping it real. Well, the thing is the Navigation Center is violating several policies and its contract with the city and county of San Francisco and its contract with the homeless. But Jeff Kositsky and his staff, they just sweep it all under the rug. So then, I have to file a lawsuit against the Navigation Center because they actually sent me this document that says they are above policies and protocols of the Navigation Center. That includes their contract, San Francisco administrative code 2400. Basically, when you go into a Navigation Center, they do what they want to you. You have no type of recourse except to be a homeless person litigating against the city and county of San Francisco. When I was in the Navigation Center I was called racial slurs in front of staff. They just swept it under the rug, and they documented it and I have it in writing. The Navigation Centers violate the shelter extension policy. They violate the standards of care and let's throw it on top of this. Remember Jeff Kositsky, remember your statements in the back of the Lyft talking about you could ignore the board of supervisors in District 6? He thinks he can ignore the supervisor in District 6, so you're next. When there's a problem in your community, he's just going to be ignoring you. Bec Seymour is the same person who called the sheriffs on a 70-year-old woman when she's trying to describe violations in the contract. These Navigation Centers are unregulated. They're less regulated than these shelter systems. They need to clean up their act before they start flinging these all over the city. I want to have these entered into the record. In addition, the Navigation Centers have been called racist by the comptroller of the city and county of San Francisco.

Ben Woosley - I'm here representing Western SoMa Voice, which is an organization of concerned neighbors from Western SoMa. You've heard a lot of concerns today about the consequences of this Navigation Center. I want to speak to what you can expect based on our actual experience hosting three Navigation Centers in Western SoMa. We, in Western SoMa Voice are in support of this Navigation Center because our experience is consistent with what the Department of Homeless and Supportive Housing has to say on this, that neighbors of the existing Navigation Centers report that Navigation Centers do not have negative impacts on their community and, in many cases, reduce homelessness and improve a sense of safety in the area. That is our experience. I do not say this lightly. Western SoMa Voice was originally animated by and organized around concerns with respect to the state of our streets, the safety of our neighborhood including the impact of homelessness prior to the Navigation Centers. We universally agree that the Navigation Centers have significantly improved our neighborhood. I just want to quote one of our members. "Nav Centers are not magnets for problems. They solve them. The homelessness of the elderly, the disabled, the veterans and the mentally ill is an indictment of us as a society and city. Leaving them homeless causes far more problems than housing them."

Julia Teitelbaum - I in D10 three blocks from the Central Waterfront Navigation Center. I have not noticed any negative impacts on my neighborhood living there. If anything, it's been a positive impact. I follow ECS, which operates the

shelter, on Facebook. I've gotten to see stories about people whose lives have been turned around by that shelter. I'm glad that that's possible. People brought up earlier that the Port's mission statement says something about being a gateway to a world-class city. In 2018, the UN sent a housing specialist to San Francisco. They called the way that we treat homeless people a potential human rights violation. I've had friends bring family from out of town. One friend -- his mom is a nurse and they were walking down the street. His mom went and saw someone who looked like they needed help. He almost told her to stop. He was like, "No. No." He talked with me later. And he's like, "I realized how wrong that feels." To me, when I bring family to the city, when I bring friends to the city, I want to walk down the waterfront, which I love. I show people that all the time and point to a Navigation Center where we are treating people with compassion and helping them turn their lives around. I don't want to show them some empty lot or some other thing that's delayed and have to explain to my family, yeah, I live here. We decided we had to wait. We couldn't do it. We treat other humans this way. So I'm here to support the Navigation Center.

Dana Beuschel - I live in District 6 in the Tenderloin. I support this Navigation Center because it's an issue of safety. People are dying on our streets. This Navigation Center will save lives. And that's a lot more important than unfounded fears and overactive imaginations. People die from not having a place to live. People don't die from living next to homeless people. I ask you to make the right decision and approve this Navigation Center.

Steven Buss with YIMBY Action - I'm here to say I'm sorry not necessarily to you or to anyone in the room but to our homeless neighbors who, through our sheer inaction and our inability to take bold steps, suffer every night on the streets. We have so much money in this city. We're one of the wealthiest cities in the wealthiest country on earth. We can't bring ourselves to build a shelter for 200 people who sleep outside every night. What's wrong with us? Please vote in favor.

Emily Greer - I'm a 20-year resident of San Francisco and the founder and CEO of a videogame company that spent most of the last 13 years in District 6 so very much a part of this neighborhood and community. I'm here to support the building of the Navigation Center. We should be honest about two things. One is that this Navigation Center is not going to solve the homeless crisis. It is far bigger than that, 1,300 people waiting for shelter beds but it's an important step forward. Every single step forward that we take is a step that we're not taking back. Even just as important is saying no to this would embolden the forces that would say no to every single Navigation Center in the city. If we're honest about this, not solving the homeless problem, we should be honest that every single neighborhood that we try to put a Navigation Center in is going to oppose it. But if we say no here, we're only going to encourage every neighborhood in every part of the city to oppose and oppose and oppose. We will never take any of these modest steps forward that can help people right now.

Dan Swislow - I work on Market Street in District 6. I live in the Tenderloin. I'm here to support the Navigation Center. I've heard folks who oppose the Navigation Center come up here. I don't believe them to be racist or hateful or intolerant as some have said. This is a scary problem. Drug use is scary. Homelessness is scary. Mental illness is scary. The despair that it creates is scary. I see it every day in the Tenderloin but it's also a reality in our city. It's reality for all of us in the city. We're all responsible for solving it. Every neighborhood is responsible for solving it. People are always going to disagree. We are not going to get to consensus. There will always be fear about this issue. Someone earlier said to slow down. If you reject this proposal or delay this proposal, you embrace that fear. I'm here to say speed up. The crisis is now. If you take a bold step tonight and help take steps towards building this Navigation Center, you open the door for change in the city so that every neighborhood can take responsibility for solving this crisis.

Luisa Rivera - I'm here to speak about the Navigation Center. I'm mature life. I'm 60 years old and I'm still in the shelter system. I never thought I would get to 62 years old, so I can get senior citizens housing. Navigation Centers worked and works well. My friends, my sister, the trans-Latino people that lives in the Mission assisted and Mission, they went to Navigation Center. They'll be able to graduate from high schools, they speak English as a second language, to hold jobs for two years, to keep housing, all of that because, from the streets, they went to a Navigation Center. From Navigation Center, they went to a permanent housing. They are living productive life. I'm with this thing about Navigation Center in every single district on the city because it's a matter of death and life. I'm looking forward to get to 62 years old, so I can get into senior citizen housing. I'm not a drug user. Right. I don't have any mental unbalance but I'm still not be able to get housing. I am on the shelter system. I'm still on the shelter system for the last seven years on and off, 90 days, one extra month, go back to the street, get on line, go back in. I urge you to build this Navigation Center.

J.J. Naughton - I live a little less than a mile from the Navigation Center in the Mission. I work here in D6, as does my fiancée. I would like to echo the concerns for the children and the families of this neighborhood. I am deeply concerned about the example we could set for these children by denying these humane opportunities to fellow community members. We do an incredible disservice to their wellbeing to allow them to develop with such corrupt examples. I am also concerned for the safety of children already in this neighborhood experiencing homelessness. Do these children not deserve housing? Growing up, I experienced unstable housing. I am here but for the grace and neighborliness of others. Some here may like to tell themselves that the clients of this center would be nothing like me. But I know better. I know that I am simply more fortunate. If you don't like me very much, that's fair. Think of someone you do like because the only difference between any of us is fortune. These neighbors would be and are a gift to this community. How can

we be more neighborly? We can start by supporting the Navigation Center by approving it without delay. Every night outside for every person is a failure.

Chris Arvin - I don't have a huge speech or anything prepared tonight. I wanted us to think about what kind of city do we want to be. The folks voting on this proposal here tonight have a huge role in that. San Francisco, as a city, has a history of showing who we want to be to those who try to question us. In the early 2000s when we were one of the first cities to be giving our gay marriage licenses and anti-gay bigots, homophobic bigots told us we could not do that, we fought that battle. Just recently when President Trump told us we could not be a safe place for immigrants, we fought that. We showed up in court, and we fought that. Today, we have prejudiced people, bigots who do not want people who are unfortunate living near them. We have to tell them that is not who we are. We are better than that. and to be honest, for the folks who are here with the signs with the needles on them and the signs that say no bullshit, the signs, etcetera, there is never going to be a good time or a good location for them. But every time and every location is good for the people who are dying on our streets. Please vote yes on this.

Ben Glickstein - I'm here in support of the Navigation Center as well. I'm sitting here listening and I'm hearing opponents of this project say that we don't need more beds. We need better services. The answer, of course, is yes and. And I'm hearing opponents say we need to build in the marina, not here. And the answer, of course, is yes and. And I beg those in opposition to show up with me when I show up when we are building one of these in the marina and support that project because I know I'll be there. And I really hope that everyone in this room will be there and stand up for that position that they're espousing that it should be built in the marina because we know that there will be opposition there like there will be in every neighborhood. And what we need to do is recognize that this is a yes-and issue. And we can only do what is in our individual power to solve the homelessness crisis. And right now, esteemed commissioners, there's only a limited thing that's in your power, which is to approve this Navigation Center. I ask that you do that and then you join all of us here on both sides of the issue in this room to say yes and as citizens and think about how we can continue solving this crisis going forward.

Anup Tapase – Thank you for your patience in hearing all of us. Regarding the people who have come up here making their case against the Navigation Center, those that claim they're long-time residents, been a homeowner in South Beach for 10, 20, 30 years, I would like you commissioners to think about whether there is an inherent difference between these humans and the humans experiencing homelessness, who by the way would not even live permanently in this neighborhood but only seek temporary solution and services. Is there any difference that gives this first set of humans who are here more right to be in this neighborhood? The difference is these people had the money to purchase a home there. The people experiencing homelessness did not have money. That's the only difference. How did that money come to them in the first place? Some of them would claim they worked really hard for it, and

I commend them for that. But how many of them are from an oppressed section of the community? How many of them are people of color? How many of them have probably inherited generational wealth or real estate simply because they're white and have benefitted from historical policies that benefitted white people? People experiencing homelessness do not do so by choice. It's because they have been denied opportunities. They live in a society with systemic oppression and racism. For the people here today who oppress the Navigation Center and claim they are not racist, that's fine. You may not be racist. But you must believe there is systemic racism and oppression if you consider yourself a progressive San Franciscan. So what are we trying to do here? We are trying to use our tax money that, by the way, we all voted on to give people experiencing homelessness an opportunity to be in this neighborhood and to help address historical inequity. The people who own homes in South Beach do not have any more inherent right to be in this neighborhood than those that some people in this room are dehumanizing and outcasting. In fact, as pointed out earlier, most of these people who are experiencing homelessness have been in the city longer than you probably have.

Jonathan Lack - I've lived in San Francisco the past two years, and I'm proud to call the city my home but I struggle every day with the tension between the values that the city claims to believe and the reality that I see every day on its streets. San Franciscans experiencing homelessness are members of our community. The situation that they confront today is unacceptable. No human being should be forced to sleep outside. Each day that there remains a wait list for shelter exposes thousands of people to needless violence, disease and crime. If it was a member of my family on the sidewalk, I would see it as an emergency. I would not delay or hesitate at a chance to reduce their suffering. I hope that we can see the basic dignity of all those who suffer in that position today. We cannot tolerate the real suffering of our most vulnerable citizens to satisfy the contingent concerns of a powerful few. Our values are not defined by our boldest proclamations or the words in our charter. They are defined by taking action to aid the powerful in the face of fear. Today, the Port Commission has a chance to stand by the values of compassion, inclusion and dignity that San Franciscans believe in and voted for with Prop C. Please approve the Navigation Center now.

Megan Riley - I didn't really plan to be here today. But at work, I was listening to the live stream. I came here because I was really disappointed with some of the rhetoric I was hearing and the comments lacking basic empathy for our homeless neighbors. I came in support of the Navigation Center. I really can't say much you haven't heard today. I am a resident in District 6. I live in the area. I live off Second and Harrison and I work nearby. We have an obligation to one another to support each other when we fall. This includes our unhoused neighbors and our mentally ill neighbors and our drug-addicted neighbors. This one center isn't everything. It won't fix everything but we need every tool we can get for this homelessness crisis. I ask you to please vote yes tonight.

Ryan Ko - Thank you for calling on me before the Sharks game started. I really appreciate that. I am a homeowner in Mission Bay. I am a 29-year San Francisco Bay Area resident. I am also a homeowner in Silicon Valley in Fremont. I'm here to support the Navigation Center. I have two points and they're both very logical points. The first logical point is around safety and streets. I think we have a lot of empirical evidence that Navigation Centers are actually good for the community, good for safety, good for reducing the number of unsheltered homeless who are actually on the streets by providing the beds and the services that they need. I hear the arguments about what about the children running around? First, your kids probably aren't actually running around the streets of San Francisco unattended as it is. If it were, I think you'd be much happier knowing that unsheltered homeless weren't encamped under the Bay Bridge but rather were actually inside shelters. We talk about feces. We talk about challenges like that. There's this new viral feces map around San Francisco. Well, providing these people a safe, dignified place to actually clean themselves up is very, very important. That's my first logical argument. My second logical argument is that, as a homeowner, economically speaking this Navigation Center will actually help home values. Let me say that again. I do believe that this Navigation Center will help home values. The reasons for that are actually quite sensible. In the short term, buyers aren't going to want to come to this area if they see the visible unsheltered homeless. By providing the supports, not only do we show what we can do as a community in terms of taking care of those who need it the most but also improving, "the ambience" and all the other things that realtors like to say. So for both those reasons, I urge your support.

Robert Fruchtmann - I've lived in San Francisco for over six years. As a gay man, I came here because of a deep desire to live in an accepting place. The voices speaking against the Navigation Center sadden me for that reason. What I've heard today is not acceptance. It's denial, denial that the status quo is working, denial that someone else needs to step up, denial that people are dying on the streets, denial that saying no is giving into fear. I lived at Third and Bryant for three years. I saw many homeless people on my street and in my neighborhood whom I could not help. I don't know how many people I've seen lying on the sidewalk who I've outlived. The United Nations has said that this city is inflicting "cool and inhuman treatment upon our own neighbors." I cannot deny it. We may close our eyes but the blood will not cease to drop from our hands until we do something. I urge you to approve this Navigation Center.

Bobak Esfandiari - I am a volunteer and a member of YIMBY Action. I'm on the United Democratic Club board and a couple of other things but it doesn't matter. What matters is people's personal stories and how you all are taking the vote today to approve this Navigation Center lease will dramatically impact the personal livelihood and the chance for someone to live in San Francisco in the near future because they'll be able to get off the streets and get housed. I live in the Richmond District. I realize that I'm on the other side of town. I want one of these in my neighborhood too. You all don't have purview over the Richmond District though. You have purview over the Port. So imagine that I'm

going to come back to the Park and Rec Commission and ask for their approval to use the stables at Golden Gate Park for a Navigation Center as well. I'm going to tell a quick story. A neighbor of mine who lived up the block from me on La Playa and Cabrillo was living in the bus shelter. Her name was Sarah. She had been living in the bus shelter for months and months and months. If the story sounds familiar, it's because I told it during the ERAF fund debate a few months ago. Sarah was sitting in a wheelchair in the shelter of the muni bus and she was just there. That was where she was living. That was her home. She clearly needed help. She clearly needed somewhere to go but there are not enough shelter beds. There is not enough housing in this city. We need to build more housing. We need to build more Navigation Centers. We need to provide all sorts of other services too. I don't doubt that. But what I'm asking you to do right now is vote in support of this proposal. Vote in support of a Navigation Center here because my neighbors were able to eventually connect Sarah to Jeff's department. HSH was able to get her the help she needed. She got placed in an SRO. That is a great story. We need to 5,000X that story if we're going to actually end street homelessness in this city. I urge you to support this proposal. I urge you to reach deep in your heart and think about what it means.

Brendan Wright - I am not a San Francisco native. I chose to move here four years ago for a tech job. I work just a few blocks from the proposed Navigation Center site. I'm grateful for all the city has given me. But I also feel guilty and deeply ashamed for how we're treating our neighbors. There's so much wealth and opportunity in the city. And yet, we choose to raise nearly six figures to hand over to wealthy lawyers to fight this Navigation Center. We should be ashamed of ourselves. I don't want to live in a city where we fear and blame those who are less fortunate than we are. I want to live in a city where we use all that we've been given to lift others out of poverty. Homelessness is already a crisis in this district. Not because the Navigation Center is not a solution. I urge you to approve the Navigation Center without delay.

Roan Kattouw - I live in the Tenderloin. Matt Haney is my neighbor. He lives about three blocks away from me. Living in the Tenderloin as I do, I see homeless people on the street all the time. They sleep in doorways, building entrances, on the street and they are my neighbors too. They are your neighbors. They are Supervisor Haney's constituents. They are your constituents as the Port Commission, as people who live in San Francisco. San Francisco needs to do more to help these people. Like the previous speaker, I am also not a native San Franciscan. I immigrated here from Europe. It's difficult to explain to my family when they come and visit why there's people living on the street when that's not the case in other rich countries. This country is supposed to be richer than the one that we came from. There is more than 1,000 people on the wait list for shelter beds. We need to build these 200 beds here on the Embarcadero. We need to build more as well. To the argument that this is not the right place or that we should be building this elsewhere instead, we're not going to run out of need anytime soon. There are thousands

of people that need this. This is 200 beds. We need to do this. We need to do it 10 times again. I urge you to support this Navigation Center.

Kathy Li - I live and work in District 6. I know that we need this and other Navigation Centers. I'm tired of walking past our homeless neighbors on the street. I'm saddened by the collective acknowledge that there's a housing and homelessness crisis while getting locked in battles about whether to implement solutions. My office is also two blocks from the proposed lot. I see the unhoused folks around here. I would much rather we house and serve them than continue to leave them outside, which seems obvious. I also want to remind those of us worried about safety that homeless folks causing violence is a common myth. Often, they are the victims rather than perpetrators. So please remember the humanity of the people in our communities who have the least and who can get off the streets for good with our support. Please do not delay the vote on this proposal, as helping our homeless neighbors is one of the most urgent needs in the city.

Rebecca Robbins - I've been in San Francisco for 16 years. I've been a homeowner for 10. I live in the Haight-Ashbury. I'm a community activist on a local board. The rhetoric of intolerance at this meeting has saddened me greatly. Every human being deserves a home and enough food and compassion and tolerance. San Francisco is not a gated community. No neighborhood is a gated community. No human being is illegal. Property values will not be affected by this Nav Center. I live in the Haight-Ashbury. We have a substantial homeless population. My property value has continued to rise at the same unsustainable level as every property in San Francisco. No children have been harmed by the homeless people in my neighborhood. This city is not a gated community. We do not get to choose our neighbors. There are gated communities around the bay. Anybody is welcome to live in them where you can choose your neighbors. The preoccupation with the danger of drug addicts is a classist smear. I know many people who are in recovery who have been fortunate to have safety nets through their family, their friends or religious communities and who were able to maintain housing because of that. Not everybody is so fortunate. It is a callous rhetoric to fear monger around addicts who are in the greatest need of support. This NIMBY approach and discussion of addicts and the needy reminds me of the liberal friends of my grandparents from when I was a child who liked nice gay people as long as they were members of other families.

Frank Chen - I live at the South Beach. I'm here to support a compromise. I think we're having two camps here today that virtually agree that we need to do something about the homelessness. It's a matter of how we help the homeless. I have heard passionate speeches asking you to vote yes or no today. At the end of the day, the objective for us having a hearing is to get something done. We know that we have a severe homeless problem. Something needs to be done. At the same time, we also know that Navigation Center will not be successful without strong community support. I am already seeing the process of negotiation going on. I'm hopeful that a compromise will come out of it. I'm in

favor of the Port to give both camps an opportunity to work out a win-win situation. A simple yes or no vote today will kill any opportunity of a compromise. and nothing will be accomplished at the end.

Andrew Sullivan - I am here to support the Navigation Center. I live in the Haight-Ashbury of San Francisco. I also work in this neighborhood part time. I also work in the Valley. Like many others, I'm here to support the Navigation Center. I would encourage you to vote today to approve it. This is your opportunity to keep 200 people safe, reuse a useless parking lot that's just sitting there with nobody on it that's housing cars instead to keep people safe and off the streets. I strongly encourage you to support this move. I also really appreciate the fact that Supervisor Haney came out and has said that he supports extending Navigation Centers citywide, having one in every district including our own in the Haight-Ashbury. Of course, you don't have authority over the Haight-Ashbury. But again, I would encourage you to come out when we do have that opportunity as well as in other neighborhoods around the city. Further, I really appreciate the fact that the city is actually thinking a little bit about security and the good neighbor policy to ensure that this Navigation Center is as good a neighbor as some of the others or even better. It's really important that the city do that because with the number of folks who are homeless or experiencing homelessness in San Francisco today, we need to encourage these facilities to be expanded citywide and also to build supportive housing and also to build other types of housing so that we can get folks off the streets. today, I encourage you to stick with the will of the people. The voters voted last year to support proposition C to fund homeless services. I encourage you to support that vote and approve this Navigation Center now.

Cher Cultrona - I'm a 26-year resident. I'm one of the people who got two death threats. I was called a racist, a classist. I was told we want to ask you to kill yourself, and I fucked your father. My father is dead. Apparently, hate does have a home on the other side. That is not cool. This entire thing has been twisted. My community, my neighbors are compassionate people. We have some concerns. If we have concerns, maybe it's because we've been chased down the street. Maybe we've been assaulted. We've repeatedly run into situations. I've helped homeless people get off the street. I am not a racist. I'm angry. The media has turned this all around against us. We ask you to engage us. Talk to us. If we do have concerns, at least let us have a voice. We are not against helping the homeless. So let's stop with that false narrative.

Ryan Rucker - I've lived in San Francisco for about four years. A lot of the conversation is definitely needed around this problem. I've actually spent some time in some homeless shelters doing some work and volunteering, playing Monopoly with the candidates in hopes to learn more about housing markets and housing shortages. One thing that I don't think has been mentioned at all is that, when you play Monopoly, it turns out the spot that has the strongest draw is jail. While we want to talk about these things with the expectation that things will get better with another Navigation Center, it's just important to understand that things could always get worse and understand that realization. Now, I'm

not necessarily for or against the Navigation Center but it is proven study after study after study that this will disproportionately affect those who are young and who are black. Just keep that in mind when the decision is made.

Taylor Ahlgren - I'm a member of the Latino Democratic Club. I've lived in the Bay Area for 11 years and in San Francisco for five years. I'm here speaking in support of the Navigation Center at the Seawall Lot 330. I would like to share a couple of stories about my experience with homelessness and homeless people in San Francisco over the last two years. Two years ago, I had the opportunity to go to a community outreach meeting that was run by Hillary Ronen's office, supervisor of my district, District 9, right on the edge of the SoMa/Mission border. I shared with my landlord about this community meeting. To my surprise, he was in full support of any Navigation Centers near his building. He owns a building that's 50 meters away from the Division Circle Navigation Center. In January of this year, two of my monolingual Spanish-speaking friends and neighbors were displaced from their home due to owner takeover of their building. For three years, I spent time with them on Natoma Street singing songs with them from all over Latin America and drinking an occasional beer together. They shared with me about their immigrant journey from Mexico and Guatemala and their challenges coming to San Francisco and trying to make enough money washing cars to pay rent and send money home to their families. In January, they were displaced. For two months, they lived out of neighbor's car because they couldn't find short-term housing.

Akshaya Uttamadoss - I am here to speak in favor of the construction of the Navigation Center. I have lived in San Francisco for almost four years. In that time, I've really come to love the city. I think it's so beautiful. It inspires me every single day. I'm sure that's one of the reasons why many people here have homes. But in that time, I've also witnessed firsthand how much worse the homelessness crisis has gotten. I work in District 6. Every single day on my way to work, I pass so many unsheltered people. It's truly heartbreaking to me that a city as wealthy as San Francisco can't take care of its most vulnerable citizens. I'm here to encourage the commission to vote to build the Navigation Center. I would like the city to build many more all over the city so that we can make San Francisco a great place for everyone to live.

Sean Makarin - I speak in support of the Navigation Center. I hope you vote to approve it. I'm with the United Democratic Club. Everyone here has made some fine arguments. At the end of the day, we're all going to be okay. But if you're on the fence, I urge you to remember what is cast in bronze at our Statue of Liberty. It's a poem by Emma Lazarus. It's the reminder to all of us that America is the elsewhere for everyone. The last half of that poem says, "Give me your tired, your poor, your huddled masses yearning to breathe free. The wretched refuse of your teeming shore. Send these, the homeless tempest tost to me. I lift my lamp beside the golden door." America is where we help homeless people. It's where everyone has come for a place to live and to be free. So I urge you to live by what's cast in bronze on that Statue of Liberty and vote for this homeless shelter.

David Fujimoto - I am one of the co-chairs of the Alice B. Toklas LGBT Democratic Club here in San Francisco. We are one of the longest standing LGBT Democratic Clubs in the country. We've been in San Francisco since 1971. Members of our club who both live and work in the district and in this neighborhood. I want to take just a step back. There's been a lot of detail discussed throughout this hearing. But I wanted just to talk a little bit about how we got to this crisis generally. I mean, this is a huge problem, a bigger problem, than just San Francisco. This is a state problem. This is a national problem. It's fueled by economic inequality, skyrocketing rents. This is the backdrop in which we find ourselves here today. What are we going to do about it? What are we going to do as a city? What is this commission able to do? What is this commission going to do? LGBTQ people find ourselves still facing rejection. Of course, in San Francisco and parts of the Bay Area, sometimes we might forget that. But we have to remember that San Francisco is still that beacon of hope for LGBTQ people throughout the country. In order for the city to continue to be that way, we have to make sure we are addressing our homelessness situation. LGBTQ people are still 30 percent of the homeless here in San Francisco. San Francisco has prided itself on coming up with bold solutions to these problems. Some well-meaning people today have talked about crime and concerns about crime and that's a fair concern. However, homeless people are by far more likely to be victims of crime. If we have people living on the streets, they're going to be targeted for violence, targeted for crime and that does not make our neighborhood safer. Alice believes that everybody deserves safe, decent and affordable housing. Families and individuals currently are at risk of experiencing homelessness also need access to resources and support including Navigation Centers. Please support the SAFE Navigation Center.

Michael Chen - I live in District 2. I'm a San Francisco resident. Recently, a hospital opened up near me, CPMC Van Ness at Van Ness and Post Streets. It's a big hospital. It has 270 beds, two emergency centers. Hospitals are sort of like Navigation Centers. They're both essential services. They help care for the needy. They give people and residents the help that they need. I support the hospital for the same reasons that I support the Navigation Center. I think it is our moral duty and our responsibility to care for people who live in our city. God forbid but we're all a few misfortunes or a few mistakes from becoming homeless or becoming destitute. I hope that, if I were in that situation, that the city would also care for me.

Sara Bodreau - I live in Cow Hollow. Hopefully, we'll see a Navigation Center proposed there soon. I also work along the Embarcadero. So I want to express my support for the Navigation Center proposed on the seawall right now. We all agree there's a real need for housing and shelter here. As a quick reference point, San Francisco has far fewer folks sheltered than other cities with similar populations of folks experiencing homelessness. I'll keep this brief. I don't want to repeat what other people have said too much. But not only is there a clear need for more safe beds at night, but it's also really clear from listening to folks with real experiences near current Navigation Centers and folks who have

come through current Navigation Centers that the centers work. They really don't create safety hazards for their neighbors. Please approve the Navigation Center without delay.

Deanna Surma - I'm a San Francisco resident, occasionally work just down the street. I support the Navigation Center and its approval right now. I want to keep this in perspective. This center will only help about 4 percent of the existing homeless population. That means that we need to go through this whole scenario 25 times to actually address the whole homeless, to help everyone. We're saying that doing this 25 times is more important than just focusing on helping people now. Please remember that this is about prioritizing and valuing people, humans and our neighbors. For the rest of the comment, I would like to read what my sister wrote. She says, "Hi. My name is Laura Surma. My kids go to daycare a very short walk away from the Navigation Center site. I am not worried about it. What I am worried about is that, in the absence of available shelter, the waiting rooms for people experiencing homelessness are on our streets. My one-year-old twins used to go to a daycare served by the Van Ness station. They would encounter someone sleeping in the muni elevator almost every morning. The reality is that people are suffering and our children are watching. I can't think of anything more inefficient and ineffective than sheltering people in elevators that our disabled neighbors and children's strollers rely upon for access to transit. We must do better. The mayor is admirably leading the charge, doing what San Franciscans elected her to do. The expansion of Navigation Center capacity will improve the experience of children and everyone else all over our city. Please vote yes to demonstrate that efforts to undermine the Navigation Center program and similar necessities for the greater good will not succeed, that wealthier neighborhoods including my own, Noe Valley, will not get a pass in addressing homelessness, that neighborhoods may shape the details of new Navigation Centers but not threaten their existence or capacity. Think of the children. Build the shelter."

Ira Kaplan - I live in San Francisco. I support this Navigation Center. I hope you will too. We've heard a lot today about how we live in one of the richest cities in the world, and we have a moral responsibility to take care of the least among us. I fully agree with that. This is the Port Commission. The agenda item before you is a memorandum of understanding on executing a two-year-eight-month lease to the Department of Housing and Homeless Services. Your role is to be good stewards of the Port in deciding whether to approve or deny this MOU. You're getting market rents for it. Some people have said that you're not but they're comparing it to a 50-story building. We all know that it takes 10 years and a vote of the general public to build something like that on the waterfront. You're getting a good value for it. There's a clear public purpose. The mayor supports it. The local supervisor supports it. Not only is it the right thing to do morally, it's also the right thing to do on the merits. I urge you to support it.

Joshua Aribé Ramirez - I am here with the Alice B. Toklas LGBT Democratic Club and the United Democratic Club. I am here to express my support for this

Navigation Center. The Navigation Center ought to be voted on today and built ASAP. That's the result of some value judgments that I've made. I'm aware that many people have many different values. I'll clarify what my value judgments are. I think a person's right to sleep in a bed with a roof over their head is more important than a parking spot. I think that the overextended processes by which wealthy landowners get to reject what happens near them outside of their property, get to reject bike lanes and Navigation Centers, I think that is less important than the fact that people are dying because of these things. I'm the child of an immigrant from El Salvador. She came here in the middle of a Civil War. She came here because there was a plausible threat of death. Her family was dying. Her friends were dying. They were being chopped up in a river. She came here to the United States for refuge. I came here to San Francisco for refuge. There are many hundreds, thousands of LGBTQ children coming here for refuge and they don't have networks. They've been alienated by their families. I'm hardly able to pay my rent, and I have my family support. I have financial aid. I have a job. There's no system in place for these LGBTQ kids to go to find their support without these Navigation Centers. I'm quite tired of all this talk of delays and further process and further conversations and the input when the months and years between now and then and the construction that leads to hundreds of people are dying. It's completely preventable.

Female Voice - A lot of people have made a lot of different points for today. This is clearly an important issue that so many people care about. Commissioners, I urge you to not underestimate the gravity of the decision you are about to make. This is a historic landmark decision. Being on the wrong side of this will not only set bad precedent but will make our city the laughing stock of the nation. We are able to raise all the money to help solve this crisis but still do not have the heart and the compassion to understand what being human means.

Hoa Long Tam - I live in the Castro. I urge you to support the Navigation Center tonight and not to delay it any further. Two hundred unsheltered San Franciscans die every year on our streets. We've heard a lot tonight about we should tweak this, or we should tweak that and maybe it's 150 beds, or it's 132 beds. But we need to move forward with a good solution and not wait years to study for the absolute most perfect solution while our brothers and sisters are dying on our streets.

Keith Moser - I'm here today to support the center. I have lived half a block from the Mission Navigation Center the entire time it's been open. So when I say yes in my backyard to things, I mean literally. This was back when it was a real experiment. I can't tell you how long I lived next to it because I did not notice when it opened. I did not notice when it eventually closed to be developed into affordable housing. It did not impact the neighborhood. It was always clean, quiet, totally unassuming. So when people are really scared of this, I think it's overblown. If you have a real emergency on the streets, if you collapse, we will stop heaven and earth to come save you. We will stop traffic. We will inconvenience a lot of people and send highly professional teams to

save you. Well, it turns out, if you die on the street slow enough, we will do nothing. Except, finally, we are doing something. Finally, we're trying to build shelters. I hope that you support this one. I hope they'll be opening more. I hope that you provide housing for people, not cars.

Joel Medina - I used to live off of Second and King Street for about two years. It's funny how people's value changed when it comes to property values. I thought the Bible says to love your neighbor. I'm supportive of the Navigation Center. I'm worried without it our community would not need to support people in need in the current situation. So please vote for it.

Aaron VanDevender- I live in San Francisco on Russian Hall on the North Beach side. I'd like to speak in favor of the Navigation Center as we have a big housing shortage and a lot of people looking for shelter. The city has an obligation to create exits of all shapes and sizes since there are people with different circumstances for how they got into that situation. We're fortunate enough to have the opportunity to have the space to create that infrastructure and create that support. I would encourage you to follow through on that mission and fulfill that need.

Mick Del Rosario - I am a resident of District 6. I was born and raised in the SoMa District and continue to live there to this day. I'm also a board member of the United Democratic Club. I'm here to stand in support of this Navigation Center. Growing up, the South of Market has always been a neighborhood of diversity and change. That change is needed to adapt to the increasing needs of the city. I want to thank Supervisor Matt Haney and Mayor London Breed for their leadership on this effort. Navigation Centers are proven to make a positive impact not only for its users but also to its community members as well. It's imperative that this project does go through. Now, in 10 and 20 years, we've got to ask ourselves, what did we do to make a positive impact to help the city and its residents and its community? We can look back on this moment. Pass this project, and count this as a step in the right direction.

Mic Radan - I live here in SoMa in District 6, a relatively short walk away from the proposed Navigation Center. There are homeless people that I walk past every day as I'm walking to work. There are tents on my block itself. That's exactly why I'm here to so enthusiastically support this proposed Navigation Center. You can't get homeless people off the streets by trying to criminalize it or trying to sweep them and push them somewhere else. That's the exact failed policy that's led to the homeless population being so concentrated in SoMa, the Tenderloin and the Mission. If you want to get the people off the streets, the only humane and effective thing to do is to give them a better place to go, to build shelters, to build Navigation Centers. It's not great that District 6 has sheltered along with District 9 and 10 has sheltered so much of the load. I fully support Supervisor Haney's initiative to try to get the other districts to do their part and make sure every district builds a Nav Center. But if we wait to find the absolute perfect position that will not bother anybody, more people will die on

our streets. Let's lead by example. Let's take some bold action to confront this crisis. Let's approve this shelter.

Jose Gonzalez-Brenes - I live off Beale Street basically one block away from where the Navigation Center would be built. I hope it gets built. The only caveat I have is that I think it should be larger. I think the homeless crisis is extremely urgent. It's inhumane that people in one of the wealthiest cities in the world are living off the streets. Part of the problem is the stigma. People assume that losing your home makes you a criminal, makes you dangerous, makes you filthy when the fact is that homeless people are more often victims of crime rather than perpetrators. We make assumptions of who the other is. One of my coworkers actually lost her home once. She's an immigrant. Humanizing homeless people is very important. Something that really bothers me is the discussions about the homeless. They are people. These people who lost their homes, they are victims of the most awful circumstances. In a city where there's so much wealth, it's just inhumane to have this crisis like that. I'm very proud to live in San Francisco. I'm not very proud of this crisis. I really want to be part of the solution.

Shellena Eskridge - I'm a resident of San Francisco, born and raised in the Bayview-Hunters Point. I'm here today to also raise up the point of youth experiencing homelessness and in support of the Navigation Center. I work at Larkin Street Youth Services as director of behavioral health. On any given night, there are about 1,500 youth that are experiencing homelessness. This is, once again, an additional support that would be available to not only adults that are experiencing homelessness but also youth. It's a crisis that we need to address in this city and we need to address it now. Seeing the change that I've seen over my life here, it has been very difficult to return. I moved away for a period of time. To return and to see every single day the level of people experiencing homelessness and to every single day riding my bike have to be able to help them in figuring out different ways to provide support. This is just yet another one. I'm in full support.

David Horvat - I've lived in San Francisco for almost 10 years. I wasn't born here, but this is my home. I care deeply about the humanity of everyone who resides here. That's why I urge you to support the Navigation Center and to support it today. Homelessness is an urgent issue, as everyone has said and it needs urgent action. This 200-bed center won't solve the massive problem that we have but it is a step in the right direction, and it is a step that we need to take.

Sri Vijayaraghavan - I live in District 10 near the Navigation Center on Bayshore Boulevard. As you know, there's thousands of people in our city who are forced to sleep outdoors at night. This is a not very good situation. You could use your vote to help ameliorate that so I ask you to do so. Our homeless neighbors have been part of our community for many years. They just kind of went down on their luck. Given how wealthy the city is, it's our duty to help them get back on their feet. The Navigation Center model is good because it

connects people to career services. I'm fairly confident that when we give people an opportunity and we give them a chance to work hard at a career, they will. They will make us proud that we gave them that chance. Please vote in favor of this Navigation Center and others in the future as well.

Super Girl - Greetings and salutations, San Francisco. I'm the Super Girl of San Francisco. I want you all to take a moment to consider what kind of people are homeless. How many of you in here think that I might be homeless? Raise your hand. Well, I am. I live in the forest and I work and I do things. But it's very difficult to live in this city, isn't it? It's expensive to live here. You can pay \$4,000 to move into a one-bedroom apartment if you're lucky. I want you guys to think about that there are already homeless people here in the Embarcadero. They're already here. They're sleeping by the fire station on Brannan and all up and down the pier and they're cold and they have nowhere to go. The more people that we help bring up to a good level the better that our society will be. The more that we are like the future, like Star Trek, like Gene Roddenberry's vision of the future, the more that San Francisco becomes like the federation where it actually takes care of all of its citizens so that it can be the most productive so that people can actually really, truly thrive in the city. That's what matters, lifting people up. So they're already here. It's not going to make it worse. In fact, if you just reach out to people, and you'll find out that we're all more alike than we are different. I think a lot of people realize that. Thank you for your time. Remember that your neighbor could be homeless. Your neighbor could also very much care about you and love you.

Ryan Natividad - I am an Oakland resident and an architect working in Western SoMa, which is a part of western District 6. The Embarcadero does not exist in a vacuum and neither does San Francisco. As an Oakland resident, my voice in addition to the working class and poor who maintain an increasingly tenuous grasp on San Francisco and the Bay Area as a whole, I want to remind you we're all part of the larger community. The problem is not going to go away. We have a housing and particularly a homeless crisis. We all have to do our part and that includes allowing the downtrodden to live in our neighborhoods. For those of you in opposition who identify as progressive, I urge you to dig deep and think about what it truly means to be a sanctuary city. For those of you who, in good faith, oppose the project on its imperfections, as others have said, do not let the imperfect get in the way of the good.

Erin Reynolds - I would like to add support to the Navigation Center because homelessness is a problem that affects everyone who lives in the city and who visits the city, who walks on the streets. It affects everybody in everybody's daily lives. It's definitely a problem we need to address.

Martin Munoz - I'm a resident of San Francisco. I work in D6. I'm here to speak in favor of the Navigation Center because I understand that one of our biggest challenges as a city right now is homelessness and housing. We have an incredible housing crisis, especially an affordable housing crisis. When we find a place to actually build transitional housing for our most downtrodden citizens,

we need to be able to do that now without delay. I actually went to the last two meetings that were organized for the Navigation Center at large. I had written a whole speech. I was excited to actually read it out but everyone has really pretty much hit like every point that could be made. The only point I want to add is that there's an incredible amount of privilege in this city, especially in this part of D6. We need to use all of our resources to house the people that are having the hardest time in our city. We need to do it without delay. If anyone is thinking about delaying the vote, you are delaying justice. Justice delayed is justice denied.

Nick Abbott - I live in District 10. I live really close to the Navigation Center at 128 Bayshore. It's a testament to the neighborhood. It makes the neighborhood better. Very selfishly, it means there's less street homelessness in the area surrounding the neighborhood. It means that, when I walk or bike by it every day on the way to work, it means there's fewer people suffering. It means that the neighborhood is cleaner. But aside from the selfish reasons, it makes me feel good that it's there in the neighborhood because it's providing a sanctuary for people. It's providing, as many others have said, a place where they can get their lives right, a safe place to sleep at night. When I talk to people who are going there on the 9 bus, they testify to how huge of a difference it's making in their lives. So knowing that's a part of my community is something I'm proud of and something that makes my neighborhood safer. It makes it cleaner. It makes it a more moral place. I know that the neighborhood residents will see that after this Navigation Center is built. It'll serve the same positive function in the community both because it helps to clean up the streets but also because it provides what is needed here. That's a solution to the homelessness problem.

Asumu Takikawa – I'm a resident of the Richmond District. I'm here to urge you to support this Navigation Center and vote yes. I also support building Navigation Centers all around the city including in my own neighborhood in the inner Richmond. We also need this one because, no matter where a center is proposed, there will be a loud, angry and vocal minority who will come out to oppose it until our broken approvals processes are fixed. So we need any viable sites that we can find. For example, in the first neighborhood planning event that I attended in the Richmond District, I proposed a focus group of other Richmond residents, that we should build a Nav Center for the inner Richmond. People found all kinds of reasons to oppose even a small Navigation Center in the Richmond District, reasons like that we're a residential neighborhood. But the thing is that even people who are experiencing homelessness are residents of San Francisco. They deserve to live in our residential neighborhoods and that includes the waterfront as well. The waterfront is also theirs. This was extremely disappointing to me because I thought San Francisco was a progressive city. A progressive city would not let its most privileged citizens veto shelter for its least privileged citizens. Please vote yes on approving this shelter today. Finally, I wanted to note that the YIMBY Action organization has a petition in support of the shelter. It has 422 signatures, the majority of whom live in D6. That petition is being emailed to you right now. So there's a lot of support behind the shelter.

Christina Zhou - I'm a resident here in D6, just a 15-minute walk away. When I first heard about the proposal for the Navigation Center, I was really excited. I want to follow on some of the words from the previous speaker about how the homeless here are residents of San Francisco as well. Something I want to expand on is that they also deserve to feel safe. I'm excited to see the possibility of an additional 200 or so people begin to feel a lot safer every single day. I grew up with a lot of privilege. I was able to feel psychologically safe at most, if not most days of my life if not every day of my life and get a good education, work, support myself, live here in this beautiful part of San Francisco. I want to use my voice to enable others to do the same and provide support and resources that a Navigation Center would help these folks out with.

Melanie Abrams - live in Berkeley. I came here for graduate school a couple years ago from Massachusetts, which also has a substantial problem with homelessness but sometimes does a better job sheltering just because of winter conditions. One thing that just shocked me moving here was the level of suffering on the street. I kind of thought of California as a beautiful place. After a while here, I'm seeing there are many beautiful aspects of it. But from the outside, as both a new resident and a visitor, it's a place that needs to take better care of the people who live there and there are positive signs. I walk on my way home past a youth shelter every single day from work. Just seeing it is a really reassuring sign that there are people who care and are trying to make this area a really wonderful place for everyone who lives here. I hope that the residents in this neighborhood will be able to feel the same that they see a small sign of progress in their neighborhood as part of the solution to this problem so that everyone can enjoy the really wonderful aspects of living here.

Melissa Garrett - I'm a resident of San Francisco. We've worked ourselves into a housing shortage over decades. It's going to feel uncomfortable while we triage the acute housing needs and plan for the future of this beautiful city. Sometimes, we say no to projects because they are too small and won't solve a problem. Sometimes, we say no because they're too big or out of scale with the neighborhood. Although there will never be the perfect project, each one moves us in the right direction. It's worth echoing again this voice and rally cry from history. "With silent lips, cries she, give me your tired, your poor, your huddled masses yearning to breathe free. The wretched refuge of your teeming shore. Send these, the homeless, the tempest tost to lift my lamp beside the golden door or gate." Thank you for not becoming numb to the problems that are facing us. We need to address these issues starting with those that are afflicted the most.

Wendy Yu - I live in District 3. However, I seek services in District 6. Within the last six months, fire in Paradise happened. Fourteen thousand structures were burned down. We don't question the need to help them or what their exit strategy is. Fortunately, there are federal dollars to help. San Francisco's story of homelessness is more of a frog in a slowly boiling pot of water. Paradise

was not. You never know when you might need help. A \$400 million bond to strengthen the seawall was recently passed in this last election. All of San Francisco will pay for it. This will help those who are in opposition of saying no to the Navigation Center.

Commissioner Makras - First thank you, everyone, for coming out. Supervisor Haney's remarks were very well received by me. I want to thank him and his staff for being here the whole time. I support the Navigation Center.

Colleagues, I'm prepared to put a motion forward in support staff's recommendation. I believe that we should do it without delay. I think we should do something simultaneously but they're not conditions to my support.

Simultaneously, we can work on improving the management and oversight.

Whether it's a third-party oversight or not, I think we should continue that dialogue as Supervisor Haney has asked. I think we'll have a better product at the end. I believe that we should identify alternative sites for a homeless shelter so, if we find a permanent use for this site, that we could relocate it. I also believe that we should seek a permanent use for this site and not take the ball off of our overall responsibility to do something long term for this site.

Whether we do a direct deal, whether we do an RFP, at the end of the day, there is interest in the site. The development of business in San Francisco has expressed some interest in this site. I believe we should do that simultaneously. Any site or project that would be approved here would take one to two years to entitle. If this is a temporary site, we can do it all the same and not interfere with our outside objective and have a temporary solution for the crisis that presents San Francisco. I shared previously that I would support it at \$1, and I would do it for free. I still believe that but I will accept the recommendation of staff of a fair-market value approach to this as a way to get it done. I believe city agencies do not have to charge between themselves for important things like this. I do believe it's fair-market value. The analysis is accepted by me. I also acknowledge that the site is worth a lot of money. I think the temporary use and a land use is different than appraised value use.

Elaine Forbes - I did want to let you know I have two items I'd like to put into the record. One is a letter from President Kimberly Brandon. The other is I want to mention some changes to the MOU that we're recommending as staff.

Elaine Forbes – I'd like to read a letter from Port Commission President Kimberly Brandon.

"Dear Fellow Commissioners, I regret that I am not able to attend today's meeting due to a previously scheduled trip. I understand how important this item is before us and to the neighbors that live near Seawall Lot 330, both housed and unhoused as well as to the broader city.

I want everyone to know that we have been listening to all of the comments and concerns raised. We've heard about the process, the safety and cleanliness concerns, the operational concerns and, frankly, the fairness concerns. Neighbors have told us that they feel that the process could have

been better and felt rushed. They're worried about their personal safety and the safety of vulnerable people in their community, the children and elderly especially. The personal testimony shared before this commission at previous meetings has been quite moving. Neighbors also shared their practical concerns about cleanliness and program operations. How can the city manage this facility? Is the city capable of managing a facility like this in a community like this?

South Beach, like all neighborhoods along the waterfront, is unique and is home to thousands of residents and hosts all of San Francisco and visitors from all over the world who come to the waterfront to enjoy the views, the bay and our world-class restaurants and attractions.

Neighbors also articulated that these communities and this district has been at the forefront of the city's effort to address housing and homelessness challenges, hosting thousands of new affordable units as well as shelters and services. I understand all the concerns. But I am satisfied with the city's revised proposal and assurances to operate the Embarcadero Navigation Center well. I support this proposal. And I urge you all to support it as well.

The revised proposal is much improved and shows the city and Port team have listened to the concerns and made every effort to address them. The Embarcadero Navigation Center will be temporary. The agreement is for two years. We may extend it if the city is able to demonstrate a reduction in homelessness, partner with non-profit to increase cleanliness, provide timely reports and comply with its good neighbor agreement.

Also, the center will open with a capacity of up to 130 people and, over time, expand gradually. The gradual expansion will give everyone time to get comfortable and make sure that operations are running smoothly before the city ramps up.

The safety and outreach zones have been expanded and resources with dedicated police officers. So the community can be assured that these areas will be safe and unsheltered people have the opportunity to come to a place of safety where they can work with staff to get all the supportive services available to them.

It is clear to me that the city was indeed listening to all of the feedback and ideas from neighbors on how to make this Navigation Center successful. Mayor Breed herself attended one of many of the community meetings in the neighborhood to make her case for why we need this facility and to be sure that neighbors knew just how high a priority this would be for her and her team. I applaud her commitment and appreciate her leadership. She promised to do something about this problem we're all facing and now, she's taking bold action. Despite any concerns we may have, we owe it to ourselves and our unhoused and housed neighbors and everyone else in our community to try to do better.

I get that solving homelessness and all of the associated challenges with it is extraordinarily difficult. But one thing I know is that providing decent shelter and supportive services to unsheltered people is an essential piece of the puzzle. I am proud to support this effort. And once again, I urge you all to do so as well.”

Elaine Forbes - If I could just cover a couple of changes we would like to make to the MOU and plan to make to the MOU before it's executed. One is in relation to the right to terminate. It did not have cross references in all sections. We would like to put that termination right reference in cross section five page seven and in the option-to-extend section on page eight, which just basically references the termination right provided in section seven, 18 and 22.

Then, we would like to add language to section 6.1, which is the option to extend so that we're recognizing the increased beat officers which the city has promised and will provide for the safety zones. Specifically, we'd like to add an additional clause, HSH has increased beat officers within the safety zone and has provided dedicated cleaning services in the area through a partnership with a nonprofit organization. I have copies of this if the commission would like to see the language. The revisions are available and on record with the commission secretary.

Commissioner Gilman - I want to thank everyone for coming out this evening for almost close to four hours of public comment. I'm sure, at some point in time, it might have been frustrating with the two minutes. But I do think, as a commission, we take our obligation as stewards of this waterfront and for community process very seriously. I do have comments I want to make. And then, I actually have a couple of questions just for clarification.

I want to quote David Talbot, who in some ways I view as an author of San Francisco. He said this in 2013, and I think we should pay attention to it. "San Francisco battles are no longer with itself but with the outside world. As it exports its European-style social ideas that drive Republican leaders and Fox News commentaries into a frenzy, gay marriage, medical marijuana, universal healthcare, immigrant sanctuaries, a living minimum wage, bicycle-friendly streets, affordable housing and stricter environmental and consumer regulations, conservatives see these San Francisco values as samples of social engineering gone mad. But in San Francisco, they're seen as a bedrock of our decent society and one that is based on the live-and-let-live tolerance, a shared sense of humanity and an openness to change. These are San Francisco values."

It pains me today that, six years later, it's obvious to me our battle is with ourselves, as evident by the discourse that happened in today's hearing. But we hear you. I've heard you. I read your emails. I know that, for many of you, every person who you see on the streets who is openly using, who is engaging in behavior that makes you uncomfortable, that makes you feel unsafe, your brain automatically characterizes them as homeless person. It's a default but that is an assumption. I know that, for many of you, this is not an ideal situation

and I hear that. I'm not indifferent to your concerns. I'm not indifferent to your point of view. We, at the Port, are being asked to step up for the city of St. Francis.

Due to Supervisor Haney's introduction today at the board, every district in San Francisco is being asked to step up for this humanitarian crisis. What you're not seeing, which I feel the need to call out, is the 19-year-old LGBT person who's kicked out of their home. You're not seeing the shift worker who can no longer afford an SRO or affordable housing who is working and couch surfing. You're not seeing the woman who became homeless due to losing her job, being evicted and is more likely statistically to be a victim of crime on the street than almost anyone in this room.

As a Port Commissioner, we will put safeguards in place. We're strengthening the MOU, recommendations for a citizen advisory committee, which has worked for us in many of our waterfront activities and discussions. We will be receiving annual reports from the city. We will hold all departments accountable. We view this as a temporary use. We all want to activate Seawall Lots 30/31 and the Pier. That is our end goal.

The Ninth Circuit Court of Appeals ruled that you cannot criminalize a homeless person for sleeping on the street or a place not meant for human habitation unless you have a bed for them. Until we can temporarily house all of our fellow San Franciscans living on the streets, we will have people in encampments. We'll have people squatting. We'll have people living on the streets unsafely who themselves will be victimized by no fault of their own. I feel this is a moral imperative. As Andrew Young said, "It is a sane, civil, intelligent and moral society that do not blame poor people for being poor."

I will support the motion to move this Navigation Center forward after three of my questions are answered. First, Captain Lazar, can you come up and walk me through again what the safety zone means and the outreach zone means? I wasn't at the March commission meeting. Can you clarify for me what those zones are? Thank you for expanding them.

Commander Lazar - What that means is that we're going to make sure that we have police officers either walking or most likely on bicycles that are patrolling these zones constantly throughout the day. We'll work with the community to figure out the best times for deployment. But essentially, we'll be out there dealing with any possible loitering, criminal activity that we come across. Any policing issue that we need to deal with, we're going to constantly be maintaining in those zones. To your other point, if we encounter people that do need services in that zone, we want to be able to connect them with the Navigation Center. We, as officers, need a place to refer people to and to get people into.

Commissioner Gilman - Is the assumption then that the expanded outreach zone will be priority placement for the Navigation Center?

Commander Lazar - Yes. The Department of Homelessness can explain that better but you have two zones. The first zone is basically a zone where the police officers assigned to this seven days a week will be patrolling. Then, the Department of Homelessness can explain what the outer zone actually means.

Elaine Forbes - We can put the graphic back up as well if someone could walk through the details.

Emily Cohen - The pink zone is the safety zone, as explained by Commander Lazar. The blue zone on the right is the primary outreach zone. This is the area that the homeless outreach team will be inviting folks into. This will be the first priority for the Navigation Center will be to serve people experiencing unsheltered homelessness within the blue zone.

Commissioner Gilman - Okay. I wanted to make sure my assumption was correct, that we, as Port commissioners, will see a visible difference in individuals sleeping on our streets because they'll have access now to this Navigation Center.

Emily Cohen - Correct. This blue zone is where HOT conducted a count just this last month and found 179 people experiencing unsheltered homelessness overnight. The blue zone is also where we will be doing the quarterly count to determine if we are reducing unsheltered homelessness in the area.

Commissioner Gilman - Okay. Thank you. I just had one other question which might be better directed to the director. There has been a Navigation Center that existed and has closed. Can you walk us through that success since all Navigation Centers are viewed to be temporary? And there seems to be a fear that this one will be in perpetuity.

Jeff Kositsky - Yes, commissioner. There have been two Navigation Centers that have closed, one at 1950 Mission and the other at 1515 South Van Ness. Both, we had about a 90-day ramp-down period in which we stopped accepting new residents into the Navigation Center. Then, we ensure that there are placements elsewhere in the system, either Navigation Center housing, stabilization units, transitional housing or permanent supporting housing for every one of the individuals and they are transported to that new location. That was a little bit more complicated with 1950 Mission, as it did not happen right as another site was opening. There was a bit of an overlap with 1515. Many of the residents were able to go to the site at Division Circle.

Vice President Adams - I have to say this is probably one of the hardest votes that I've ever had to do because I live in this area. I've been on this commission for six years. I learned a lot today. I saw a lot just being up here hearing what everyone had to say. When we think about this land if we go back in our history before the settlers came, the original land owners were the Native American Indians. They were here before we all were here. A lot of things have happened during time.

We talk about Delancey Street. Well, let me tell you a little history about Delancey Street. Jimmy Herman was the president of my union. At that time, when him and Mimi wanted to do Delancey Street, they started off at Pacific Heights. The people in Pacific Heights said, we don't want it there. We don't want those kind of people there. Jimmy was president of the Port Commission, LeRoy King, and they came down to where they're at today. People feel comfortable with Delancey Street because they've been there a long time. I understand. Living in that community, the people in the community have a lot of fears. We're just human beings.

They've got a lot of concerns about safety. The unknown makes people scared. We want to be safe. I can understand that. This is something that I know probably will be settled in the courts. This won't be settled here. I know it'll be settled in the courts.

I heard the attacks today on my fellow commissioners. I heard them on Jeff. We, as commissioners, we're trying to do the best we can. Another patriot of California, Ronald Reagan, let's talk about what happened with him. When he was the governor of California, he closed all the mental institutions in California. A lot of people on the street have mental conditions.

This process to me is like a helicopter. It's got a lot of moving parts to it. This is the best debate that I have ever, ever heard as a commissioner, pro and against. Even though people made a lot of attacks against people, this brought out all kind of feelings and emotions in people.

At some time, I wish that we could have stayed on the topic instead of attacking each other personally. What about the Navigation Center? What about those in this community that we need to take care of? We have 60 billionaires within our region in California. We're one of the richest nations in the world. Before Mayor Lee died, he had a conference in Portland with Mayor Garcetti of L.A., the mayor of Portland, the mayor of Seattle to talk about dealing with this homeless problem.

We had it here at the Port, at Pier 80. I was the president of the commission at the time. We used Pier 80 as a Navigation Center. I think some of the commissioners felt uncomfortable with that. But sometimes, we call ourselves good Christian people, but we don't want to step up. Sometimes, we say, it's okay but in somebody else's community. Well, I'm glad that the supervisor said that it needs to be in every community.

Sometimes, we forget about our police officers. They're the first line of defense that have to deal with all these situations. Let's not forget those proud men and women that went and protected us in war. They come home, and they have mental problems. Their legs are shot off, arms are shot off, and they need help. It's okay for them to go fight and defend our country. Some of us haven't even picked up nothing more than our wallets. Yet, they come home, and we tell

them we can't do nothing for you. They sacrificed, the proud brave men and women that had the courage to go fight for each and every one of us and to defend the freedom that we enjoy every day. I think that there's no perfect fit for this. I really don't. Are we going to be able to ease the homelessness?

I saw something else today. I saw a generational change that's happening in our city. The average age in our city is 27 years old. I moved here 16 years ago, and I live in that same area on Beale Street. I have seen the change in the dynamics and the transitioning. There are people in this city that no longer can live in the city of their birth. Something is wrong.

Now, we have to address this. This is painful. This is awful hard. You can be mad at the politicians. You can be mad at the mayor. We had this conversation with the other commissioners before Commissioners Gilman and Makras got on about we wanted Mayor Lee to fix it all by himself. Each and every one of us in this room are responsible. We all got to put a little skin in the game. We can't stand on the outside and always be a spectator. You've got to get in the game. And you've got to hurt a little bit sometime.

We've got to figure this out. What is happening here in this debate is going to spark conversations all over this city and it needs to happen. This painful conversation needs to happen. We've got it figured out because you can blame the commissioners or whatever. We don't have all the solutions but we're trying. We've got to try to do something. At the end of the day, if something happens and you don't like it, you can vote all those people out of office if you don't think that they're doing the right thing or you can do something even bolder. You can step up and run for office. You can get in the hot seat. It's easy to be critical and criticize. Step in the frying pan. Come up with something better because, at the end of the day, I listened to what everybody had to say. How many true solutions really came? There's a solution. Don't build it here or do this or that. But did they come up with a true solution? Because it's easy to be critical.

I am going to vote in favor. I'm going to monitor this. I am going to be going down there because I know one thing is for sure. The people in that community, they deserve to be safe. Captain Lazar and others, they're going to have to do their job because the people are going to be coming back to this Port Commission. We're going to be responsible. And it's painful. Thank you all for coming out. I wish I had the answer. But thank you for that debate. I'm hoping that we learn something from this conversation.

What I do after every Port Commission meeting and I hope that you do it yourself that you'll go home and listen to everybody's comments and how everybody laid out their position of how important this is.

At this time, I'm going to turn it over to Commissioner Woo Ho. She wanted to go last. I know this is something that's been really big and really close to her heart.

Commissioner Woo Ho - I want to echo certainly the comments that my fellow commissioners have made. I also want to thank the public and everybody both pro and con, the neighbors, everybody that's been here for the last several meetings and all of the emails and letters that you've sent. It's made us think this is probably one of the decisions that we have thought about most. If we have not engaged directly in conversation with you, we have heard you. I can assure you that we have heard you. There have been many discussions as far as trying to understand what is the best way to approach this and work with staff on that. Staff has worked with city hall in many ways in various departments to help craft what we think is the best solution. It's not perfect. I'd like to ask some technical questions. Then, I'm going to give you my opinions on some of the things that I'd like to make some general comments.

I have a couple of thoughts to do. Number one, I just want to make sure, since it's been raised by some people, the CEQA process for this which is now under a fast track, I'd like the city attorney to opine about the CEQA process, as stated in the MOU.

Michelle Sexton, Port General Counsel - The CEQA process, as stated in the MOU as well as the resolution that's before you for consideration, complies with Chapter 31 of the admin code. So we're really confident that the categorical exemption that planning has set forth is the proper process and the right path to go.

Commissioner Woo Ho - Secondly, this is an interim use. Therefore, is there any approval required from the State Lands Commission?

Michelle Sexton - Not at this juncture. State Lands Commission approval will come prior to execution. Staff wanted to bring this to you prior to going to State Lands but State Lands staff have been in communication over the process. State Lands' approval is not required until the document is executed.

Commissioner Woo Ho - Did I read the MOU correctly as it relates to hazardous material, that that is the responsibility of the operator and the city to take care of?

Michelle Sexton - I'm going to have to defer to staff on that. Yes.

Commissioner Woo Ho - Elaine, do you want to say something about the responsible parties?

Elaine Forbes - It is the responsibility of the city and the operator per the MOU.

Commissioner Woo Ho - Okay. For hazardous material.

Elaine Forbes - Yes.

Commissioner Woo Ho - We mentioned that we expect some metrics of stabilization during the ramp-up period. I just want to make a comment because it's very important, as mentioned on some of the other previous Navigation Centers, that the actual staff is available to make sure that the occupancy does not get ahead of the staffing of the center. If there is a staffing gap, then hopefully the schedule will slow down because we want this center to operate perfectly. We want it to operate as efficiently, as effectively. If you don't have the right staff in place, I hope that's a commitment that the city will make. I know there's a schedule. You want to make the schedule. But if there is an issue, that the staffing resources are not there, that we do not proceed. That's very important because the neighbors' concerns are that the center will not be operated within the commitments that are being made or promises being made. Therefore, it's very important that that is the case.

A lot of people have also talked about the Port and I think Commissioner Makras also mentioned it and I just want to reiterate it. First of all, this decision today does not mean that the Port has abandoned the best, highest and best use for this property. There's two temporary words we have to use. I think the Navigation Centers, by intention, are temporary. Secondly, the Port itself has defined that this site is temporary because we do have a plan. It's been discussed in our Waterfront Land Use Plan. It was discussed in the Port Commission earlier that we do intend to seek an RFP for both Seawall Lot 330 and Piers 30/32.

The neighbors should realize that we are planning to proceed with that simultaneously, as Commissioner Makras mentioned. It's an integral part of fulfilling our mission and for the appropriate long-term use. When it refers to the public trust in the MOU, that's exactly what it means because this site will be developed for some long-term use. We have tried many times in the past, as you know, the arena being one of them. But there have been other attempts in the past that have not succeeded. We hope that we will find the right success. The value that all of you have talked about in terms of the \$100 million, that is going to be a tremendous help to whoever wants to save Piers 30/32.

There is an economic equation here. But it is, as he mentioned, use of the property versus the value of the property on appraised value are two separate things. I think we want to make sure that everybody understands that. As mentioned, the time involved in doing an RFP and getting CEQA and everything else for the site is going to take multi years. That's why, as a commission, we support the interim use.

We are not going to suffer economically because we're going to get the same rent as if we were going to use this for parking so the Port is made whole. We are not necessarily giving up in terms of the economic value in this. So that's why we can consider this a solid proposal. As you mentioned and she mentioned again, we've cross referenced that if for some reason we are successful in the RFP process, we have the right to terminate with six months' notice, not to say that we're going to do that. But if it happens that the RFP

works, the Port does have the right to terminate. I just want to mention that again for that public to make sure you understand that this is not something where people say, well, this temporary is going to be permanent forever. Our intentions is not to have this to be permanent. Our intention is to find the right use in the long term. I think all of you need to understand that. We do want to, therefore, fulfill the mission of what the Port is all about, which many of you have mentioned.

Recourse has been mentioned several times. There is a proposal. We are going to ask the executive director of the Port to form a specific citizens advisory committee just for this project. She will designate the neighbors and people from the neighborhood to meet on a regular basis, the business owners, the residents, to discuss the operations, to review the data, the homeless count, the crime statistics from the area, to review the services to see whether the police are meeting their commitments and provide any needed changes.

In my opinion, the good neighbor policy needs more detail. We do not need to stop what we're doing today to get all that detail. That is something we can do as we're going through the process after this vote today. We do need more detail. We asked the Port director to form the citizens advisory committee as soon as possible to give the assurance that what I see today is just the beginning of a journey.

This is not a victory for anybody today. I feel that there is so much execution that is needed and the accountability of all the various groups, the third-party operator for the HSH, the police department, the DPW. There is a lot of accountability and execution is critical. If the execution does not work properly, then all of these fears because I think a lot of assumptions and a lot of fears have been raised in these meetings, then, the worst will be there.

We are here to hopefully demonstrate that, if this Navigation Center works in this kind of neighborhood in this kind of city, then it will work everywhere in the city. Then, we will be able to have an example that can solve the issue for the rest of the city. I think you have to view it that way. We are here for all of San Francisco, not just for the waterfront by itself. I really want to emphasize execution is so critical and that if it does not work properly, then we will have a problem.

We invite you to come back to the commission to let us know that it's not working properly because that's our commitment. We have worked with citizens advisory groups the whole time that I've been on this commission. They've been extremely important and helpful to us to give us an indication of is everything working. We have our own community good neighbor policy and we intend to continue to fulfill that commitment.

I don't think any of our commissioners here would disagree with that in the long run. I don't think that anybody is a NIMBY or a racist or whatever. I think there's

been a lot of rhetoric. I think we are all at the basic, we are humans. We do have compassion. As I said, there's no victory today for any side. This is just the beginning of a long, hard journey to a destination and it's not going to be easy. But I would say that, somebody said it earlier. "Let's not have the fear of failure. Let's have hope." I would say that this is the power of "and". It's not the neighbors or homeless. It's the neighbors and homeless. Let's work together for a solution.

I've thought about this long and hard because I have taken the neighbors' considerations in and I do know that disrupting people's lives, disrupting quality of life is important. It's very important to you. It is important to us. We want to help you to preserve that. The more I hear about what we're going to do with this Navigation Center with the new protocols that have been developed under the revision, that this is going to help clean up the neighborhood more than actually make it worse.

We will be on watch. We will be watching to see that that happens but that is the hope that we have. It's not just a hope that will just dissipate. It's a hope that we're going to watch. We're going to monitor. We're going to have high expectations of all the partners that we work with in the city. I am in favor as a result of that, of voting today for the Navigation Center.

Commissioner Makras - Technically, I'll withdraw my motion and put a new motion down to add the two changes to the MOU that were called out.

Elaine Forbes - You don't actually need to amend the motion to change the MOU. For the citizens advisory group, I'd like to set it up under my delegated authority, so it's a passive meeting body. I ask you not to amend the MOU to set up this citizen advisory group. You're free to vote as proposed. We'll make the amendments as requested. I will set up the citizens advisory group. We will stay with the neighborhood. We will not turn away and continue to engage with our city partners.

ACTION: Commissioner Makras moved approval; Commissioner Gilman seconded the motion. All of the Commissioners were in favor. Resolution No. 19-16 was adopted.

9. NEW BUSINESS

Vice President Adams - I'd like to thank the San Francisco Sheriff's Department and San Francisco Police Department for keeping law and order.

10. ADJOURNMENT

ACTION: Commissioner Woo Ho moved approval; Commissioner Gilman seconded the motion. All of the Commissioners were in favor.

Port Commission Vice President Adams adjourned the meeting at 8:25 p.m.