



# Biennial Operating & Capital Budget

FY 2022-2023

&

FY 2023-2024



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## MEMORANDUM

February 18, 2022

**TO:** MEMBERS, PORT COMMISSION  
Hon. Willie Adams, President  
Hon. Doreen Woo Ho, Vice President  
Hon. Kimberly Brandon  
Hon. John Burton  
Hon. Gail Gilman

**FROM:** Elaine Forbes   
Executive Director

**SUBJECT:** Fiscal Year 2022-23 and 2023-24 Biennial Operating and Capital Budgets  
and the Acceptance and Expenditure of Federal Stimulus

**DIRECTOR'S RECOMMENDATION:** Approve the Attached Resolutions No. 22-09 and 22-10

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### EXECUTIVE SUMMARY

*This report was first issued for the February 8, 2022 Port Commission meeting. Updated information to address commissioner questions is underlined and in italics.*

This item provides an overview of the Port's proposed Fiscal Year (FY) 2022-23 and FY 2023-24 biennial operating and capital budgets, the five-year Capital Improvement Program, and the acceptance of federal stimulus funding to allow for Port Commission and public feedback.

The COVID-19 pandemic continues to create unprecedented economic pressure on the Port with revenue losses of nearly 40%. While the economy has somewhat recovered from the onset of the pandemic in March 2020, full recovery is anticipated to take five years, with tourism spending expected to return to pre-COVID levels in FY 2025-26.

Under the leadership of the Port Commission, the Port has met these financial challenges by reducing \$60 million in expenses through a combination of expenditure reductions, operating efficiencies, hiring delays, decreases to capital investments, defunding prior capital projects, and use of fund balance. But cuts alone cannot sustain this organization, and in the last year staff has begun to develop and implement economic recovery

initiatives to restore the Port's financial health.

In December 2021 the Port achieved a critical economic recovery success when the State Lands Commission approved \$56.6 million in federal relief. Port staff anticipates an additional allocation of \$58.2 million for a total of up to \$114.8 million from the federal American Rescue Plan Act (ARPA). These dollars provide the Port with a two-year reprieve. The federal funding will allow the Port to support ongoing operating and capital expenses including basic services such as keeping the Port clean and safe, supporting small businesses, and addressing deferred maintenance during the next two fiscal years.

This funding permits the Port to:

- Restore many of the difficult cuts the Port made in FY 2020-21 and 2021-22, including backfilling vacant positions and restoring equipment and supply budgets;
- Avoid additional budget reductions in the next two fiscal years; and
- Support strategic investment in economic recovery to ensure sustained financial health.

While the Port has successfully controlled operating and capital costs to maintain operations during the pandemic, inflation continues to increase labor and other operating costs. Port staff predicts that even after tourism recovers to pre-pandemic levels, the Port's net operating income will be severely constrained, reducing funds available for capital investment in FY 2024-25 and thereafter.

Therefore, during the two-year respite provided by stimulus funding, the Port must develop and implement mid- and long-term economic recovery initiatives that generate new revenue, create additional operating efficiencies, and identify external funding such as federal and state infrastructure dollars. This work, which will focus on activating the waterfront and attracting and retaining a diverse set of tenants, will bring back Port revenue, realign revenue and expenses, restore its fund balance, and set it on sound economic footing.

Key economic recovery strategies over the next two years include:

- Identify new revenues and savings;
- Retain staffing levels to deliver on key functions;
- Identify programs and policies that drive tenant recovery and new leasing;
- Foster a workplace willing and resourced to evaluate systems and rules that no longer serve the Port; and
- Implement strong financial policies to maintain prudent fund balance.

The focus of this staff report is the FY 2022-23 and FY 2023-24 operating and capital budget. However, in order to provide a comprehensive financial perspective to the Port Commission and public, this staff report presents various interconnected financial items, and is structured as follows:

1. Economic Outlook
2. Strategic Objectives
3. Sources and Uses in the Fiscal Year 2022-23 and 2023-24 Biennial Budget

- a. Ongoing Sources
- b. One-time Sources
  - i. ARPA stimulus
- c. Operating Expenses in FY 2022-23 and 2023-24
- d. Capital Investment
  - i. Five-year Capital Improvement Program
  - ii. Capital Budget in FY 2022-23 and 2023-24
- 4. Required Reserves
- 5. Conclusion

## 1. ECONOMIC OUTLOOK

The revenue losses associated with COVID-19 are without historical precedent. The Port's revenue portfolio relies heavily on tourism and retail, and as its tenants have suffered losses, and in some cases ceased operating, Port rents have fallen commensurately. Despite significant progress on vaccination levels in San Francisco, COVID variants continue to create significant uncertainty around the timing of a rebound to pre-pandemic levels of tourism.

Using Port revenue data since the pandemic's onset, guidance from the Controller's Office, and input from tenants, Port staff has developed low, base, and high five-year revenue scenarios with the following assumptions:

1. Base Scenario: This case is the most likely scenario and was used as the basis for the proposed budget. This scenario follows the Controller's assumption that tourism spending returns to pre-pandemic levels in FY 2025-26<sup>1</sup>. This case also assumes that four vacant restaurant spaces are re-leased and generating revenue by the end of FY 2024-25. This case assumes office rents remain flat as the market adjusts to increased telecommuting, which the Controller estimates to be 15% of office workers.
2. Low Scenario: This represents a worse case, with an additional year for tourism to return to pre-pandemic levels. This case assumed eight restaurants will not reopen (base case assumes four), with a 2.5-year vacancy period for eviction and releasing. This case further assumes telecommuting is more pronounced at 30% of office workers.
3. High Scenario: This represents a better case, with tourism returning a full year earlier. This version assumes the replacement of parking lots with parking meters in FY 2025-26, increasing the net revenue of the lots. This version matches the restaurant assumptions in the base scenario.

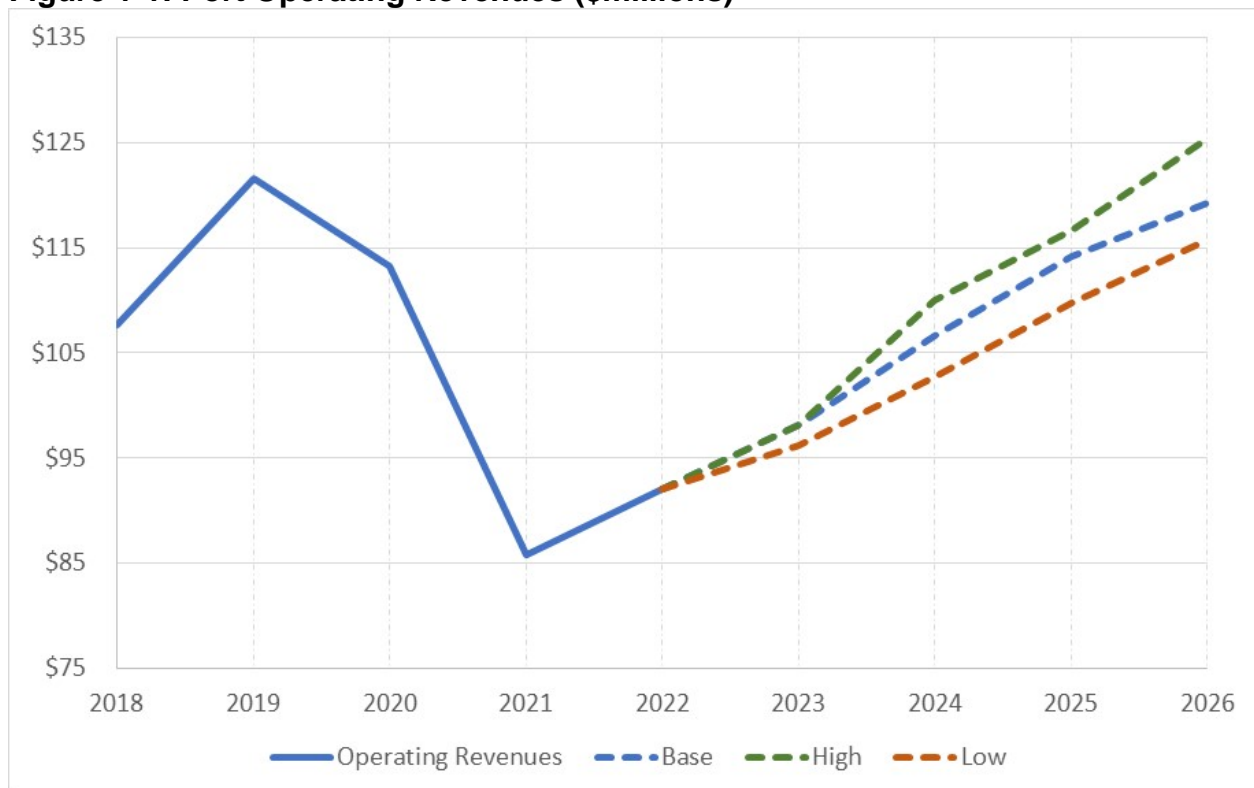
The uncertainty surrounding these forecasts cannot be overstated. Variances beyond the Low to High scenario range are possible if (a) additional COVID variants of concern continue to depress tourism and the return to office, (b) telecommuting becomes even more prominent (beyond the 30% of officer workers assumed in the low forecast), driving

<sup>1</sup> Port staff used the Controller's estimates for hotel tax revenue as a proxy for tourism spending. Hotel taxes are based on the number of tourists buying hotel rooms, as well as the price of those rooms. The Controller's estimates show the number of tourists returning in FY2024-25, and hotel taxes recovering a year later in FY 2025-26 when hotel room pricing rebounds to pre-pandemic levels.

down office demand and the commuting customer base for the Port’s monthly parking operations, restaurants, and ferry operators, or (c) broader economic pressures from inflation or other factors prolong the recovery.

Figure 1-1 below reflects historical data and the scenarios described above. This graph excludes the impact of one-time revenue sources such as federal stimulus to better illustrate the impact of COVID on ongoing Port operations. Notably the range between the high and low cases is roughly \$10 million in FY2025-26, suggesting that under any scenario net operating income will be severely constrained, leading to reduced capital funding.

**Figure 1-1: Port Operating Revenues (\$millions)**



To date, the Port has managed the pandemic recession through a combination of expenditure reductions, decreases to future capital investments, defunding prior capital projects, and use of fund balance. While this approach has maintained critical operations and minimized short term impact to the organization, its impact on Port capital investment is unsustainable in the long term. The Port has a \$1.0 billion state of good repair capital backlog and forecasted need of an additional \$1.0 billion in capital over the next ten years. To ensure the long-term sustainability of its facilities and the revenue they generate, the Port must continue to invest in capital. Similarly, reliance on fund balance, the Port’s sole reserve, as an ongoing tool to support capital and operations is untenable without substantially risking the organization’s bond ratings as well as its ability to withstand additional unforeseen events. Fund balance makes the Port a resilient organization and must be maintained at an adequate level to help the organization weather future crises.

In the face of the challenges identified in the five-year financial outlook, staff began to identify short-, mid- and long-term economic recovery strategies in winter 2021. The allocation of up to \$114.8 million in ARPA federal stimulus funding was the key outcome of this early work, providing staff the time to develop revenue initiatives, find operating efficiencies and seek outside funding for capital investment to restore the Port's financial health.

Other short-term economic recovery initiatives that the Port successfully implemented in the last year include:

- Tenant Recovery: Worked with tenants to recover from the impacts of the pandemic through rent relief.
- Shared Spaces Program: Continued no cost use of Port space for outdoor dining.
- Pilot Mobile Vending Permit Program: Created a program to offer low-barrier entrepreneurial opportunities on the Port.
- Waterfront Activation: Solicited responses from businesses interested in activating Port property through music events, food markets and other community building events.
- Restoration of Cruise Services: Developed a process to safely allow cruise calls, activating the waterfront with 20 cruise calls in the last quarter of 2021.
- Live Crab Sales: Authorized direct-from-vessel sales of live crab to support the commercial fishing fleet and help activate Fisherman's Wharf.
- Consolidation of Port Finance Staff: Reorganized Port finance staff to improve service to business divisions and reduced the number of staff from eight to five.

The financial impact of these measures is reflected in Figure 1-2 which shows the base scenario of the five-year forecast. Most importantly, as the table illustrates, these early economic recovery initiatives allow the Port to rebuild its fund balance to ensure resiliency despite the uncertain financial times.

**Figure 1-2: Base Case Fund Balance Forecast through FY 2025-26 (\$millions)<sup>2</sup>**

	Estimated CY	Next Biennial Cycle		Following Biennial Cycle		Outyear
	<u>FY 2021-22</u>	<u>FY 2022-23</u>	<u>FY 2023-24</u>	<u>FY 2024-25</u>	<u>FY 2025-26</u>	<u>FY 2026-27</u>
<b>Starting Fund Balance</b>	50.7	94.7	99.8	105.1	105.1	105.1
<b><u>Revenues</u></b>						
Operating Revenues	90.2	98.1	106.6	114.2	119.2	122.3
One-Time Revenue	1.0	7.1	0.0	0.0	0.0	0.0
South Beach Harbor	4.9	5.1	5.2	5.4	5.5	5.7
20th St CFD	0.0	0.3	0.3	0.3	0.3	0.3
Development Recoveries	8.0	8.8	9.4	9.7	10.0	10.3
Supplemental/Defunding <sup>3</sup>	38.3	0.0	0.0	0.0	0.0	0.0
ARPA Stimulus	14.0	73.5	27.3			
<b>Total Revenue</b>	<b>156.4</b>	<b>192.9</b>	<b>148.8</b>	<b>129.6</b>	<b>135.0</b>	<b>138.6</b>
<b><u>Operating Expenses</u></b>						
Salaries & Benefits	40.2	46.9	48.2	49.7	51.2	52.7
City-wide Overhead	0.9	0.9	0.9	1.0	1.0	1.0
Other Current Expenses	11.6	15.3	15.3	14.8	15.2	15.7
Materials & Supplies	0.9	0.9	0.9	0.9	1.0	1.0
Equipment	0.0	1.0	1.0	1.0	1.1	1.1
Debt Service	6.3	6.3	5.6	5.6	5.6	5.6
Interdept.Work Orders	28.3	30.5	31.3	31.2	32.1	33.1
Programmatic Projects	3.0	3.0	3.1	3.0	3.1	3.2
Development Projects	8.0	8.8	9.4	9.7	10.0	10.3
SBH Operating	3.8	3.9	4.0	4.2	4.3	4.4
<b>Total Operating Expenses</b>	<b>103.0</b>	<b>117.6</b>	<b>119.9</b>	<b>121.0</b>	<b>124.5</b>	<b>128.0</b>
<b>Net Surplus/Deficit</b>	<b>53.4</b>	<b>75.3</b>	<b>29.0</b>	<b>8.5</b>	<b>10.5</b>	<b>10.5</b>
<b><u>Capital Expenses</u></b>						
Port	8.3	69.1	22.5	7.3	9.3	9.2
SBH	1.1	1.1	1.2	1.2	1.3	1.3
<b>Total Capital Expenses</b>	<b>9.4</b>	<b>70.2</b>	<b>23.7</b>	<b>8.5</b>	<b>10.5</b>	<b>10.5</b>
<b>Deposit to Fund Balance</b>	<b>44.0</b>	<b>5.1</b>	<b>5.3</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>Ending Fund Balance</b>	<b>94.7</b>	<b>99.8</b>	<b>105.1</b>	<b>105.1</b>	<b>105.1</b>	<b>105.1</b>

As staff considers mid- and long-term initiatives to restore financial stability, it is encouraged by the Port’s success to date. Every Port division will continue to develop and implement economic recovery actions, focusing on strategic leasing to attract and retain diverse tenants and activate the waterfront, smart financial policies, and other initiatives.

Mid and long-term concepts to support activation of the waterfront and the Port’s economic stability include:

- Creation of a staff position to develop a multi-year economic recovery strategy and

<sup>2</sup> Note the Current Year figures for FY 2021-22 reflect current estimates for year-end actuals as reported to the Controller in the Port’s Six-Month report, not the budgeted amounts shown in Section 3 figures. Similarly, ARPA Stimulus is shown Figure 1-2 above in FY 21-22 but was not previously budgeted so it does not appear in Section 3 figures.

<sup>3</sup>The Supplemental/Defunding shown in Figure 1-2, previously approved by the Port Commission on April 27, 2021, as part of the FY21-22 supplemental budget appropriation, was an effort to replenish fund balance (*which had a pre-pandemic amount of \$68.5 million*) using funds from lower priority, undefined, significantly underfunded, or completed projects requiring close-out.



- support implementation of strategies across the organization.
- Port funding for tenant improvements to support improvement of Port property and encourage earlier participation by the Port in percentage rent.
- Development of a long-term leasing strategy to re-occupy Port properties, particularly restaurants and retail spaces.
- Continued effort to advance development projects at Piers 38 and 40 and Piers 30-32 and SWL 330, and to pursue development opportunities at additional historic piers.
- Creation of a menu of public events and pop-up opportunities to draw visitors to the waterfront.
- Development of new lay berthing opportunities.
- Collaboration with the terminal operator to attract new types of cargo to Pier 80.
- Formation of a community facilities district over the Orton development at Pier 70 to support maintenance of Crane Cove Park.
- Development of a cost allocation plan to ensure that funding sources outside of the Harbor Fund support their fair share of the Port's administrative overhead.
- Development of tools to build a strong staff, including mentorship and promotional paths and streamlined systems to promote work.
- Development of a strategies to secure infrastructure funding from the federal and state governments to support key Port capital needs.

Between February 2022 and June 2024, Port staff will cultivate these and other economic recovery initiatives to make a meaningful impact on the Port's revenue and operating and capital budgets. Staff expects to significantly improve the five-year outlook with the goal of increasing net operating revenue and reaching the Port Commission's capital policy requirements by the end of the five-year period.

## 2. STRATEGIC OBJECTIVES

Despite the challenges posed by COVID-19, the proposed FY 2022-23 and FY 2023-24 budgets include actions that advance all seven goals of the Port's Strategic Plan:

### 1. *Economic Recovery*

- a. Leveraging stimulus funds to attract and retain tenants, provide a safe and attractive waterfront for tourism, and support communities disproportionately impacted by COVID.

### 2. *Productivity*

- a. Restoration of equipment and materials and supplies budget to pre-COVID levels
- b. Funding to improve the maritime cargo terminal at Pier 80
- c. Identify maritime opportunities for the revitalization of select parcels at the Pier 68 Shipyard
- d. Supports creation of resilient and diverse neighborhoods at Pier 70 and Mission Rock
- e. Identify operating efficiencies including implementation of a new enterprise asset management system and development of an overhead cost allocation

plan to reduce costs, support staff and improve service delivery

3. *Equity*

- a. Resources dedicated to implementation of the Racial Equity Action Plan including funding for ongoing Port-wide training for all employees on the root causes and societal sustained practices that created racial inequity and the efforts of the Port to address these inequities.
- b. New apprenticeships in the Maintenance division to create job ladders among the trades.
- c. A new property manager to supervise and activate public space.
- d. Significant new LBE contracting opportunities due to increased capital investment through federal stimulus funding.

4. *Resilience*

- a. Continued funding for the Waterfront Resilience Program to support planning to address the dual threats of earthquake and flooding risk.

5. *Sustainability*

- a. Includes funds for storm water capture, improvements to sewer infrastructure and a match to a grant to restore the Heron's Head Park shoreline.

6. *Evolution*

- a. A new property manager to supervise and activate public space
- b. CFD financing to support Crane Cove park operations

7. *Engagement*

- a. Resources to support proactive Port marketing of real estate opportunities, community engagement, and media relations.

**3. FY 2022-23 and FY 2023-24 BIENNIAL BUDGET**

The proposed biennial budget provides mission critical services and capital investments as shown in Figure 3-1 below.

**Figure 3-1: Port Sources and Uses**

	Budget	Proposed	Change from		Proposed	Change from	
	<u>2021-22</u>	<u>2022-23</u>	FY 2021-22 Budget			<u>2023-24</u>	FY 2022-23 Budget
			Amount	%		Amount	%
<b>Sources</b>							
Operating Revenues	\$78.0	\$98.1	\$20.2	25.9%	\$106.6	\$8.5	8.6%
South Beach Harbor	\$4.9	\$5.1	\$0.2	4.5%	\$5.2	\$0.1	2.9%
Development Recoveries	\$8.0	\$8.8	\$0.8	9.7%	\$9.4	\$0.6	6.9%
20th St CFD	\$0.3	\$0.3	\$0.0	7.9%	\$0.3	\$0.0	2.0%
<b>Ongoing, Subtotal</b>	<b>\$91.1</b>	<b>\$112.3</b>	<b>\$21.2</b>	<b>23.2%</b>	<b>\$121.5</b>	<b>\$9.2</b>	<b>8.2%</b>
Shipyards Power Capacity	\$0.6	\$1.2	\$0.6	101.7%	\$0.0	-\$1.2	-100.0%
Capital Defunding	\$38.3	\$0.0	-\$38.3	-100.0%	\$0.0	\$0.0	
Grants	\$1.7	\$1.0	-\$0.8	-43.3%	\$0.0	-\$1.0	-100.0%
Transfer Land to Fire Department	\$0.0	\$5.0	\$5.0	n/a	\$0.0	-\$5.0	-100.0%
Stimulus	\$0.0	\$73.5	\$73.5	n/a	\$27.3	-\$46.2	-62.9%
<b>One-time, Subtotal</b>	<b>\$40.6</b>	<b>\$80.6</b>	<b>\$40.0</b>	<b>98.5%</b>	<b>\$27.3</b>	<b>-\$53.4</b>	<b>-66.2%</b>
<b>Total Sources</b>	<b>\$131.7</b>	<b>\$192.9</b>	<b>\$61.2</b>	<b>46.5%</b>	<b>\$148.8</b>	<b>-\$44.1</b>	<b>-22.9%</b>
<b>Uses</b>							
Operating Expenses	\$91.6	\$102.0	\$10.3	11.3%	\$103.3	\$1.4	1.4%
Programmatic Projects	\$3.0	\$3.0	\$0.0	-0.1%	\$3.1	\$0.1	4.6%
Development Projects	\$8.0	\$8.8	\$0.8	9.7%	\$9.4	\$0.6	6.9%
South Beach Harbor	\$3.8	\$3.9	\$0.1	3.7%	\$4.0	\$0.1	2.6%
<b>Operating Expenses, Subtotal</b>	<b>\$106.4</b>	<b>\$117.6</b>	<b>\$11.2</b>	<b>10.6%</b>	<b>\$119.9</b>	<b>\$2.2</b>	<b>1.9%</b>
Port Capital Appropriations	\$8.3	\$13.3	\$5.0	60.2%	\$15.0	\$1.7	12.8%
Grant-Funded Projects	\$1.7	\$1.0	-\$0.8	-43.3%	\$0.0	-\$1.0	-100.0%
Stimulus Funded Projects	\$0.0	\$54.8	\$54.8	n/a	\$7.5	-\$47.3	-86.4%
South Beach Harbor	\$1.2	\$1.1	-\$0.1	-5.3%	\$1.2	\$0.0	3.9%
<b>Capital Budget, Subtotal</b>	<b>\$11.2</b>	<b>\$70.2</b>	<b>\$59.0</b>	<b>524.8%</b>	<b>\$23.7</b>	<b>-\$46.6</b>	<b>-66.3%</b>
Fund Balance Contribution	\$13.5	\$5.0	-\$8.5	-63.0%	\$5.3	\$5.3	106.0%
<b>Total Uses</b>	<b>\$131.1</b>	<b>\$192.9</b>	<b>\$61.7</b>	<b>47.1%</b>	<b>\$148.8</b>	<b>-\$44.1</b>	<b>-22.8%</b>

Note that the capital project defunding previously approved by the Port Commission in the FY 2021-22 budget provided a significant one-time source of funds for critical Port operations and restoration of fund balance, but such defundings are not a viable source for continued use and are not proposed to support operations in the proposed biennial budget period.

### 3a. Ongoing Revenues

The biennial budget is supported by a variety of ongoing sources, most significantly from rents, fees, and fines from use of our property. The figures below reflect the base scenario discussed in the Economic Outlook section above and are the basis of the proposed biennial budget. See Attachment I for details by revenue type.

**Figure 3-2 Operating Revenues (\$millions)**

	<u>Budget 2021-22</u>	<u>Budget 2022-23</u>	<u>Change from FY2021-22 Budget</u>		<u>Budget 2023-24</u>	<u>Change from FY2022-23 Budget</u>	
			<u>Amount</u>	<u>Percent</u>		<u>Amount</u>	<u>Percent</u>
Maritime	\$19.7	\$22.5	\$2.8	14.1%	\$22.9	\$0.4	15.7%
Real Estate	55.5	72.6	17.2	30.9%	80.8	8.2	48.0%
Other	2.8	3.0	0.2	7.8%	2.8	-0.2	-93.8%
<b>TOTAL</b>	<b>\$78.0</b>	<b>\$98.1</b>	<b>\$20.2</b>	<b>25.9%</b>	<b>\$106.6</b>	<b>\$8.5</b>	<b>42.0%</b>

Maritime Revenues – Maritime tenants (with the exception of cruise operations from March 2020 through September 2021) demonstrated revenue stability during the COVID-19 pandemic. Looking forward, decreases in cargo operations reflect anticipated export volume decreases at the Pier 80 cargo terminal, while increases in cruise revenues reflect the return of cruises to historic levels, at over 100 calls per year. The Port’s capacity for additional cruise calls above and beyond 100 is limited, with its ability to accommodate shore power limited to its primary cruise berth plus 19 cruise calls allowed at Pier 35.

Real Estate Revenues – Growth in parking, excursion, and percentage rents reflect the expected return of tourists and commuters to the waterfront, while more stable revenue sources such as shed, office, and land rent are predicted to maintain current levels.

- Tourism can generally be categorized into three equal spending groups: leisure tourism, business travelers, and conventions. Leisure travel has already begun to rebound, but business travel and conventions (which require years of lead time to plan) will trail. As of December of 2021, the Port has seen increases in tourist activity on the waterfront, but city-wide hotel occupancy has remained fairly flat at less than 50% (where pre-COVID occupancy was nearer to 80%). The Controller’s Office projects that hotel occupancy will return to pre-COVID levels in FY 2024-25, but hotel rates (and therefore overall tourist spending) will remain below pre-COVID levels for another year.
- Parking meter activity on the Port has rebounded quickly, reflecting patterns of travel that have shifted heavily away from transit and into vehicles (BART ridership is at less than 25% of pre-COVID volume, but bridge crossings are at nearly 100%).
- Office, shed, and land rents are predicted to remain flat through FY 2023-24, with any inflationary growth offset by decreasing office demand as telecommuting becomes more common.
- Revenues will also be positively impacted by leasing activities planned as vacancies are filled and staff begin to improve marketing follow-up on tenant leads and dedicate efforts to fill vacancies requiring competitive processes.

South Beach Harbor – South Beach Harbor generates revenue as a full-service marina consisting of 700 slips with concrete docks and Pier 40. Harbor revenues have remained relatively stable through the pandemic, and the proposed budget reflects inflationary increases to berthing fees. Harbor revenues are dedicated to supporting harbor operations and capital investment.

Development Recoveries – The City’s cost to support major development projects such as Mission Rock and Pier 70 are reimbursed by the respective developers. Those recoveries are reflected in the budget as revenue but have a neutral fiscal impact to the Port because

of the direct offset to expenses.

Orton CFD – Port staff expects to form a community facilities district (CFD) at Pier 70 for the Orton development area in time to generate revenue in FY 2023-24. This CFD is a component of the development agreement executed with Orton, but execution of the CFD was delayed due to the pandemic. Approval is subject to future Port Commission and Board of Supervisors approval.

### **3b. One-Time Sources**

Shipyard Power Capacity – The Port and the San Francisco Public Utilities Commission (PUC) entered into an agreement for the Port to use its right to use the shipyard’s high voltage capacity while the PUC builds infrastructure in the area. This short-term agreement which will generate \$1.2 million in the budget, is not anticipated to continue after FY 2022-23.

Capital Defunding – The proposed biennial budget does not include any defunded capital projects as a revenue source. The \$38.3 million defunded executed by the Port Commission as part of the FY 2021-22 Supplemental Appropriation allowed the Port to replenish fund balance while supporting ongoing critical operations. That one-time exercise is not a viable ongoing source and is not included in the proposed budget.

Grants – The budget includes the appropriation of \$1.0 million in grant funding awarded to the Port for the Heron’s Head Park restoration project.

Transfer of Land to the Fire Department – The proposed budget includes \$5.0 million in proceeds from the sale of Port property at 1236 Carrol Avenue in the southern waterfront to the Fire Department to develop as a training site. The amount is subject to subsequent Port Commission and Board of Supervisors approval.

### **3b-i Stimulus: American Rescue Plan Act**

President Biden signed ARPA into law in March of 2021, providing billions in federal stimulus to state and local governments, including \$27 billion for California and \$454 million for the City and County of San Francisco. This program has broad spending eligibility, allowing recipients to pay for the cost of responding to the pandemic and the associated economic losses.

Under the leadership of the Port Commission and in conjunction with the California Association of Port Authorities, Port staff successfully identified \$250 million of the State of California’s ARPA allocation for distribution to California ports to offset pandemic-related economic losses. In November, the State of California, acting through the State Lands Commission, invited ports to apply for ARPA funding in amounts up to their revenue losses in calendar year 2020. The state’s eligibility guidelines largely followed the federal government’s, with expenses from March of 2020 through June of 2024 eligible for reimbursement or payment using ARPA funding. Eligible uses were broadly described in the state’s budget and subsequently expanded and clarified by the State

Lands Commission, and are summarized below<sup>4</sup>:

1. Avoiding Layoffs and Restoring Jobs
2. Generating Economic Growth
3. Restoring Efforts Delayed or Deferred by COVID
4. Helping Communities Disproportionately Impacted by COVID

In December, the State Lands Commission awarded \$136 million to various ports, with the Port of San Francisco receiving \$56.6 million during the first round of ARPA allocations. In order to distribute remaining ARPA funds, the State Lands Commission expects to solicit another round of applications in Spring of 2022. This process will evaluate revenue losses that California ports sustained in calendar year 2021. Staff currently estimates 2021 losses at \$58.2 million<sup>5</sup>, such that the total ARPA award could equal up to \$114.8 million.<sup>6</sup> Under the state’s ARPA guidelines, all funds allocated to ports must be expended by June 30, 2024. The Port plans to allocate \$14.0 million of stimulus funds to FY 2021-22 expenses and the remaining \$100.8 million to FY 2022-23 and 2023-24.

**Figure 3-3: Uses of ARPA Funds by Category (\$millions)<sup>7</sup>**

Use Category	FY21-22	FY22-23	FY23-24	TOTAL
<b>1. Avoiding Approximately 50 Layoffs</b>		<b>\$7.2</b>	<b>\$9.0</b>	<b>\$16.2</b>
a. Direct Layoffs Avoided		5.4	5.4	10.8
b. Retirements/Vacancies Unfilled During COVID		1.8	3.6	5.4
<b>2. Attracting Businesses and Customers to the Waterfront</b>	<b>11.8</b>	<b>31.7</b>	<b>7.4</b>	<b>51.0</b>
a. Supporting a clean and safe waterfront for tourism	9.0	5.8	5.8	20.7
b. Filling Port vacancies and driving revenue	0.8	12.0	1.6	14.4
c. Investing in Maritime Tourism and Cargo Operations	2.0	13.9		15.9
<b>3. Restoring Investments Delayed/Deferred/Cut due to COVID</b>	<b>1.0</b>	<b>23.2</b>	<b>9.3</b>	<b>33.5</b>
a. Capital Projects and Critical Capital Resources	1.0	19.9	7.5	28.4
b. Operating Expenses		3.3	1.8	5.1
<b>4. Helping Communities Disproportionately Impacted by COVID</b>	<b>1.2</b>	<b>11.3</b>	<b>1.6</b>	<b>14.1</b>
a. Supporting the Community	0.6	1.7	1.2	3.5
b. Supporting Businesses	0.6	9.7	0.4	10.7
<b>Total</b>	<b>\$14.0</b>	<b>\$73.5</b>	<b>\$27.3</b>	<b>\$114.8</b>

<sup>4</sup>The summaries provided above more clearly describe the uses as they relate to the Port of San Francisco. The general categories described in the State’s budget and by the State Lands Commission include: mitigate the negative impacts of COVID, generate economic growth, restore jobs and services, support safe operations, avoid layoffs, support Port operations, restore deferred maintenance or capital investment deferred or delayed, benefit marginalized communities or those which were disproportionately impacted by COVID, and benefit the public.

<sup>5</sup> Accounting data for the end of 2021 is expected to become available in late February. The delay between the end of the month and accounting data becoming available is typically approximately four – six weeks.

<sup>6</sup> Because the remaining ARPA funds to be distributed by the State Lands Commission are constrained, future awards are subject to change. If available funds are lower than \$114.8 million, Port staff will decrease expenditures in that same amount after considering input from leadership and the ranking results from the CIP process.

<sup>7</sup> *Figure 3-3 was updated from the February 8, 2022 version to reflect (a) the returning the Grain Silo Demolition Design project to its original category in the application to the State Lands Commission (Use Category 4b), and (b) shifting funds from Maintenance Dredging (in Use Category 2a) to the TI Fund for Tenant Attraction/Retention (in Use Category 4b).*

Staff will appropriate this total possible award of \$114.8 million in ARPA funding to the Port's budget through two separate legislative methods: 1) an accept and expend resolution for \$14.0 million in the current fiscal year, and 2) an accept and expend agreement for the remaining funds that the Board of Supervisors will review in parallel with this biennial budget for FY 2022-23 and FY 2023-24. The Port will use ARPA stimulus funding to support both operating and capital expenditures in the upcoming biennial budget, including restoration of some capital projects that were defunded in FY 2021-22 in order to replenish fund balance (the project descriptions in Section 3.d-ii identify those previously defunded projects). For the expenditure plan that the Port submitted to the State of California, please see Attachment II. <sup>8</sup>

### 3c. Operating Expenses

The proposed operating budget would increase the Port's operating expenses in FY 2022-23 by \$11.2 million and by \$2.2 million in FY 2023-24 as shown in Figure 3-4 below. For details on Operating Costs by division, see Attachment VI.

**Figure 3-4: Proposed Operating Budget Changes (\$millions)**

	Budget 2021-22	Budget 2022-23	Change from FY2021-22 Budget		Budget 2023-24	Change from FY2022-23 Budget	
			Amount	Percent		Amount	Percent
Salaries & Benefits	\$41.2	\$46.9	\$5.7	13.9%	\$48.2	\$1.3	2.8%
City-wide Overhead	0.9	0.9	0.0	0.0%	0.9	0.0	0.0%
Other Current Expenses	14.0	15.3	1.3	9.2%	15.3	0.1	0.6%
Materials & Supplies	0.9	0.9	0.0	5.6%	0.9	0.0	-0.1%
Equipment	0.0	1.0	1.0	0.0%	1.0	0.0	0.0%
Debt Service	6.3	6.3	0.0	0.0%	5.6	-0.7	-11.7%
Interdept.Work Orders	28.3	30.5	2.2	7.9%	31.3	0.7	2.4%
OPERATING SUBTOTAL	91.6	102.0	10.3	11.3%	103.3	1.4	1.4%
Programmatic Projects	3.0	3.0	0.0	-0.1%	3.1	0.1	4.6%
Development Projects	8.0	8.8	0.8	9.7%	9.4	0.6	6.9%
SBH Operating	3.8	3.9	0.1	3.7%	4.0	0.1	2.6%
<b>OPERATING TOTAL</b>	<b>\$106.4</b>	<b>\$117.6</b>	<b>\$11.2</b>	<b>10.6%</b>	<b>\$119.9</b>	<b>\$2.2</b>	<b>1.9%</b>

These changes are the cumulative result of:

- \$5.7 million in increased personnel costs
  - \$1.3 million from an anticipated labor cost of living increase. The City will start collective bargaining with the majority of its labor unions in January 2022. The Mayor's Office has assumed that wages will increase at the rate of inflation – 3.25% for FY 2022-23 and 2.83% for FY 2023-24.
  - \$3.6 million to allow the backfill of approximately 20 positions that became and remain vacant since the onset of the pandemic. Staff will determine which positions to backfill based on divisional needs.
  - \$0.9 million from position changes (see Attachment III) including five new positions:

<sup>8</sup> Due to updated cost estimates, new repair needs identified during the significant rains of late 2021, and changes to the project rankings which occurred after the Port's submission to the SLC, the amounts shown in Figure 3-3 do not align to Attachment II.

- One new 6331 Building Inspector in Engineering to support an anticipated increase in projects funded through stimulus funding and early Waterfront Resilience projects and to address the substantial backlog of encroachment permits.
  - One new 1844 Management Assistant in Engineering to provide administrative support, including administration of as-needed engineering contracts, management of the division's procurement needs, scheduling meetings and processing invoices. The position will also provide support for the Permit Desk adding redundancy for this key business function.
  - Two apprentice positions in Maintenance, including a Gardener Apprentice and a Labor Apprentice, to create training pathways to union positions.
  - One new 9395 Property Manager in Real Estate to manage and activate public spaces including parks and mobile sidewalk vending.
  - Various substitutions of job classification for existing positions, including:
    - Downward substitution of a project management position in Homeland Security to an Emergency Services Coordinator position to support the Port's disaster management and security efforts including support for the mobile vending permit program.
    - The upward substitution of three 1652 Accountant I to 1654 Accountant II positions to reflect the implementation of PeopleSoft which has increased the complexity of the Port's accounting ledgers, and additional work related to implementation of GASB 87 for Port leases and Port development projects.
    - One upward substitution of an 1824 Principal Administrative Analyst to an 1825 Principal Administrative Analyst II, as part of a reorganization of the finance team which included the reduction of finance positions from eight to five positions which increased administrative efficiency and accomplished net savings.
- \$2.3 million in increased non-personnel costs
  - \$1.3 million in Other Current Expenses (see Attachment VII for details), with major changes including:
    - \$0.6 million from consolidating engineering consulting costs into the operating budget (this cost is offset by a matching reduction in project budgets)
    - \$0.4 million in increased security costs due to the renewal of the security contract to patrol Port property
    - \$0.3 million in increases for additional janitorial and security costs partially offset by savings from successful renegotiation of the Port's Pier 1 office lease.
  - \$1.0 million from restoring equipment and materials and supplies budget to pre-pandemic levels



Services of other City departments, or workorders, remain a significant expense. Figure 3-5 below provides details on large workorders, with most changes representing minor increases with the exception of the Public Utilities Commission work order to provide shoreside power to cruise ships which was eliminated from the current year budget due to COVID. See Attachment VIII for a complete list of workorders proposed in the biennial budget.

**Figure 3-5: Workorder Detail (\$millions)**

	<u>FY2021-22</u> <u>Budget</u>	<u>Proposed</u> <u>FY2022-23</u>	<u>Change from</u> <u>FY2021-22</u>		<u>Proposed</u> <u>FY2023-24</u>	<u>Change from</u> <u>FY2022-23</u>	
			<u>Amount</u>	<u>Percent</u>		<u>Amount</u>	<u>Percent</u>
Risk Management Svcs (AAO)	\$8.8	\$9.1	\$0.3	2.8%	\$9.1	\$0.0	0.0%
Fire Boat	\$3.8	\$3.8	\$0.0	0.0%	\$3.8	\$0.0	0.0%
City Attorney-Legal Service	\$3.4	\$3.4	\$0.0	0.0%	\$3.4	\$0.0	0.0%
Parking & Traffic	\$2.4	\$2.6	\$0.3	10.4%	\$3.1	\$0.5	18.9%
PUC-Light Heat & Power	\$1.7	\$1.5	-\$0.2	-9.4%	\$1.6	\$0.1	6.7%
PUC-Shoreside Power	\$0.0	\$1.4	\$1.4	100.0%	\$1.5	\$0.0	3.0%
Police Security - General	\$0.9	\$1.0	\$0.1	13.3%	\$1.0	\$0.0	0.0%
HR-Workers' Comp Claims	\$0.8	\$1.0	\$0.2	30.3%	\$1.0	\$0.0	0.0%
Fire Inspection	\$0.8	\$0.8	\$0.0	0.0%	\$0.8	\$0.0	0.0%
Technology Infrastructure	\$0.7	\$0.7	\$0.0	0.0%	\$0.7	\$0.0	0.0%
Purch-Centr Shop-AutoMaint	\$0.6	\$0.6	\$0.0	0.0%	\$0.6	\$0.0	0.0%
Police Security - Cruise Calls	\$0.4	\$0.6	\$0.2	64.3%	\$0.6	\$0.0	1.2%
All Other	\$4.0	\$3.9	-\$0.2	-4.1%	\$4.0	\$0.2	3.9%
<b>TOTAL</b>	<b>\$28.3</b>	<b>\$30.5</b>	<b>\$2.2</b>	<b>7.8%</b>	<b>\$31.3</b>	<b>\$0.8</b>	<b>2.6%</b>

### 3d. Capital Investment

For more than a decade, the Port of San Francisco has used its ten-year Capital Plan to guide its capital investments. The Capital Plan helps to educate the public about the magnitude of the Port's capital needs, as well as the limited resources available to address them. The FY 2021-22 to FY 2030-31 Capital Plan identifies a \$1.99 billion state of good repair (SOGR) investment need, \$1.49 billion of which is currently unfunded.

To facilitate strategic analysis and bridge the gap between the distant ten-year time span of the Capital Plan and the immediacy of the two-year capital budget, the Port develops a five-year Capital Improvement Program (CIP). Unlike the ten-year Capital Plan, which identifies the Port's total capital needs regardless of available funding, the five-year CIP programs specific projects according to the amount of capital funding staff estimates will be available over the next five years. The CIP also allows staff to consider the time span necessary to conceive, design, and deliver capital projects. The CIP lays out the Port's vision for addressing as many of the needs identified in the Capital Plan as possible, given limited resources. The first two years of the five-year CIP are proposed for appropriation through the biennial FY 2022-23 and FY 2023-24 budget.

### 3d-i. Five-Year Capital Improvement Program

The Port's Finance staff began development of the CIP by soliciting capital requests from all Port divisions. Project forms included information about the project scope, schedule, budget, return on investment, safety improvements, and the relationship to the Port's mission. In addition, for the first time, this CIP process specifically required each project sponsor to identify a project's impact on race equity. Impacts varied from projects with direct impacts such as supporting job opportunities for majority BIPOC workforces or improvements which serve or are adjacent to historically underserved neighborhoods; to those projects which address important deferred maintenance at Port facilities but may have limited direct equity impacts.

A committee consisting of the deputy director from each Port division, plus analytical support from Finance and the Project Management Office, ranked the projects against one another using the following principles:

- **Honor Prior Commitments**—the project was funded in a previous Capital Budget and additional funds are needed to complete the project due to expanded scope, a new cost estimate, or bids that came in over the approved budget.
- **Address Priority Health and Safety Needs**—the project is legally mandated or failure to complete the scope puts the Port in imminent jeopardy of being legally mandated to do the work.
- **Meet Imminent Leasing Needs**—the project is required to prepare a Port facility for a tenant, per an existing or pending lease agreement.
- **Strategic Investment**—the investment will generate sufficient revenue in the future to justify postponing other capital improvements.
- **Leverage Port Funds without Outside Sources**—the project will be partially or fully funded by non-Port funding sources.
- **Executability** – *For projects to receive ARPA funding, staff additionally considered the ability to expend the funds by the ARPA deadline of June 30, 2024.*

The chart below provides an overview of the Port's full five-year Capital Improvement Program. The \$208.1 million of work proposed in this CIP is funded through a mix of Port revenue (\$88.3 million), South Beach Harbor revenue (\$6.1 million), federal ARPA stimulus (\$62.3 million), and other external sources (\$51.7 million). As detailed in the table below, the CIP includes funding for both new projects and for some previously appropriated projects requiring additional funds to complete.

**Figure 3-6: Sources of Funds for the CIP (\$millions)<sup>9</sup>**

	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	TOTAL
Port Harbor Fund	\$13.3	\$15.0	\$20.0	\$20.0	\$20.0	\$88.3
South Beach Harbor Fund	1.1	1.2	1.2	1.3	1.3	6.1
ARPA Stimulus	54.8	7.5	0.0	0.0	0.0	62.3
Grant Fund	1.0	0.0	0.0	0.0	0.0	1.0
General Obligation Bonds	13.9	9.1	7.8	8.0	7.9	46.7
City General Fund	4.0	0.0	0.0	0.0	0.0	4.0
<b>TOTAL</b>	<b>\$88.1</b>	<b>\$32.7</b>	<b>\$29.0</b>	<b>\$29.3</b>	<b>\$29.2</b>	<b>\$208.4</b>

The draft CIP with project descriptions, budgets, and schedules is included as Attachment IV to this report. A list of the projects funded is shown in the figure below, with the FY 2022-23 and FY 2023-24 columns representing the biennial Capital Budget<sup>10</sup>.

Over half the \$208.4 million shown in Figure 3-6 is from outside sources, illustrating the importance of securing state and federal infrastructure dollars for future capital investment. To that end, Port staff has been meeting regularly to identify capital projects that align with federal grant opportunities available through the 2021 infrastructure bill. Using this list, staff is working with the Port’s federal lobbyists to design competitive grant proposals for submission to the Department of Transportation (DOT) upon release of the first federal Notice of Funding Opportunities (NOFO) under the new legislation. Staff expects DOT to issue the NOFO in the coming weeks. Staff will present the Port’s federal and state legislative priorities, including strategies related to the infrastructure plan, to the Port Commission in March.

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<sup>9</sup> The CIP includes all sources of funds, regardless of how they will or have been appropriated. Figures 3-6, 3-7, and 3-8 in this section reflect the full CIP amounts. The proposed FY 2022-23 and FY 2023-24 budget only appropriates all sources in Figure 3-6 above except General Obligation Bond and General Fund support (which only apply to the Waterfront Resilience Program). See Appendix 1 of the Attachment IV for a list of projects and appropriations included in the FY 2022-23 and FY 2023-24 budget.

<sup>10</sup> Funding amounts for the Waterfront Resilience Program shown in Figure 3-7 include General Obligation Bond and General Fund support which are not included in the proposed capital budget appropriation.

**Figure 3-7: Uses of Funds for the CIP (\$millions)**

Project	FY 2022-23	FY 2023-24	FY 2024-25 - FY 2026-27	TOTAL
<i>Southern Waterfront</i>				
Heron's Head Park Shoreline	\$1.5	\$0.0	\$0.0	\$1.5
Pier 80 Piling and Fendering	9.4	0.0	0.0	9.4
Pier 80 Subsidence Rehab	0.8	0.0	0.0	0.8
Pier 90 Silo Demolition Design	1.2	0.0	0.0	1.2
Pile Removal	2.0	0.0	0.0	2.0
Resilient Multi-Modal Cargo Way Pre-Design	3.1	3.1	0.0	6.2
Southern Waterfront Beautification Fund	2.2	2.2	6.7	11.1
<b>Subtotal</b>	<b>20.1</b>	<b>5.3</b>	<b>6.7</b>	<b>32.0</b>
<i>China &amp; Central Basins</i>				
Pier 50 Seismic Assessment and Retrofit Pre-Design	3.8	0.0	0.0	3.8
Pier 64 Sediment Site Cleanup	1.4	0.0	0.0	1.4
<b>Subtotal</b>	<b>5.2</b>	<b>0.0</b>	<b>0.0</b>	<b>5.2</b>
<i>Ferry Plaza/South Beach</i>				
South Beach Harbor	1.1	1.2	3.8	6.1
<b>Subtotal</b>	<b>1.1</b>	<b>1.2</b>	<b>3.8</b>	<b>6.1</b>
<i>Northeastern Waterfront</i>				
Pier 29.5 Office Rehab	0.2	0.0	0.0	0.2
Pier 29.5 Parking Exhaust System	1.5	0.0	0.0	1.5
Pier 9 (Tier 1 FIRPA)	0.0	2.8	2.8	5.7
Roundhouse 2 Building Envelope	8.0	0.0	0.0	8.0
<b>Subtotal</b>	<b>9.7</b>	<b>2.8</b>	<b>2.8</b>	<b>15.4</b>
<i>Fisherman's Wharf</i>				
Aquatic Park	1.2	0.0	0.0	1.2
FW Resilience and Public Realm Planning	0.0	1.6	0.0	1.6
Pier 45 Shed B & D Repairs	0.0	1.7	3.0	4.7
<b>Subtotal</b>	<b>1.2</b>	<b>3.3</b>	<b>3.0</b>	<b>7.5</b>
<i>Portwide</i>				
Contingency	2.6	3.6	7.6	13.8
Crane Barge Purchase	6.5	0.0	0.0	6.5
Enterprise Technology Project	1.5	0.0	0.0	1.5
Facility Inspection and Repair Project Assessments	1.0	1.0	3.0	5.0
Grant Match	2.0	1.0	11.9	14.9
Insurance Deductible	0.8	0.5	1.5	2.8
Ladders and Skylights	1.0	0.0	0.0	1.0
Maintenance Dredging and Sediment Sampling	4.8	0.0	12.8	17.6
Pile Crew	0.8	1.6	0.0	2.4
Project Management Office	1.8	1.8	5.7	9.3
Stormwater Trash Capture	0.5	0.0	0.0	0.5
TI Fund for tenant attraction/retention	8.1	0.0	0.0	8.1
Waterfront Resilience Program	19.4	10.6	28.7	58.8
<b>Subtotal</b>	<b>50.8</b>	<b>20.1</b>	<b>71.3</b>	<b>142.1</b>
<b>Total</b>	<b>\$88.1</b>	<b>\$32.7</b>	<b>\$87.5</b>	<b>\$208.4</b>

**3d-ii. Biennial Capital Budget for FY 2022-23 and FY 2023-24**

Capital investments in the Port's mission critical and revenue generating assets remain essential despite current revenue constraints (see Attachment V for a list of projects completed, or scheduled for completion, in the current fiscal year). Staff propose the list of projects described below, and listed above in Figure 3-7, for appropriation in this

biennial budget.

Given the high level of ARPA funded capital investment proposed in FY 2022-23 and FY 2023-24 and the June 30, 2024 deadline to expend ARPA funds, the Port has increased project delivery resources and administrative capacity in the proposed budget with:

- Full staffing of the Project Management Office, which has a number of current vacancies
- Reassignment of a vacant analyst position to Contract Administration
- Fully funding the Engineering as-needed contracts for architecture and design
- 2 new positions in the Engineering division for building inspection and permit desk administration
- A new project-funded Human Resources analyst to assist with filling vacancies

### **Southern Waterfront Projects**

#### *Heron's Head Shoreline Restoration (\$1.5 million)*

The existing shoreline on the south side of the park is experiencing severe erosion and consequently discharges sediment into San Francisco Bay. This project will stabilize the shoreline, improve habitat and biodiversity, and include sea level rise adaptation as possible.

#### *Pier 80 Piling and Fendering (\$9.4 million)*

This project will replace the current fender system – oversized tires hung from aging and deteriorating marine pilings – with new pilings and procure/install three-foot-tall buckling-type rubber cone fenders along the 1,200-foot east-facing berth. This will reduce the operational constraints of the current Roll-on/Roll-off (Ro/Ro) vessels at Pier 80 (terminal) and provide flexibility for additional vessel classes at the terminal.

#### *Pier 80 Subsidence Rehabilitation (\$0.8 million)*

This project funds a study to determine the preferred approach to dealing with the uneven surface at the Pier 80 cargo terminal. The results of the study will guide future capital requests. When complete, this project will enable the port's terminal operator the opportunity to increase international trade while creating efficiencies in the exporting of domestically produced automobiles from the Port of San Francisco.

#### *Pier 90 Silo Demolition Design (\$1.2 million)*

The Pier 90 silos, formerly used to store grain, have been unused since 1989. The proposed project scope includes design of the demolition of all existing landside structures, to remove the vacant silo, and eliminate a life-safety hazard and ongoing maintenance and security expense. After design, additional funding will be requested for the actual demolition work. This restores a project that was previously defunded due to COVID-19.

#### *Pile Removal (\$2.0 million)*

This project will remove deteriorated creosote treated piles and wharf areas that are

no longer functional in the Southern Waterfront. Port staff has completed pile removal at Islais Creek (2019) and North Apron of Pier 19 (2017) and will prioritize pile removal based on water and safety hazards. This restores a project that was previously defunded due to COVID-19.

*Resilient Multi-Modal Cargo Way Pre-Design (\$6.2 million)*

The Resilient Multi-Modal Cargo Way Design project will improve Cargo Way consistent with the City's Better Streets guidelines. Cargo Way is a key truck route to the Port's cargo facilities and has been identified by the City as a potential inland line of defense for flood protection. Through additional City department and community engagement, the goal of this funding request is to develop a plan and 35% design for a Resilient Multi-Modal Cargo Way with CEQA and NEPA clearance, and to position this project for future state and federal infrastructure funding which may offset some of the total estimated project cost of \$30-50 million. Port staff believes that this project would be a strong competitor for newly enhanced transportation planning grant funds and hopes that the Port's expenditure on pre-design activities would serve as a match to a federal grant.

*Southern Waterfront Beautification Fund (\$4.4 million)*

Appropriation in accordance with the Port Commission's Southern Waterfront Beautification Fund policy. Available funds will be used for projects in the Southern Waterfront with a specific focus on open space, wetland restoration, pier removal, public art, and historic preservation. See Attachment IX for details on appropriation amounts.

**China & Central Basins Projects**

*Pier 50 Seismic Assessment and Retrofit Pre-Design (\$3.8 million)*

This project funds initial planning and other pre-design work for seismic improvements to the drive aisle and Sheds A through D at Pier 50. This work is the initial step in a multi-year process to design, estimate, fund, and construct work at Pier 50. When complete, seismic improvements to Pier 50 will ensure that Port staff can fulfill their disaster response and recovery role following a major earthquake.

*Pier 64 Sediment Site Cleanup (\$1.4 million)*

After identifying sediment contamination at Pier 64, the Port and Responsible Parties performed a sediment investigation and submitted a report of findings to the Regional Water Quality Control Board (Water Board) in February 2021. Discussions with the Water Board to date indicate it will require additional evaluation of sediment contamination and submittal of an addendum to the sediment investigation report to support the final remediation plan. Once the plan is approved, the Port will enter into negotiations with the Responsible Parties to share the cost of remediation.

**Ferry Plaza/South Beach Harbor Projects**

*South Beach Harbor (\$2.3 million)*

South Beach Harbor is a full-service marina consisting of 700 slips, a recreational and commercial guest dock, the Pier 40 Maritime Center and South Beach Park. This project will improve various assets within the South Beach Harbor area. Current

projects include baffle wall, pre-dredge sediment, and improvements to Pier 40. The Pier 40 improvements, which are required by the Bay Conservation and Development Commission (BCDC), include work on the north guest dock, kayak float, east apron public access improvements, jib joist replacement, relocation of existing hoist, and BCDC application fees.

### ***Northeastern Waterfront Projects***

#### *Pier 29.5 Office Rehabilitation (\$0.2 million)*

The Pier 29.5 office building is a two-story building that is currently vacant. The rehabilitation of this office space is required prior to leasing. This project will repair the sheetrock damage in the lobby and both floors, remove hazardous material, as well as improve the entrance and staircase in the lobby accessed from the Embarcadero. Once fully leased this office building could potentially increase revenue by approximately \$160,000 annually.

#### *Pier 29.5 Parking Exhaust System (\$1.5 million)*

The San Francisco Fire Department has mandated installation of a new ventilation system to continue using Pier 29.5 for parking. To preserve the historic fabric of the facility, a new ventilation system will be installed utilizing existing roll-up door openings and windows to mount exhaust fans that will increase air circulation within Piers 29.5 and 31 bulkheads. The project will also include installation of Carbon Monoxide sensors to operate the fans.

#### *Pier 9 (Tier 1 FIRPA) (\$2.8 million)*

The 2019 Facility Inspection Repair Project Assessment (FIRPA) study identified several urgent life safety and deferred maintenance repair needs at Pier 9. This project will address those needs with repairs to the substructure piles and beams, and concrete spalling along the parapets.

#### *Roundhouse 2 Building Envelope (\$8.0 million)*

Roundhouse 2 is a four-story partially occupied office building. The project is intended to enhance and revitalize the Roundhouse building, address its current state of disrepair, and increase the leasing potential of the space. This project includes work to correct deficiencies in the fire-rated construction of HVAC shafts, replace the roof, repair windows for water intrusion, and replace the building's solarium.

### ***Fisherman's Wharf Projects***

#### *Aquatic Park (\$1.2 million)*

To address bacteria issues at beaches throughout the Bay Area, the Water Board recently amended the San Francisco Basin Water Quality Control Plan (Basin Plan). The Water Board determined that Aquatic Park has been impaired with fecal indicator bacteria and has required the Port to inspect and repair the sewer lines within one quarter mile from the Aquatic Park shoreline and within Port jurisdiction by 2025.

*Fisherman's Wharf Resilience and Public Realm Planning (\$1.6 million)*

In the last two years, Fisherman's Wharf has experienced a series of economic and infrastructure challenges. The COVID 19 pandemic has had a significant impact on the tourism-dependent businesses in the area. Pier 45, a hub for the commercial fishing industry and site of many Fisherman's Wharf visitor serving attractions, suffered a fire in 2020 that destroyed Shed C. The recent Waterfront Resilience Program Multi-Hazard Risk Assessment revealed seismic risks throughout much of Fisherman's Wharf, including older wood structures. Together, these events suggest that the Port must reinvest in and reinvigorate the Wharf. This work will begin to outline a plan and determine community interest in an effort to attract new investment to the area to improve the public realm, enhance the resilience of Fisherman's Wharf and support businesses and workers.

*Pier 45 Shed B & D Repairs (\$1.7 million)*

The 2019 FIRPA study recommended significant work to address deferred maintenance at Sheds B and D at Pier 45. Work to be completed with this project includes repairs and upgrades to the roof, parapet coping, concrete façade, windows, metal doors, and egress doors.

***Port-wide Projects***

*Contingency Fund (\$6.2 million)*

With supply-chain issues and labor shortages, construction costs have risen significantly and have created uncertainty in project budgets. The Port uses the Contingency Fund to supplement budgets on essential projects when bids come in high, but are deemed reasonable, or when unforeseen site conditions or other challenges arise that exceed a project's budgeted contingency. The Contingency Fund also serves as a source to address urgent projects and needs that arise after the biennial budget is adopted.

*Crane Barge Purchase (\$6.5 million)*

This project will design and build a new 150' crane barge (pile driving barge) affixed with a 200-ton crane to support pier repair projects for the next 50 years. The new crane barge is a generational purchase that will be large enough to handle steel pipe and concrete piles which outperform wood pile and are much safer for the aquatic environment. The new barge will allow the Port to make seismic and structural repairs to our facilities due to the increased reach and lifting capacity. The engine on the crane will also meet all modern bay area air quality standards to reduce pollution in the environment.

*Enterprise Technology Project (\$1.5 million)*

This project provides additional funding for the procurement and implementation of a new asset management system. The Port's existing enterprise asset management system, which functions as the work order system for the Maintenance division, has become obsolete and is no longer supported by the vendor. Implementation of a new system will enhance asset management functionality for the entire organization and will greatly improve the Maintenance division's work order system. This project



will also allow the Port to finally retire its Oracle-based financial software, freeing IT resources to support other technology needs including data governance, tracking and reporting, document management, integration of systems such as GIS and PropWorks to maximize their functionality, and implementation of collaborative work tools including SharePoint. This restores a project that was previously defunded due to COVID-19.

*Facility Inspection and Repair Project Assessments (\$2.0 million)*

The Facility Inspection and Repair Project Assessment (FIRPA) is a long-term and on-going program to determine the current state of each Port facility and the resources required to bring the facility into a state of good repair. Staff will use FIRPA to review a number (i.e., five to ten) of Port facilities every year until all major facilities have been evaluated with the goal of assessing every Port facility approximately every ten years. This effort provides critical data to support the Port's capital planning efforts as well as other facility prioritization analysis.

*Grant Match (\$3.0 million)*

The Port regularly applies to the federal and state governments for grants which require a local match. This project will meet two needs – it will support grant match requirements and will also support pre-application work, such as cost benefit studies, often required to obtain grants.

*Insurance Deductible (\$1.3 million)*

Property insurance markets are in crisis due to the compounding impacts of climate change and business interruption claims resulting from COVID-19. As a result of these market wide impacts, as well as the Pier 45 fire in May 2020, the Port's insurance deductible has increased from \$750,000 to \$10.0 million. The Port intends to accumulate funds over time, to ensure sufficient funding to cover the deductible in case of future losses.

*Ladders and Skylights (\$1.0 million)*

The aging ladders and skylights on shed roofs present a safety risk for Port maintenance staff when working on the roofs. This project would improve or replace the most degraded ladders and skylights throughout the waterfront, reducing the safety risk to Port employees. This restores a project that was previously defunded due to COVID-19.

*Maintenance Dredging and Sediment Sampling (\$4.8 million)*

Routine dredging of Port berths is required to maintain depths for vessels in support of maritime commerce, including cruise and cargo operations. This project includes pre-dredge testing of sediment required by regulatory agencies to determine the appropriate disposal or re-use option for the sediments. It also includes sending dredged sediments to beneficial re-use such as wetlands restoration (i.e., Montezuma Wetlands Restoration in Solano County) when feasible.

*Pile Crew (\$2.4 million)*

These funds will be used to hire and maintain a Port-staffed pile worker crew to perform capital repairs on Port piers. The crew will consist of seven pile workers,

one supervisor, and one crane operator. The Port’s analysis indicates that completing pier repairs with Port crews is more cost-effective than having the work done by a contractor. However, finding and hiring skilled professionals for the work can be a challenge. If the Port is unable to fill all needed positions, budgeted funds will be used to put as many planned pier repair projects out to bid as budgets allow. This restores a project that was previously defunded due to COVID-19.

*Project Management Office (\$3.6 million)*

This funding supports the Port’s Project Management Office (PMO) staff. The PMO manages all Port capital projects and is responsible for driving those projects from inception to construction close out. The PMO staff will play an integral role in the expenditure of ARPA funded capital projects by June 2024.

*Stormwater Trash Capture Installation (\$0.5 million)*

This project will perform the field verification and mapping needed to ultimately install full trash-capture devices in the Port’s municipal separate storm sewer system area. There are approximately 543 stormwater inlets in the area, and the Port’s Municipal General Stormwater Permit requires the devices to be installed prior to 2030. This project will fund the initial phases of the work, with the full project costs including procurement and installation estimated at \$2.8 million.

*Tenant Improvement Fund for Tenant Attraction/Retention (\$8.1 million)*

This project is an economic recovery initiative and will allow the Port to fund tenant improvements on par with private-sector landlords. Historically, the Port has relied on tenants to finance these needed improvements, then reduced their rent to offset the improvement costs. This has the impact of discouraging small and local businesses that might not have the cash or credit to finance such improvements and also reduces rent that the Port receives from these lease agreements. This will make the spaces more attractive to a variety of tenants, speed-up leasing, decrease vacancy, and increase revenue.

*Waterfront Resilience Program (\$3.1 million Harbor Funds)<sup>11</sup>*

As shown in Figure 3-8 below, the Port projects \$58.8 million in expenditures over the five-year CIP period, including \$1.5 million and \$1.6 million in Harbor Fund proposed for appropriation in FY 2022-23 and FY 2023-24, respectively.

**Figure 3-8: Sources (\$millions)**

Source	22/23	23/24	24/25	25/26	26/27	Total
Port Harbor Fund	1.5	1.6	1.6	1.7	1.7	8.1
City General Fund	4.0	0.0	0.0	0.0	0.0	4.0
General Obligation Bond	13.9	9.1	7.8	8.0	7.9	46.7
<b>Total</b>	<b>19.4</b>	<b>10.6</b>	<b>9.4</b>	<b>9.7</b>	<b>9.6</b>	<b>58.8</b>

The \$3.1 million in Port capital funds in the biennial budget period will support costs

<sup>11</sup> Note the CIP total Waterfront Resilience Cost includes a request for support from the General Fund as well as the previously approved General Obligation bonds. Those sources are not included here as they will not be appropriated through the proposed budget.

ineligible for General Obligation Bond funding. This request will fund \$2.1 million in projected ineligible Port labor costs (such as trainings, vacation, and sick time), including a newly approved position for grant and funding advocacy. The remaining \$1.0 million will fund ineligible consultant expenditures and interdepartmental workorders. Staff plan to return to the Port Commission to request approval and appropriation of a second GO Bond sale later this fiscal year.

See Attachment X for a report of project appropriations, balances, and status.

#### **4. REQUIRED RESERVES**

The Port Commission has adopted two policies relevant to the proposed budget:

1. Capital investment must equal or exceed 25% of operating revenues, and
2. Operating reserves must equal or exceed 15% of operating expenses.

As a result of the economic crisis caused by the COVID-19 pandemic, the FY 2021-22 budget did not meet the capital investment policy requiring 25% of operating revenue to be set aside for capital. The proposed FY 2022-23 and FY 2023-24 budget meets the 25% investment requirement thanks to the availability of ARPA funding, with 37% investment averaged across both years of the biennial budget<sup>12</sup>.

Port Commission policy also requires that the Port maintain an operating reserve of at least 15% of annual expenses. Fund balance, which serves as the Port's operating reserve is estimated to have \$90 million at the beginning of the biennial budget period, or approximately 90% of annual operating expenses of \$101 million in FY 2022-23.

#### **5. CONCLUSION**

The financial uncertainty created by the COVID-19 pandemic is substantial and makes the Port's revenue forecasts subject to significant variance. Port staff will continue to closely monitor economic indicators and revenues throughout the coming fiscal years and will adjust expenditures as needed. Additionally, over the next two years, Port staff will use the reprieve granted by the federal stimulus funding to develop and implement a suite of economic recovery measures to ensure the Port's future financial stability.

<sup>12</sup> Due to the ARPA expense deadline of June 2024, all ARPA funded capital projects are included in FY 2022-23 in order to maximize the time available to use funding. Therefore, the capital investment percentage more reasonably considered as an average across both years of the biennial budget.

**OPERATING REVENUE BY INDUSTRY  
FISCAL YEARS 2022-23 through 2026-27**

	BUDGET YEARS					OUT YEARS		
	CY Budget <u>2021-22</u>	BY Budget <u>2022-23</u>	BY+1 Budget <u>2023-24</u>	BY+2 Budget <u>2024-25</u>	BY+3 Budget <u>2025-26</u>	BY+4 Budget <u>2026-27</u>		
<b>MARITIME</b>								
<b>Cargo</b>								
Dockage	\$ 500,000	\$ 349,723	\$ 352,783	\$ 356,685	\$ 360,704	\$ 364,843		
Wharfage	2,706,573	1,200,200	1,222,460	1,245,388	1,269,003	1,293,328		
Rent	5,000,000	4,703,453	4,842,067	4,984,839	5,131,894	5,283,360		
Storage	100,000	20,000	20,600	21,218	21,855	22,510		
Subtotal	\$ 8,306,573	\$ 6,273,376	\$ 6,437,910	\$ 6,608,129	\$ 6,783,455	\$ 6,964,041		
<b>Harbor Services</b>								
Dockage	\$ 38,707	\$ 68,813	\$ 70,878	\$ 73,004	\$ 75,194	\$ 77,450		
Rent	1,896,625	1,963,138	2,022,032	2,082,693	2,145,174	2,209,529		
Subtotal	\$ 1,935,332	\$ 2,031,951	\$ 2,092,910	\$ 2,155,697	\$ 2,220,368	\$ 2,286,979		
<b>Cruise</b>								
Dockage (+ shore power)	\$ 300,000	\$ 1,545,000	\$ 1,591,350	\$ 1,639,091	\$ 1,688,263	\$ 1,738,911		
Passenger Wharfage	2,000,000	5,468,737	5,632,799	5,801,783	5,975,836	6,155,111		
Rent	500,000	221,376	48,017	54,858	61,904	69,161		
Special Events	800,000	400,000	412,000	700,000	800,000	900,000		
Parking Rent	100,000	100,000	103,000	106,090	109,273	112,551		
Misc. Receipts	27,683	50,000	50,000	51,500	53,045	54,636		
Subtotal	\$ 3,727,683	\$ 7,785,113	\$ 7,837,166	\$ 8,353,321	\$ 8,688,321	\$ 9,030,370		
<b>Fishing</b>								
Dockage	\$ 295,000	\$ 200,000	\$ 200,000	\$ 300,000	\$ 300,000	\$ 300,000		
Fish Wharfage	8,000	11,424	11,587	15,754	15,927	16,105		
Rent	1,669,190	2,039,644	2,100,833	2,163,858	2,228,774	2,295,637		
Subtotal	\$ 1,972,190	\$ 2,251,068	\$ 2,312,420	\$ 2,479,612	\$ 2,544,701	\$ 2,611,742		
<b>Other Marine</b>								
Dockage	\$ 60,000	\$ 36,786	\$ 37,890	\$ 39,027	\$ 40,198	\$ 41,404		
Layberthing	1,200,000	1,067,805	1,074,249	1,080,886	1,087,723	1,094,764		
Rent	1,906,253	3,058,982	3,150,271	3,228,300	3,325,149	3,424,903		
Landing Fees	40,000	3,600	3,600	3,600	3,600	3,600		
Subtotal	\$ 3,206,253	\$ 4,167,174	\$ 4,266,011	\$ 4,351,813	\$ 4,456,669	\$ 4,564,671		
<b>Total Maritime</b>	\$ 19,148,031	\$ 22,508,681	\$ 22,946,416	\$ 23,948,572	\$ 24,693,514	\$ 25,457,803		
<b>REAL ESTATE</b>								
<b>Commercial/Industrial</b>								
Rent	\$ 33,436,511	\$ 37,672,363	\$ 37,672,363	\$ 37,672,363	\$ 37,672,363	\$ 38,802,534		
Excursion	940,540	2,944,608	4,147,706	4,965,879	5,595,184	5,763,040		
Rent from Percentage Leases	\$ 9,000,000	\$ 15,980,751	\$ 20,347,659	\$ 23,412,666	\$ 25,843,325	\$ 26,618,625		

	CY Budget 2021-22	BY Budget 2022-23	BY+1 Budget 2023-24	BY+2 Budget 2024-25	BY+3 Budget 2025-26	BY+4 Budget 2026-27
Distressed/Vacant Restaurants	\$ -	\$ -	\$ 222,860	\$ 1,331,003	\$ 1,331,003	\$ 1,331,003
Subtotal	\$ 43,377,051	\$ 56,597,722	\$ 62,390,588	\$ 67,381,911	\$ 70,441,875	\$ 72,515,202
Meters	\$ 2,793,423	\$ 4,857,842	\$ 5,103,376	\$ 5,256,477	\$ 5,414,172	\$ 5,576,597
Stalls	\$ 563,729	\$ 559,176	\$ 587,007	\$ 603,706	\$ 614,838	\$ 614,838
Rent	\$ 6,854,384	\$ 7,845,898	\$ 9,945,779	\$ 11,205,707	\$ 12,045,660	\$ 12,045,660
Fines	\$ 1,868,876	\$ 2,750,213	\$ 2,819,552	\$ 3,042,348	\$ 3,125,718	\$ 3,211,589
Subtotal	\$ 12,080,412	\$ 16,013,129	\$ 18,455,714	\$ 20,108,239	\$ 21,200,388	\$ 21,448,684
<b>Total Real Estate</b>	<b>\$ 55,457,463</b>	<b>\$ 72,610,851</b>	<b>\$ 80,846,302</b>	<b>\$ 87,490,150</b>	<b>\$ 91,642,263</b>	<b>\$ 93,963,886</b>
<b>ALL OTHER</b>						
<b>Asset Management</b>						
Special Events (RE)	\$ 163,744	\$ 55,125	\$ 79,188	\$ 103,250	\$ 103,250	\$ 103,250
Encroachment Permits	\$ 2,556	\$ 12,398	\$ 11,589	\$ 10,780	\$ 10,780	\$ 10,780
Miscellaneous Services (RE)	\$ 157,594	\$ 279,133	\$ 256,408	\$ 233,684	\$ 233,684	\$ 233,684
<b>Facilities Maintenance</b>						
Facility Damage	\$ 1,875					
Miscellaneous Repairs (Maint)	\$ 157,673	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
<b>Engineering</b>						
Permits	\$ 1,163,405	\$ 1,319,405	\$ 1,163,405	\$ 1,198,307	\$ 1,234,256	\$ 1,271,284
<b>Finance &amp; Administration</b>						
Interest on Investments	\$ 1,014,052	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
Penalties & Svc. Charges	\$ 7,680	\$ 50,000	\$ 50,000	\$ 10,000	\$ 10,000	\$ 10,000
Miscellaneous Receipts (F&A)	\$ 98,169	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
<b>Planning</b>						
Miscellaneous	\$ 30,246					
Developer Fees/ Recoveries		\$ 100,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
<b>Total All Other</b>	<b>\$ 2,796,994</b>	<b>\$ 3,016,061</b>	<b>\$ 2,810,590</b>	<b>\$ 2,806,021</b>	<b>\$ 2,841,970</b>	<b>\$ 2,878,998</b>
<b>Ongoing, Subtotal</b>	<b>\$ 77,402,488</b>	<b>\$ 98,135,593</b>	<b>\$ 106,603,308</b>	<b>\$ 114,244,743</b>	<b>\$ 119,177,747</b>	<b>\$ 122,300,687</b>
South Beach Harbor	\$ 4,850,000	\$ 5,067,600	\$ 5,213,460	\$ 5,369,846	\$ 5,530,923	\$ 5,696,833
<b>Ongoing, Total</b>	<b>\$ 82,252,488</b>	<b>\$ 103,203,193</b>	<b>\$ 111,816,768</b>	<b>\$ 119,614,589</b>	<b>\$ 124,708,670</b>	<b>\$ 127,997,520</b>

**Attachment II: Stimulus Application to State Lands Commission**

Proposed Use of Funds	Total Projected Cost	State Budget Goals				State Lands Factors					
		1: Mitigate Negative Economic Impacts	2: Generate Economic Growth	3: Restores Jobs/ Services	4: Supports Safe Operations	A: Avoids Layoffs	B: Restores Jobs/ Services	C: Supports Port Operations	D: Delayed Capital or Maint.	E: Benefits Marginalized Groups	F: Benefits the Public
<b>1. Avoiding Approximately 50 Layoffs over 2 Years</b>											
<b>a. Avoiding 30 Direct Layoffs</b>											
15 Maintenance Positions	5,400,000	X	X		X	X					
10 Real Estate and Maritime Operations	3,600,000	X	X		X						
5 Management and Executive positions	1,800,000	X	X		X						
<b>b. Filling Positions Left Vacant During COVID</b>											
20 Various Positions	5,400,000	X	X	X	X			X			
<b>2. Driving Revenues to Fuel the Recovery</b>											
<b>a. Supporting a clean and safe waterfront for tourism</b>											
Janitorial services along the Embarcadero and at Port tenancies	1,560,000	X	X		X			X			X
Public safety support	6,480,000	X	X		X			X			X
Emergency public safety repairs	3,282,498				X			X			X
Fireboat support	9,360,000	X	X		X			X			X
<b>b. Filling Port rental vacancies, maintaining and increasing rent revenue</b>											
Deferred Maintenance at Pier 29.5	1,737,000	X	X		X			X			X
Marketing resources for Port vacancies	750,000	X	X		X			X			X
Legal support for leasing activity	2,000,000	X	X		X			X			X
Safety improvements for Roundhouse 2 and Pier 9	7,843,146	X	X		X			X			X
Fire Safety Improvements for Pier 26	800,000	X	X		X			X			X
Unpaid rent collection resources	1,090,000	X	X		X			X			X
<b>c. Investing in Maritime Tourism and Cargo Operations</b>											
Dredging cargo and cruise terminal berths	6,800,000	X	X		X			X			X
Cargo terminal storm water management improvements	750,000	X	X		X			X			X
Improving bollards and fenders that secure ships to piers	14,670,000	X	X		X			X			X
<b>3. Restoring Investments Delayed/Deferred/Cut due to COVID</b>											
<b>a. Capital Projects and Resources</b>											
Pile removal in southern waterfront	1,956,104			X	X			X			X
Facility safety and repair inspections	3,000,000			X	X			X			X
Hiring of a pile crew	2,400,000			X	X			X			X
Design seismic improvements to maintenance facility	3,800,000			X	X			X			X
Project management resources to deliver capital projects	3,600,000							X			X
Crane barge	6,500,000			X	X			X			X
Ladders and Skylight Safety Improvements	1,000,000			X	X			X			X
<b>b. Operating Expenses</b>											
Restoring delayed equipment purchases	2,000,000			X	X			X			X
Restoring materials and supplies inventory	1,600,000			X	X			X			X
Restoring IT system upgrades	1,500,000			X	X			X			X
<b>4. Helping Communities Disproportionately Impacted by COVID</b>											
<b>a. Supporting BIPOC Communities</b>											
Design the removal of blighted/abandoned silos	1,150,000			X	X			X			X
Youth Employment Programs	1,926,000										X
Race equity staff training, outreach, and planning	1,020,000			X	X			X			X
Heron's Head Park Improvements	513,000	X	X		X			X			X
<b>b. Supporting Small Businesses and BIPOC Entrepreneurs</b>											
Small business loans	400,000	X	X		X			X			X
Entrepreneur vending program support	50,000	X	X		X			X			X
Tenant improvement to attract & retain tenants	9,078,382	X	X		X			X			X
<b>GRAND TOTAL</b>	<b>114,816,130</b>										

**Attachment III: Position Changes**

Division	New/ Substitute/ Eliminate	Justification	Job Class	Title	FY 2022-23		FY 2023-24	
					Total Est. Cost	FTE Count	Total Est. Cost	FTE Count
<b>NEW OPERATING BUDGET POSITION REQUESTS</b>								
Maintenance	New	To create job pathway to permanent civil service appointment	3410	Apprentice Gardener	\$ 92,784	1.00	\$ 95,567	1.00
Maintenance	New	To create job pathway to permanent civil service appointment	7501	Apprentice Laborer	\$ 75,348	1.00	\$ 77,608	1.00
Engineering	New	Needed to support an anticipated increase in projects funded through stimulus funding, early Waterfront Resilience projects, and to address the substantial backlog of encroachment permits.	6331	Building Inspector	\$ 197,616	1.00	\$ 203,544	1.00
Engineering	New	Provides administrative support, including administration of as-needed engineering contracts, management of the division's procurement needs, scheduling meetings and processing invoices. The position will also provide support for the Permit Desk adding redundancy for this key business function.	1844	SR Management Assistant	\$ 161,070	1.00	\$ 165,902	1.00
RE&D	New	Manage & implement requis for use of Port's public realm - Crane Cove Park, Shared Spaces, permitted sidewalk vending, Pop Up RFO, Heron's head programming, among others.	9395	Property manager	\$ 184,475	1.00	\$ 190,009	1.00
<b>NEW POSITION REQUESTS TOTAL</b>					<b>\$ 711,292</b>	<b>5</b>	<b>\$ 732,631</b>	<b>5</b>
<b>POSITION SUBSTITUTION REQUESTS</b>								
Maintenance	substitute	Due to increased cruise ship volume, to Port needs more skilled positions.	9354	Elevator and Crane Technician	\$ 196,633	1.00	\$ 202,532	1.00
Maintenance	Substitute		9346	Fusion Welder	\$ (173,228)	(1.00)	\$ (178,424)	(1.00)
Maintenance	Substitute	To address increased number of parks responsible for and to rightsize supervision span of control. Replace vacant Sheetmetal position with Parks Supervisor position	3422	Park Section Supervisor	\$ 140,868	1.00	\$ 145,094	1.00
Maintenance	Substitute		7376	Sheet Metal Worker	\$ (176,831)	(1.00)	\$ (182,136)	(1.00)
Maintenance	Substitute	To manage, Storeroom, Maintenance Planner, Clerical Admin and Administrative Analysts, Purchasing and Fleet management. Use vacant Executive Sec (1450) for this position	1450	Executive Sec I	\$ (129,948)	(1.00)	\$ (133,846)	(1.00)
Maintenance	Substitute		0923	Manager II	\$ 221,712	1.00	\$ 228,364	1.00
Executive	Substitute	Replace Project Manager position with appropriate skill set to assist with Emergency and Security planning and operations.	8603	Emergency Services Coordinator III	\$ 186,113	1.00	\$ 191,697	1.00
Executive	Substitute		5504	Project Manager II	\$ (279,588)	(1.00)	\$ (287,976)	(1.00)
F&A	Substitute	This upgrade reflects the increased complexity of the Port's accounting ledgers, including the impact of development projects and the implementation of FSP.	1654	Accountant III	\$ 516,407	3.00	\$ 531,899	3.00
F&A	Substitute		1652	Accountant II	\$ (426,535)	(3.00)	\$ (439,331)	(3.00)

Division	New/ Substitute/ Eliminate	Justification	Job Class	Title	FY 2022-23		FY 2023-24	
					Total Est. Cost	FTE Count	Total Est. Cost	FTE Count
Maritime	Substitute	The Maritime division is experiencing significant growth in cruise operations, in addition to the more focused oversight and management of the Port's Pier 68 Shipyard facilities. Since assuming responsibility in May of 2019, Maritime staff has allocated one(1) wharfinger to primarily focussing on the day-to-day oversight and management of the facility. Cruise volumes are expected to increase by 41% in 2022. As a result of this increase in cruise business, additional maritime staff and resources will need to be deployed to ensure the high level of efficiency and business relations the Port is maintained for years to come. Furthermore, the substitution expands the division's ability to assign a broader range of essential duties to the position; Allows the division to hire a broader skilled candidate who is able to join the Port and immediately contribute to the maritime business needs described above; and ensure continuity of day-to-day maritime business needs, and ancillary organization projects by accounting for staff <del>positions needed to ensure the continuation of business</del>	9376	Maritime Operation Specialist	\$ (167,986)	(1.00)	\$ (173,026)	(1.00)
Maritime	Substitute		9357	Wharfinger	\$ 183,565	1.00	\$ 189,072	1.00
F&A	Substitute	Part of Finance reorganization for net savings	1824	Pr. Admin Analyst	\$ (207,043)	(1.00)	\$ (213,254)	(1.00)
F&A	Substitute		1825	Pr. Admin Analyst II	\$ 244,280	1.00	\$ 251,609	1.00
Executive	Substitute	The Port of San Francisco is requesting to upgrade the existing 1312 (Public Information Officer) position to a 9252 (Communications Specialist) to meet current and projected Port business needs. Over time the Port's external affairs and communications needs have grown beyond the scope of a 1312; a communications specialist will be able to ensure that all current and projected external affairs and communications needs are adequately met.	9252	Communication Specialist	\$ 191,246	1.00	\$ 196,983	1.00
Executive	Substitute	The Port intends to consolidate its capital and professional service contracting functions in the upcoming budget. This effort will accomplish a number of goals including enhanced internal control of the contracting process, the creation of efficiencies through combined contracting functions and cross training of staff and the ability to bring the equity and LBE expertise of the Port's Contracts and Procurement staff to bear in construction contracting. To support this change, Port staff proposes to upgrade the current classification of the Contracts and Procurement Manager position from an 0922 Manager I to and 0923 Manager II to reflect the increased scope and responsibility of managing additional contracting	1312	Public Information Officer	\$ (141,596)	(1.00)	\$ (145,844)	(1.00)
F&A	Substitute		0922	Manager I	\$ (206,534)	(1.00)	\$ (212,730)	(1.00)
F&A	Substitute	<b>POSITION SUBSTITUTION REQUESTS TOTAL</b>	0923	Manager II	\$ 221,712	1.00	\$ 228,364	1.00
					<b>\$ 193,248</b>	<b>\$ -</b>	<b>\$ 199,045</b>	<b>\$ -</b>
<b>RE-ASSIGNMENT POSITION</b>								
F&A	Re-assignment	Moving a vacant 1824 from Maritime to Contract Management to meet increased demand for construction contracts.	1824	Pr. Admin Analyst				
<b>PROJECT FUNDED POSITIONS</b>								
F&A	New	Adding a HR Personnel Analyst to help with hiring of vacant positions (includes stimulus funded positions).	1241	HR Personnel Analyst		1.00		1.00
Executive	New	Project Manager to lead the Economic Recovery Initiative.	5304	Project Manager II		1.00		1.00



Division	New/ Substitute/ Eliminate	Justification	Job Class	Title	FY 2022-23		FY 2023-24	
					Total Est. Cost	FTE Count	Total Est. Cost	FTE Count
Resilience	Substitute	Shift existing resources to meet the increasing public outreach need of the Resilience project	9251	Public Relations Manager		1.00		1.00
Resilience	Substitute	Add Project management staff to meet upcoming project demand in resilience.	1844	Senior Management Assistant		(1.00)		(1.00)
Resilience	New		15502	Project Manager I		1.00		1.00
Resilience	New	Provide additional administrative support for contracting as resilience projects move into construction phase.	1822	Administrative Analyst		1.00		1.00
Resilience	New	Position will identify new sources of funds for the resilience project including State and Federal sources.	0931	Manager III		1.00		1.00
RE&D	New	Lease administration (lease execution process, filing, and correspondence) and collections efforts have overwhelmed existing staff. The additional clerk position will assist with recent expansion of administrative duties to support new Portwide programs that require additional administrative support and fee collection management.	1406	Senior Clerk		1.00		1.00
<b>Total Project Funded Positions</b>					<b>\$</b>	<b>6.00</b>	<b>\$</b>	<b>6.00</b>
<b>ALL POSITION REQUESTS</b>					<b>\$</b>	<b>904,540</b>	<b>\$</b>	<b>931,676</b>
<b>TOTAL</b>						<b>11</b>		<b>11</b>

**Attachment V: Recently Completed Projects (\$millions)**

Project	Final Amount	Completion Date
<i>Southern Waterfront</i>		
Crane Cove Park	30.6	February 2022
Heron's Head Park Path & Electrical Improvements	1.2	November 2021
Mission Bay Ferry Landing Dredging	12.1	November 2020
<b>Subtotal</b>	<b>43.9</b>	
<i>China &amp; Central Basins</i>		
Pier 50 Shed D Fire Sprinkler Project	\$0.3	March 2022
<b>Subtotal</b>	<b>0.3</b>	
<i>Ferry Plaza/South Beach</i>		
Downtown Ferry Terminal Gate B Float Canopy Repair	0.3	February 2020
Pier 26 Deluge System Modification	0.7	March 2022
<b>Subtotal</b>	<b>1.1</b>	
<i>Northeastern Waterfront</i>		
Pier 19 Fire Protection Standpipe System	0.6	January 2020
Pier 23 Fire Protection Standpipe System	0.6	January 2020
Pier 23 Restroom Improvements Project	1.3	January 2020
<b>Subtotal</b>	<b>2.6</b>	
<i>Fisherman's Wharf</i>		
Pier 45 Shed C Fire Demolition and Disposal	\$5.1	December 2020
SFPD Marine Unit Dock Replacement	\$1.7	July 2021
<b>Subtotal</b>	<b>6.7</b>	
<b>Total</b>	<b>\$54.6</b>	<b>Total</b>

Attachment VI: Operating Expenses by Division

Division	Category	FY2021-22 Budget	Change	% Change	FY2022-23 Proposed	Change	% Change	FY2023-24 Proposed	% Change	
PRT Engineering	Salaries	\$ 3,180,071	\$ 351,606	11.1%	\$ 3,531,677	\$ 105,950	3.0%	\$ 3,637,627	3.0%	
	Mandatory Fringe Benefits	\$ 1,154,664	\$ 137,122	11.9%	\$ 1,291,786	\$ 38,754	3.0%	\$ 1,330,539	3.0%	
	Materials & Supplies	\$ 5,000	\$ 2,000	40.0%	\$ 7,000	\$ -	0.0%	\$ 7,000	0.0%	
	Non-Personnel Services	\$ 136,419	\$ 855,606	627.2%	\$ 992,025	\$ (161,006)	-16.2%	\$ 831,019	-16.2%	
	Services Of Other Depts	\$ 860,967	\$ -	0.0%	\$ 860,967	\$ -	0.0%	\$ 860,967	0.0%	
<b>PRT Engineering Total</b>		<b>\$ 5,337,121</b>	<b>\$ 1,346,334</b>	<b>25.2%</b>	<b>\$ 6,683,455</b>	<b>\$ (16,302)</b>	<b>-0.2%</b>	<b>\$ 6,667,153</b>	<b>-0.2%</b>	
PRT Executive	Salaries	\$ 1,331,355	\$ 8,637	0.6%	\$ 1,339,992	\$ 40,200	3.0%	\$ 1,380,191	3.0%	
	Mandatory Fringe Benefits	\$ 508,481	\$ 2,732	0.5%	\$ 511,213	\$ 15,336	3.0%	\$ 526,550	3.0%	
	Materials & Supplies	\$ 3,750	\$ -	0.0%	\$ 3,750	\$ -	0.0%	\$ 3,750	0.0%	
	Non-Personnel Services	\$ 1,585,874	\$ 410,268	25.9%	\$ 1,996,142	\$ 42,000	2.1%	\$ 2,038,142	2.1%	
	Services Of Other Depts	\$ 4,680,347	\$ 123,000	2.6%	\$ 4,803,347	\$ -	0.0%	\$ 4,803,347	0.0%	
<b>PRT Executive Total</b>		<b>\$ 8,109,807</b>	<b>\$ 544,637</b>	<b>6.7%</b>	<b>\$ 8,654,444</b>	<b>\$ 97,536</b>	<b>1.1%</b>	<b>\$ 8,751,980</b>	<b>1.1%</b>	
PRT Finance And Administration	Salaries	\$ 5,513,323	\$ 267,034	4.8%	\$ 5,780,357	\$ 173,411	3.0%	\$ 5,953,767	3.0%	
	Mandatory Fringe Benefits	\$ 4,796,248	\$ 184,541	3.8%	\$ 4,980,789	\$ 149,424	3.0%	\$ 5,130,213	3.0%	
	COWCAP	\$ 930,936	\$ -	0.0%	\$ 930,936	\$ -	0.0%	\$ 930,936	0.0%	
	Capital Outlay	\$ -	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%	
	Debt Service	\$ 6,343,603	\$ -	0.0%	\$ 6,343,603	\$ (743,603)	-11.7%	\$ 5,600,000	-11.7%	
	Materials & Supplies	\$ 185,074	\$ 25,000	13.5%	\$ 210,074	\$ (5,000)	-2.4%	\$ 205,074	-2.4%	
	Non-Personnel Services	\$ 989,626	\$ 188,200	19.0%	\$ 1,177,826	\$ (35,865)	-3.0%	\$ 1,141,961	-3.0%	
	Services Of Other Depts	\$ 11,439,122	\$ 530,579	4.6%	\$ 11,969,701	\$ 2,957	0.0%	\$ 11,972,658	0.0%	
	<b>PRT Finance And Administration Total</b>		<b>\$ 30,197,932</b>	<b>\$ 1,195,354</b>	<b>4.0%</b>	<b>\$ 31,393,287</b>	<b>\$ (409,876)</b>	<b>-1.3%</b>	<b>\$ 30,983,410</b>	<b>-1.3%</b>
	PRT Maintenance	Salaries	\$ 10,596,101	\$ 494,553	4.7%	\$ 11,090,654	\$ 332,720	3.0%	\$ 11,423,374	3.0%
		Mandatory Fringe Benefits	\$ 4,508,803	\$ 205,932	4.6%	\$ 4,714,735	\$ 141,442	3.0%	\$ 4,856,177	3.0%
		Capital Outlay	\$ -	\$ 992,776	100.0%	\$ 992,776	\$ -	0.0%	\$ 992,776	0.0%
		Materials & Supplies	\$ 654,899	\$ 144,761	22.1%	\$ 799,660	\$ 200,000	25.0%	\$ 999,660	25.0%
Non-Personnel Services		\$ 687,748	\$ 76,049	11.1%	\$ 763,797	\$ 2,800	0.4%	\$ 766,597	0.4%	
<b>PRT Maintenance Total</b>		<b>\$ 18,764,170</b>	<b>\$ 2,188,240</b>	<b>11.7%</b>	<b>\$ 20,952,410</b>	<b>\$ 746,962</b>	<b>3.6%</b>	<b>\$ 21,699,372</b>	<b>3.6%</b>	
PRT Maritime	Salaries	\$ 1,847,496	\$ 66,553	3.6%	\$ 1,914,049	\$ 57,421	3.0%	\$ 1,971,470	3.0%	
	Mandatory Fringe Benefits	\$ 711,135	\$ 25,785	3.6%	\$ 736,920	\$ 22,108	3.0%	\$ 759,028	3.0%	
	Materials & Supplies	\$ 9,475	\$ -	0.0%	\$ 9,475	\$ -	0.0%	\$ 9,475	0.0%	
	Non-Personnel Services	\$ 1,303,398	\$ (255)	-0.0%	\$ 1,303,143	\$ 400	0.0%	\$ 1,303,543	0.0%	
	Services Of Other Depts	\$ 4,172,879	\$ 1,665,000	39.9%	\$ 5,837,879	\$ 49,950	0.9%	\$ 5,887,829	0.9%	
<b>PRT Maritime Total</b>		<b>\$ 8,044,383</b>	<b>\$ 1,757,083</b>	<b>21.8%</b>	<b>\$ 9,801,466</b>	<b>\$ 129,879</b>	<b>1.3%</b>	<b>\$ 9,931,345</b>	<b>1.3%</b>	
PRT Planning & Environment	Salaries	\$ 1,438,335	\$ 43,150	3.0%	\$ 1,481,485	\$ 44,445	3.0%	\$ 1,525,930	3.0%	
	Mandatory Fringe Benefits	\$ 495,975	\$ 14,879	3.0%	\$ 510,854	\$ 15,326	3.0%	\$ 526,180	3.0%	
	Materials & Supplies	\$ 10,000	\$ -	0.0%	\$ 10,000	\$ -	0.0%	\$ 10,000	0.0%	
	Non-Personnel Services	\$ 606,500	\$ 2,530	0.4%	\$ 609,030	\$ 69,075	11.3%	\$ 678,105	11.3%	
	Services Of Other Depts	\$ 518,000	\$ (286,000)	-55.2%	\$ 232,000	\$ -	0.0%	\$ 232,000	0.0%	
<b>PRT Planning &amp; Environment Total</b>		<b>\$ 3,069,810</b>	<b>\$ (235,441)</b>	<b>-7.3%</b>	<b>\$ 2,833,969</b>	<b>\$ 128,845</b>	<b>4.5%</b>	<b>\$ 2,972,214</b>	<b>4.5%</b>	
PRT Real Estate & Development	Salaries	\$ 3,687,835	\$ 242,403	6.6%	\$ 3,930,238	\$ 117,907	3.0%	\$ 4,048,145	3.0%	
	Mandatory Fringe Benefits	\$ 1,431,960	\$ 95,667	6.7%	\$ 1,527,627	\$ 45,829	3.0%	\$ 1,573,456	3.0%	
	Capital Outlay	\$ -	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%	
	Materials & Supplies	\$ -	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%	
	Non-Personnel Services	\$ 8,668,721	\$ (745,021)	-8.6%	\$ 7,923,700	\$ 10,100	0.1%	\$ 7,933,800	0.1%	
<b>PRT Real Estate &amp; Development Total</b>		<b>\$ 18,102,466</b>	<b>\$ (133,619)</b>	<b>-0.7%</b>	<b>\$ 17,968,847</b>	<b>\$ 685,502</b>	<b>3.8%</b>	<b>\$ 18,654,350</b>	<b>3.8%</b>	
Portwise Attrition Adjustment (ARPA Funded)		\$ -	\$ -		\$ 3,600,000	\$ -		\$ 3,600,000		
<b>Grand Total</b>		<b>\$ 91,624,689</b>	<b>\$ 6,672,589</b>	<b>7.3%</b>	<b>\$ 101,897,278</b>	<b>\$ 1,362,546</b>	<b>1.3%</b>	<b>\$ 103,259,825</b>	<b>1.3%</b>	



### Attachment VIII: Workorder Detail by Division

	FY 21-22	Increase (Decrease)	FY 22-23	Increase (Decrease)	FY 23-24
PRT Engineering	\$ 860,967	\$ -	\$ 860,967	\$ -	\$ 860,967
GF-Fire	\$ 780,867	\$ -	\$ 780,867	\$ -	\$ 780,867
GF-PUC-Ueb	\$ 39,500	\$ -	\$ 39,500	\$ -	\$ 39,500
Sr-DPW-Architecture	\$ -	\$ -	\$ -	\$ -	\$ -
Sr-DPW-Engineering	\$ 40,600	\$ -	\$ 40,600	\$ -	\$ 40,600
<b>PRT Executive</b>	<b>\$ 4,680,347</b>	<b>\$ 123,000</b>	<b>\$ 4,803,347</b>	<b>\$ -</b>	<b>\$ 4,803,347</b>
EF-Airport	\$ 25,000	\$ -	\$ 25,000	\$ -	\$ 25,000
GF-Adm-General(AAO)	\$ 95,000	\$ -	\$ 95,000	\$ -	\$ 95,000
GF-Bus & Ecn Dev	\$ 200,000	\$ -	\$ 200,000	\$ -	\$ 200,000
GF-City Attorney-Legal Service	\$ 3,400,000	\$ -	\$ 3,400,000	\$ -	\$ 3,400,000
GF-Mayor'S Office Services	\$ 33,646	\$ -	\$ 33,646	\$ -	\$ 33,646
GF-Police Security	\$ 926,701	\$ 123,000	\$ 1,049,701	\$ -	\$ 1,049,701
<b>PRT Finance And Administration</b>	<b>\$ 11,439,122</b>	<b>\$ 348,579</b>	<b>\$ 11,787,701</b>	<b>\$ 2,957</b>	<b>\$ 11,790,658</b>
DT Enterprise Tech Contracts	\$ 149,269	\$ -	\$ 149,269	\$ -	\$ 149,269
DT SFGov TV Services	\$ 61,145	\$ -	\$ 61,145	\$ -	\$ 61,145
DT Technology Infrastructure	\$ 743,930	\$ -	\$ 743,930	\$ -	\$ 743,930
DT Technology Projects	\$ 249,377	\$ -	\$ 249,377	\$ -	\$ 249,377
DT Telecommunications Services	\$ 322,350	\$ -	\$ 322,350	\$ -	\$ 322,350
GF-Adm-General(AAO)	\$ 58,737	\$ -	\$ 58,737	\$ -	\$ 58,737
GF-Board Of Supervisors	\$ 3,609	\$ -	\$ 3,609	\$ -	\$ 3,609
GF-Chf-Youth Works	\$ 31,572	\$ -	\$ 31,572	\$ -	\$ 31,572
GF-City Hall Fellows Program	\$ 111,000	\$ -	\$ 111,000	\$ -	\$ 111,000
GF-CON-Information System Ops	\$ 269,200	\$ -	\$ 269,200	\$ -	\$ 269,200
GF-Con-Internal Audits	\$ 145,260	\$ -	\$ 145,260	\$ -	\$ 145,260
GF-HRc Surety Bond	\$ 86,046	\$ -	\$ 86,046	\$ -	\$ 86,046
GF-HR-Client Svc-Recrut-Assess	\$ 18,436	\$ -	\$ 18,436	\$ -	\$ 18,436
GF-HR-Drug Testing	\$ 7,032	\$ -	\$ 7,032	\$ -	\$ 7,032
GF-HR-Employee Relations	\$ 26,371	\$ -	\$ 26,371	\$ -	\$ 26,371
GF-HR-Equal Employmnt Opportuni	\$ 6,377	\$ 98,579	\$ 104,956	\$ 2,957	\$ 107,913
GF-HR-Mgmt Training	\$ 11,188	\$ -	\$ 11,188	\$ -	\$ 11,188
GF-HR-Tuition Reimbursemt W-O	\$ 9,177	\$ -	\$ 9,177	\$ -	\$ 9,177
GF-Human Rights Commission	\$ 218,917	\$ -	\$ 218,917	\$ -	\$ 218,917
GF-Parking & Traffic	\$ 16,000	\$ -	\$ 16,000	\$ -	\$ 16,000
GF-Purch-General Office	\$ -	\$ -	\$ -	\$ -	\$ -
GF-Rec & Park-Gardener	\$ 10,000	\$ -	\$ 10,000	\$ -	\$ 10,000
GF-Risk Management Svcs (AAO)	\$ 8,845,486	\$ 250,000	\$ 9,095,486	\$ -	\$ 9,095,486
Is-Purch-Centrfl Shop-AutoMaint	\$ 1,044	\$ -	\$ 1,044	\$ -	\$ 1,044
Is-Purch-Reproduction	\$ 15,000	\$ -	\$ 15,000	\$ -	\$ 15,000

	FY 21-22	Increase (Decrease)	FY 22-23	Increase (Decrease)	FY 23-24
OCA-Labor Standard Enforcement	\$ 22,599	\$ -	\$ 22,599	\$ -	\$ 22,599
<b>PRT Maintenance</b>	<b>\$ 2,316,619</b>	<b>\$ 274,169</b>	<b>\$ 2,590,788</b>	<b>\$ 70,000</b>	<b>\$ 2,660,788</b>
Adm-Real Estate Special Svcs	\$ 348,155	\$ -	\$ 348,155	\$ -	\$ 348,155
Ef-SFGH-Medical Service	\$ 39,891	\$ 5,186	\$ 45,077	\$ 0	\$ 45,077
GF-Emergency Communications	\$ 16,642	\$ -	\$ 16,642	\$ -	\$ 16,642
GF-Environment	\$ 80,280	\$ -	\$ 80,280	\$ -	\$ 80,280
GF-HR-Workers' Comp Claims	\$ 767,647	\$ 232,353	\$ 1,000,000	\$ -	\$ 1,000,000
Is-Purch-Centr'l Shop-AutoMaint	\$ 633,256	\$ -	\$ 633,256	\$ -	\$ 633,256
Is-Purch-Centr'l Shop-FuelStock	\$ 146,519	\$ 36,630	\$ 183,149	\$ 0	\$ 183,149
Sr-DPW-Architecture	\$ -	\$ -	\$ -	\$ -	\$ -
Sr-DPW-Building Repair	\$ 22,000	\$ -	\$ 22,000	\$ 20,000	\$ 42,000
Sr-DPW-Street Cleaning	\$ 200,000	\$ -	\$ 200,000	\$ 50,000	\$ 250,000
Sr-DPW-Street Repair	\$ 46,600	\$ -	\$ 46,600	\$ -	\$ 46,600
Sr-DPW-Urban Forestry	\$ 15,629	\$ -	\$ 15,629	\$ -	\$ 15,629
<b>PRT Maritime</b>	<b>\$ 4,172,879</b>	<b>\$ 1,665,000</b>	<b>\$ 5,837,879</b>	<b>\$ 49,950</b>	<b>\$ 5,887,829</b>
EF-Airport	\$ 26,000	\$ -	\$ 26,000	\$ -	\$ 26,000
GF-Fire	\$ 3,781,879	\$ -	\$ 3,781,879	\$ -	\$ 3,781,879
GF-Parking & Traffic	\$ 15,000	\$ -	\$ 15,000	\$ -	\$ 15,000
GF-Police Security	\$ 350,000	\$ 225,000	\$ 575,000	\$ 6,750	\$ 581,750
GF-PUC-Light Heat & Power	\$ -	\$ 1,440,000	\$ 1,440,000	\$ 43,200	\$ 1,483,200
<b>PRT Planning &amp; Environment</b>	<b>\$ 518,000</b>	<b>\$ (286,000)</b>	<b>\$ 232,000</b>	<b>\$ -</b>	<b>\$ 232,000</b>
GF-City Planning	\$ 518,000	\$ (368,000)	\$ 150,000	\$ -	\$ 150,000
Rec & Park	\$ -	\$ 82,000	\$ 82,000	\$ -	\$ 82,000
<b>PRT Real Estate &amp; Development</b>	<b>\$ 4,313,950</b>	<b>\$ 117,614</b>	<b>\$ 4,431,564</b>	<b>\$ 611,666</b>	<b>\$ 5,043,230</b>
GF-Fire	\$ 233,325	\$ 23,333	\$ 256,658	\$ 11,666	\$ 268,324
GF-Parking & Traffic	\$ 2,399,906	\$ 250,000	\$ 2,649,906	\$ 500,000	\$ 3,149,906
GF-PUC-Light Heat & Power	\$ 1,655,719	\$ (155,719)	\$ 1,500,000	\$ 100,000	\$ 1,600,000
GF-Real Estate Service	\$ 25,000	\$ -	\$ 25,000	\$ -	\$ 25,000
<b>Grand Total</b>	<b>\$ 28,301,884</b>	<b>\$ 2,242,361</b>	<b>\$ 30,544,245</b>	<b>\$ 734,574</b>	<b>\$ 31,278,819</b>

**Attachment IX: Appropriation Detail for Southern Waterfront Beautification Fund**

SW Beautification Fund Overview of Amounts Due and Paid to Fund*	Actuals			Actuals			Actuals			Biennial Cycle		
	FY '08- '18	FY '19	FY '20	FY '21	FY '22	FY '23	FY '24	FY '25	FY '26	Estimated	Estimated	Estimated
Past Due from Prior Year	\$ 10,851,141	\$ 3,996,941	\$ 5,135,882	\$ 6,254,049	\$ 5,261,256	\$ 4,080,256	\$ 2,724,256	\$ 1,393,256	\$ 235,256			
Due from Current Yr Rent	\$ -	\$ 1,138,941	\$ 1,118,167	\$ 1,007,207	\$ 819,000	\$ 844,000	\$ 869,000	\$ 1,042,000	\$ 1,073,000			
<b>Amount Due</b>	<b>\$ 10,851,141</b>	<b>\$ 5,135,882</b>	<b>\$ 6,254,049</b>	<b>\$ 7,261,256</b>	<b>\$ 6,080,256</b>	<b>\$ 4,924,256</b>	<b>\$ 3,593,256</b>	<b>\$ 2,435,256</b>	<b>\$ 1,308,256</b>			
Total Due	\$ 10,851,141	\$ -	\$ -	\$ 1,007,207	\$ 819,000	\$ 844,000	\$ 869,000	\$ 1,042,100	\$ 1,073,000			
Rent Paid	\$ 1,354,200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -			
Transbay Cable Paid	\$ 5,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -			
Past Due Paid	\$ -	\$ -	\$ -	\$ 992,793	\$ 1,181,000	\$ 1,356,000	\$ 1,331,000	\$ 1,157,900	\$ 235,256			
<b>- Amount Paid</b>	<b>\$ 6,854,200</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,000,000</b>	<b>\$ 2,000,000</b>	<b>\$ 2,200,000</b>	<b>\$ 2,200,000</b>	<b>\$ 2,200,000</b>	<b>\$ 1,308,256</b>			
<b>= Past Due Amount</b>	<b>\$ 3,996,941</b>	<b>\$ 5,135,882</b>	<b>\$ 6,254,049</b>	<b>\$ 5,261,256</b>	<b>\$ 4,080,256</b>	<b>\$ 2,724,256</b>	<b>\$ 1,393,256</b>	<b>\$ 235,256</b>	<b>\$ -</b>			

\*Table does not reflect expenditures.

Attachment X - Report on Capital Project Appropriations, Balances, and Status

Authority Description	FY 19-20 & Prior Appropriations	FY20-21 Appropriation	FY21-22 Appropriation	Total Appropriated	Defunded	Spent/ Encumbered	Balance	Requested FY22-23	Requested FY23-24	Status*
<b>Grants</b>										
DT Ferry Terminal -Passenger C	240,000	-	-	240,000	-	240,000	-	-	-	Complete
HH Park Shoreline Resilience	-	297,000	-	297,000	-	256,844	40,156	-	-	Bid & Award
PO FY16 Port Security Grant Pr	1,059,000	-	-	1,059,000	-	1,059,000	0	-	-	Complete
PO FY2018 Port Security Grant	105,000	-	-	105,000	-	39,080	65,920	-	-	Ongoing
PO FY2018/19 SAVE Grant	80,000	(14,209)	-	65,792	-	65,792	-	-	-	Complete
PO FY2019 Port Security Grant	-	-	317,495	317,495	-	-	317,495	-	-	Ongoing
PO FY2020 Port Security Grant	-	-	1,428,612	1,428,612	-	-	1,428,612	-	-	Ongoing
PO Heron's Head Park Stabiliza	-	-	3,160,000	3,160,000	-	-	3,160,000	987,000	-	Bid & Award
PO SAVE-20	-	90,500	-	90,500	-	44,850	45,650	-	-	Ongoing
Seawall Earthquake Safety and	5,000,000	-	-	5,000,000	-	5,000,000	-	-	-	Complete
<b>Grants Total</b>	<b>6,484,000</b>	<b>373,292</b>	<b>4,906,107</b>	<b>11,763,399</b>	-	<b>6,705,566</b>	<b>5,057,833</b>	<b>987,000</b>	-	
<b>PO Pier 70 Environmental Inves</b>										
PO P70 Crane Cove Park Bldg 49	517,441	-	-	517,441	-	517,441	-	-	-	Construction
PO Pier 70 Environmental Inves	1,762,559	-	-	1,762,559	-	1,762,559	-	-	-	Complete
<b>PO Pier 70 Environmental Inves Total</b>	<b>2,280,000</b>	-	-	<b>2,280,000</b>	-	<b>2,280,000</b>	-	-	-	
<b>PO Port Capital Operating Mast Total</b>										
PO Port Capital Master Project	(55,566)	-	-	(55,566)	-	(13,881)	(41,686)	-	-	Ongoing
PO Port Capital Operating Mast	28,324,324	-	-	28,324,324	-	28,328,617	(4,293)	-	-	Ongoing
<b>PO Port Capital Operating Mast Total</b>	<b>28,268,758</b>	-	-	<b>28,268,758</b>	-	<b>28,314,737</b>	<b>(45,979)</b>	-	-	
<b>PO Emergency Facility Maintena</b>										
PO Emergency Facility Maintena	1,249,524	-	-	1,249,524	-	499,524	750,000	-	-	Ongoing
<b>PO Emergency Facility Maintena Total</b>	<b>1,249,524</b>	-	-	<b>1,249,524</b>	-	<b>499,524</b>	<b>750,000</b>	-	-	
<b>PO Cargo Maint Dredging</b>										
PO Cargo Maint Dredging	6,356,245	8,718,703	(1,411,963)	13,662,985	3,111,651	964,750	12,698,235	1,050,854	-	Ongoing
PO FY19/20 Maintenance Dredgin	3,925,000	(1,509,318)	-	2,415,682	-	2,415,682	-	-	-	Complete
PO Maintenance Dredging	19,722,584	(7,559,385)	(38,440)	12,124,759	-	12,108,059	16,700	-	-	Ongoing
PO Materials Testing	192,674	-	(673)	192,001	-	192,001	-	-	-	Ongoing
PO Mission Bay Ferry Terminal	3,472,330	-	(1,660,575)	1,811,755	-	1,811,755	-	-	-	Design
PO Port Dredging Inspection (a	558,693	-	-	558,693	-	503,702	54,991	-	-	Ongoing
<b>PO Cargo Maint Dredging Total</b>	<b>34,227,526</b>	<b>(350,000)</b>	<b>(3,111,651)</b>	<b>30,765,875</b>	<b>3,111,651</b>	<b>17,995,948</b>	<b>12,769,927</b>	<b>1,050,854</b>	-	
<b>PO Maintenance Dredging FY 14-</b>										
PO Fisherman's Wharf Dredging	89,171	-	-	89,171	-	89,171	-	-	-	Ongoing
<b>PO Maintenance Dredging FY 14- Total</b>	<b>89,171</b>	-	-	<b>89,171</b>	-	<b>89,171</b>	-	-	-	
<b>PO Dumpsite Closure - Pier 98</b>										
PO Heron's Head Park Stabiliza	-	-	121,109	121,109	-	121,109	-	-	-	Bid & Award
PO Landfill Closure	425,110	-	(121,109)	304,001	-	183,443	120,558	-	-	Planning
<b>PO Dumpsite Closure - Pier 98 Total</b>	<b>425,110</b>	-	-	<b>425,110</b>	-	<b>304,552</b>	<b>120,558</b>	-	-	
<b>PO Port Ada Transition Plan</b>										
PO Lombard Curb Ramps	-	-	242,186	242,186	-	202,851	39,335	-	-	Complete
PO Port ADA Transition Plan	742,661	(515,032)	(272,847)	227,629	272,847	169,814	57,815	-	-	Ongoing
<b>PO Port Ada Transition Plan Total</b>	<b>742,661</b>	<b>(272,846)</b>	<b>(272,847)</b>	<b>469,815</b>	<b>272,847</b>	<b>372,665</b>	<b>97,150</b>	-	-	
<b>PO Pier 80-92-96 Track Mainten</b>										
PO Pier 80/92/96 Track Maint.	482,465	-	(213,279)	269,186	213,279	269,186	0	-	-	Defunded
<b>PO Pier 80-92-96 Track Mainten Total</b>	<b>482,465</b>	<b>(213,279)</b>	<b>(213,279)</b>	<b>269,186</b>	<b>213,279</b>	<b>269,186</b>	<b>0</b>	-	-	
<b>PO Special Area Plan</b>										
BE Public-Private Development	50,000	-	-	50,000	-	49,990	10	-	-	Complete
<b>PO Special Area Plan Total</b>	<b>50,000</b>	-	-	<b>50,000</b>	-	<b>49,990</b>	<b>10</b>	-	-	
<b>PO Materials Testing</b>										



Authority Description	FY 19-20 & Prior Appropriations	FY20-21 Appropriation	FY21-22 Appropriation	Total Appropriated	Defunded	Spent/ Encumbered	Balance	Requested FY22-23	Requested FY23-24	Status*
PO Materials Testing	837,652	-	-	837,652	-	792,936	44,716	-	-	Ongoing
<b>PO Materials Testing Total</b>	<b>837,652</b>	<b>-</b>	<b>-</b>	<b>837,652</b>	<b>-</b>	<b>792,936</b>	<b>44,716</b>	<b>-</b>	<b>-</b>	
PO Materials Testing Fy 14-15	145,545	-	-	145,545	-	145,545	0	-	-	Ongoing
<b>PO Materials Testing Fy 14-15 Total</b>	<b>145,545</b>	<b>-</b>	<b>-</b>	<b>145,545</b>	<b>-</b>	<b>145,545</b>	<b>0</b>	<b>-</b>	<b>-</b>	
PO Pier Repair	15,271	561	(15,831)	1	15,832	-	1	-	-	Defunded
<b>PO Pier Repair Total</b>	<b>15,271</b>	<b>561</b>	<b>(15,831)</b>	<b>1</b>	<b>15,832</b>	<b>-</b>	<b>1</b>	<b>-</b>	<b>-</b>	
PO Amador St Forced Sewer Main	3,100,444	800,000	-	800,000	-	492,547	307,453	-	-	Construction
PO 2020 4043 Amador St Improvrm	106,886	(792,944)	(2,195,073)	112,427	3,000,552	107,048	5,380	-	-	Construction
PW Amador St Pump Sln	3,207,330	(6,732)	-	100,154	-	100,154	-	-	-	Construction
<b>PO Amador St Forced Sewer Main Total</b>	<b>3,207,330</b>	<b>325</b>	<b>(2,195,073)</b>	<b>1,012,582</b>	<b>3,000,552</b>	<b>699,749</b>	<b>312,833</b>	<b>-</b>	<b>-</b>	
<b>PO Waterfront Resilience Progm</b>										
Embarcadero Enhancement Projec	119,350	-	-	119,350	-	115,092	4,258	-	-	Planning
PO Fisherman's Wharf J10 Bldg	348,195	-	-	348,195	-	348,195	-	-	-	Planning
PO Seawall & Marginal Wharf	2,627,663	-	-	2,627,663	-	1,361,169	1,266,494	-	-	Planning
PO Seawall & Marginal Wharf Re	49,436,090	(28,847,660)	(3,846,907)	16,741,523	-	721,256	16,020,267	-	1,600,000	Planning
PO Seawall Resiliency Project	16,102,741	29,225,746	(7,047,871)	38,280,615	11,500,000	34,932,273	3,348,342	1,548,922	1,581,424	Planning
Seawall Bond-GOBOC Fee	49,675	335	-	50,010	-	788	49,222	-	-	Planning
Seawall Bond-Internal Audit	97,600	(335)	-	97,265	-	341	96,924	-	-	Planning
<b>PO Waterfront Resilience Progm Total</b>	<b>65,686,106</b>	<b>3,473,293</b>	<b>(10,894,778)</b>	<b>58,264,621</b>	<b>11,500,000</b>	<b>37,479,114</b>	<b>20,785,507</b>	<b>1,548,922</b>	<b>3,181,424</b>	
PO Roof Repair Project	670,384	-	(670,384)	0	670,384	-	0	-	-	Defunded
<b>PO Roof Repair Project Total</b>	<b>670,384</b>	<b>-</b>	<b>(670,384)</b>	<b>0</b>	<b>670,384</b>	<b>-</b>	<b>0</b>	<b>-</b>	<b>-</b>	
PO Env'tal Assessment & Remedi	7,146	-	183,199	190,346	7,146	-	190,346	-	-	Ongoing
PO Pier 39 Sediment Investigat	272,284	-	(190,345)	81,938	-	81,938	-	-	-	Complete
<b>PO Env'tal Assessment &amp; Remedi Total</b>	<b>279,430</b>	<b>-</b>	<b>(7,146)</b>	<b>272,284</b>	<b>7,146</b>	<b>81,938</b>	<b>190,346</b>	<b>-</b>	<b>-</b>	
<b>PO Utilities Project</b>										
Pier 49 J1 & J3 Underpier Sew	184,800	(24,789)	-	160,011	-	160,011	-	-	-	Complete
PO Bellline Bldg - Pier 27 Pub	20,000	-	-	20,000	-	8,487	11,513	-	-	Complete
PO Bellline Building Tenant Sp	181,526	-	-	181,526	-	165,761	15,765	-	-	Complete
PO Fire Protection Engineer	614,635	24,241	-	638,877	229,775	525,510	113,367	-	-	Ongoing
PO Fire Protection Sys Repairs	-	75,000	-	75,000	-	-	75,000	-	-	Planning
PO Jefferson Street Utility Co	-	128,722	-	128,722	-	-	-	-	-	Complete
PO P26 Deluge System Mod	1,118,949	383,167	-	1,502,116	-	704,294	797,822	-	-	Complete
PO P31 New Fire Standpipe Sys	676,522	(22,489)	-	654,023	-	436,725	217,298	-	-	Complete
PO P7.5 Sewer Re-route to St.	456,500	-	(32,760)	423,740	-	129,778	293,962	-	-	Complete
PO Pier 19 Restroom Upgrade	119,983	1,994	-	121,977	-	114,922	7,055	-	-	Complete
PO Pier 19 Utilities Upgrades	267,158	(17,698)	-	249,460	-	249,460	-	-	-	Construction
PO Pier 19 Water Service Im	137,022	(27,107)	-	109,915	-	109,915	-	-	-	Complete
PO Pier 23 Mep And Restroom	1,315,474	(514)	-	1,314,961	-	1,301,013	13,948	-	-	Complete
PO Pier 29 Util Upgrade & Impr	671,625	-	-	671,625	-	579,953	91,672	-	-	Complete
PO Programmable Logic Controls	571,809	(270,967)	-	300,842	209,826	300,842	-	-	-	Construction
PO Utilities Project	744,690	340,557	(417,981)	667,265	-	-	667,265	-	-	Ongoing
Port wide Electr Safety Upgrd	1,155,000	-	-	1,155,000	-	336,160	818,840	-	-	Ongoing
PW Pier 29 Utility Upgrades	90,000	(13,085)	-	76,915	-	76,915	-	-	-	Complete
<b>PO Mixed-use Cruise Terminal P</b>	<b>8,325,693</b>	<b>577,023</b>	<b>(450,741)</b>	<b>8,451,976</b>	<b>439,601</b>	<b>5,328,468</b>	<b>3,123,508</b>	<b>-</b>	<b>-</b>	
PO Cruise Termi P27 COPs Fund	22,724,824	-	1,316,837	24,041,661	-	22,724,824	1,316,837	-	-	Under Review

Authority Description	FY 19-20 & Prior Appropriations	FY20-21 Appropriation	FY21-22 Appropriation	Total Appropriated	Defunded	Spent/ Encumbered	Balance	Requested FY22-23	Requested FY23-24	Status*
PO Passenger Shelter-Cruise Tr	897,488	-	-	897,488	-	850,796	46,692	-	-	Under Review
<b>PO Mixed-use Cruise Terminal P Total</b>	<b>23,622,312</b>	<b>-</b>	<b>1,316,837</b>	<b>24,939,149</b>	<b>-</b>	<b>23,575,620</b>	<b>1,363,530</b>	<b>-</b>	<b>-</b>	
PO Pile Barge Repair Project	169,725	-	-	169,725	-	158,341	11,384	-	-	Ongoing
PO Pile Driver #4	323,058	-	-	323,058	-	252,227	70,831	-	-	Ongoing
PO Pile Driver No. 1 Drydock &	3,700,000	-	-	3,700,000	-	-	3,700,000	-	-	Ongoing
PO Port Waterfront Support	2,030,140	-	-	2,030,140	-	-	2,030,140	-	-	Ongoing
<b>PO Port Waterfront Support Total</b>	<b>6,222,922</b>	<b>-</b>	<b>-</b>	<b>6,222,922</b>	<b>-</b>	<b>410,568</b>	<b>5,812,354</b>	<b>-</b>	<b>-</b>	
<b>PO Southern Waterfront Beautif</b>	<b>57,838</b>	<b>-</b>	<b>-</b>	<b>57,838</b>	<b>-</b>	<b>57,838</b>	<b>-</b>	<b>-</b>	<b>-</b>	Complete
PO Bayview Gateway	319,842	-	-	319,842	-	319,842	-	-	-	Planning
PO Cargo Way Bicycle Lane Impr	649,050	-	-	649,050	-	386,899	262,151	-	-	Planning
PO Copra Crane Restoration Pro	989,004	(9,999)	-	979,005	-	385,218	593,787	-	-	Ongoing
PO Greening/Beautification Imp	1,009,989	-	-	1,009,989	-	999,989	10,000	-	-	Ongoing
PO LBE Assistance Program	1,000,000	2,000,000	-	3,000,000	-	-	3,000,000	2,222,000	2,222,000	Ongoing
<b>PO Southern Waterfront Beautif Total</b>	<b>2,015,734</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>6,015,734</b>	<b>-</b>	<b>2,149,796</b>	<b>3,865,938</b>	<b>2,222,000</b>	<b>2,222,000</b>	
<b>PO Leasing Capital Improvement</b>	<b>-</b>	<b>202,190</b>	<b>-</b>	<b>202,190</b>	<b>-</b>	<b>134,684</b>	<b>67,506</b>	<b>-</b>	<b>-</b>	Ongoing
PO Leasing Capital Improvement	1,050,000	(274,907)	(657,073)	1,050,000	0	-	1,050,000	-	-	Planning
PO P29.5 Pump Station & Force Main	931,980	-	-	931,980	-	-	0	-	-	Defunded
PO Pier 19&23 Leasing Improve	206,000	-	-	206,000	-	161,762	44,238	-	-	Complete
PO Pier 31 Shed Repainting	376,000	(34,571)	-	341,429	-	333,794	7,635	-	-	Complete
PO Pier 33.5 Queens Vent	61,164	138,836	-	200,000	-	-	200,000	-	-	Planning
PO RH 2 HVAC Sys. Improvement	714,593	-	(596,850)	117,743	-	596,850	-	-	-	Complete
PO Roundhouse Enhance Proj	640,753	(8,858)	-	631,895	-	631,895	-	-	-	Complete
PW Pier 19 Fire Standpipe	649,867	(4,496)	-	645,371	-	645,371	-	-	-	Complete
PW Pier 23 Fire Standpipe	221,400	256,418	-	477,818	-	477,818	-	-	-	Complete
<b>PO Leasing Capital Improvement Total</b>	<b>4,851,757</b>	<b>274,613</b>	<b>(1,253,923)</b>	<b>3,872,447</b>	<b>1,253,923</b>	<b>2,503,067</b>	<b>1,369,379</b>	<b>-</b>	<b>-</b>	
<b>PO Pier Structure Rpr Prjt Ph</b>	<b>3,831,412</b>	<b>(592,359)</b>	<b>(799,993)</b>	<b>2,439,020</b>	<b>799,993</b>	<b>-</b>	<b>2,439,020</b>	<b>-</b>	<b>-</b>	Ongoing
PO Concrete Pile Repair Crew	1,612,982	-	-	1,612,982	-	1,416,634	196,348	-	-	Ongoing
PO Facility Condition Assessm.	1,066,108	-	(297,894)	768,214	297,895	735,283	32,932	-	-	Ongoing
PO Inventory Material	7,994,714	(699,914)	-	7,394,801	-	7,394,801	-	-	-	Complete
PO P31.5 Alcatraz Ferry Emb	2,875,892	(1,726,746)	(37)	1,149,109	-	1,149,109	-	-	-	Complete
PO Pier 19 North Apron Repair	27,280	-	-	27,280	-	27,280	-	-	-	Complete
PO Pier 23 North Apron Repair	5,682,772	(631,740)	-	5,151,032	-	5,151,032	-	-	-	Complete
PO Pier 29 Substructure Repair	200,000	(130,313)	-	69,687	-	69,687	-	-	-	Complete
PO Pier 35 Interim Roof Improv	13,464	-	-	13,464	-	13,464	1	-	-	Complete
PO Pier 50 S. Apron Repair Haz	294,818	(14,531)	-	280,287	-	-	280,287	-	-	Planning
PO Pier 80 Repair Project	1,701,224	(3,241)	-	1,697,983	-	1,536,605	161,379	-	-	Planning
PO Pier 92 Apron Repair	1,344,102	-	(1,031,731)	312,371	1,031,731	62,371	250,000	-	-	Planning
PO Pier Bldgs Ladders & Skylig	3,190,865	2,990,594	(3,239,927)	2,941,532	3,239,964	1,194,935	1,746,597	-	-	Planning
PO Pier Structure Rpr Prjt Ph	2,334,059	-	(1,758,822)	575,237	1,758,822	575,237	0	-	-	Defunded
PO Wharf J9 SWL & Deck Repa	12,210	-	-	12,210	-	-	12,210	-	-	Complete
Wp Bayview Gateway	32,168,438	(594,826)	(7,128,403)	24,445,209	7,128,405	19,326,436	5,118,773	-	-	Complete
<b>PO Pier Structure Rpr Prjt Ph Total</b>	<b>32,168,438</b>	<b>(594,826)</b>	<b>(7,128,403)</b>	<b>24,445,209</b>	<b>7,128,405</b>	<b>19,326,436</b>	<b>5,118,773</b>	<b>-</b>	<b>-</b>	
<b>PO Piledriver No. 1 Drydock &amp;</b>	<b>568,187</b>	<b>-</b>	<b>-</b>	<b>568,187</b>	<b>-</b>	<b>203,611</b>	<b>364,576</b>	<b>-</b>	<b>-</b>	Ongoing
PO Piledriver No. 1 Drydock &	568,187	-	-	568,187	-	203,611	364,576	-	-	Ongoing
<b>PO Piledriver No. 1 Drydock &amp; Total</b>	<b>568,187</b>	<b>-</b>	<b>-</b>	<b>568,187</b>	<b>-</b>	<b>203,611</b>	<b>364,576</b>	<b>-</b>	<b>-</b>	
<b>PO Homeland Security Enhanceme</b>	<b>489,940</b>	<b>192,703</b>	<b>1,806</b>	<b>684,450</b>	<b>-</b>	<b>684,450</b>	<b>0</b>	<b>-</b>	<b>-</b>	Complete
PO FY16 Port Security Grant Pr	35,000	7,269	2,404	44,673	-	12,622	32,051	-	-	Ongoing
PO FY2018 Port Security Grant	489,940	192,703	1,806	684,450	-	684,450	0	-	-	Complete
PO FY2018 Port Security Grant	35,000	7,269	2,404	44,673	-	12,622	32,051	-	-	Ongoing

Authority Description	FY 19-20 & Prior Appropriations	FY20-21 Appropriation	FY21-22 Appropriation	Total Appropriated	Defunded	Spent/ Encumbered	Balance	Requested FY22-23	Requested FY23-24	Status*
PO FY2019 Port Security Grant	105,632	-	-	105,632	-	-	105,632	-	-	Ongoing
PO FY2020 Port Security Grant	-	476,204	-	476,204	-	-	476,204	-	-	Ongoing
PO Homeland Security Enhanceme	441,182	117,523	(298,009)	260,696	-	154	260,541	-	-	Ongoing
<b>PO Homeland Security Enhanceme Total</b>	<b>1,071,954</b>	<b>317,495</b>	<b>182,405</b>	<b>1,571,854</b>	-	<b>697,226</b>	<b>874,628</b>	-	-	
<b>PO So Waterfrnt Open Space Enh</b>										
PO 19th & Georgia St. Roadway	3,130,920	36,954	(33,948)	3,133,926	-	3,110,182	32,105	-	-	Construction
PO 19th St. Parking Lot	36,954	(36,954)	-	-	-	-	-	-	-	Complete
PO Crane Cove Park	3,009,682	(1,103,059)	-	1,906,622	-	1,906,622	-	-	-	Complete
PO Crane Cove Park Proj	3,771,731	1,174,998	20,133	4,966,862	-	4,729,445	237,417	-	-	Complete
PO P70 Crane Cove Park Bldg 49	46,861	102,746	-	102,746	-	34,586	68,160	-	-	Construction
PO Pier 98 Heron'S Head Park	72,103	(72,103)	-	-	-	46,861	-	-	-	Complete
PO So Waterfrnt Open Space Enh	-	164	-	164	-	13,980	-	-	-	Construction
PRT Bldg 49 Crane Cove Park	-	-	13,816	13,980	-	13,980	-	-	-	Construction
<b>PO So Waterfrnt Open Space Enh Total</b>	<b>10,068,252</b>	<b>102,746</b>	-	<b>10,170,997</b>	-	<b>9,833,315</b>	<b>337,682</b>	-	-	
<b>PO Piers 33-35 Repairs &amp; Impro</b>										
PO P35 Repairs & Impv'2010A	5,239,538	-	(2,965,364)	2,274,174	2,965,364	2,274,174	0	-	-	Complete
<b>PO Piers 33-35 Repairs &amp; Impro Total</b>	<b>5,239,538</b>	<b>-</b>	<b>(2,965,364)</b>	<b>2,274,174</b>	<b>2,965,364</b>	<b>2,274,174</b>	<b>0</b>	<b>-</b>	<b>-</b>	
<b>PO Southern Waterfront Backlan</b>										
PW Pier 94 Backland Hydressed	738,000	-	(46,048)	691,952	-	691,952	-	-	-	Complete
<b>PO Southern Waterfront Backlan Total</b>	<b>738,000</b>	<b>-</b>	<b>(46,048)</b>	<b>691,952</b>	<b>-</b>	<b>691,952</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>PO Pier 94 Backlands Final Des</b>										
PW Pier 94 Backlands Improvement	299,886	-	-	299,886	-	267,218	32,668	-	-	Complete
<b>PO Pier 94 Backlands Final Des Total</b>	<b>299,886</b>	<b>-</b>	<b>-</b>	<b>299,886</b>	<b>-</b>	<b>267,218</b>	<b>32,668</b>	<b>-</b>	<b>-</b>	
<b>PO N Waterfront Historic Pier</b>										
PO Bedline Building Tenant Sp	501,000	10,113	5,186	516,299	-	489,872	26,427	-	-	Complete
PO N Waterfront Historic Pier	163,198	(163,198)	(11,392)	151,806	6,207	118,150	33,655	-	-	Ongoing
PO Pier 31 Shed Windows Repair	356,627	(48,715)	-	307,912	-	306,315	1,597	-	-	Complete
PW Pier 31 Shd Windw & Wall Rpr	13,373	(239)	-	13,134	-	13,134	-	-	-	Complete
<b>PO N Waterfront Historic Pier Total</b>	<b>871,000</b>	<b>124,357</b>	<b>(6,206)</b>	<b>969,151</b>	<b>6,207</b>	<b>927,471</b>	<b>61,680</b>	<b>-</b>	<b>-</b>	
<b>PO Project Contingency Funding</b>										
PO N Waterfront Historic Pier	-	58,139	-	58,139	-	-	58,139	-	-	Ongoing
PO Project Contingency Fund	-	16,618	-	16,618	-	-	16,618	-	-	Ongoing
PW Bedline Bldg Clay Tile Rf	87,000	(16,474)	-	70,527	-	70,527	-	-	-	Complete
PW Pier 31 Shd Windw & Wall Rpr	626,899	(58,139)	-	568,761	-	568,761	-	-	-	Complete
<b>PO Project Contingency Funding Total</b>	<b>713,899</b>	<b>145</b>	<b>-</b>	<b>714,044</b>	<b>-</b>	<b>639,287</b>	<b>74,757</b>	<b>-</b>	<b>-</b>	
<b>PO St Port Marina Repairs &amp; Up</b>										
PO Hyde St. Harbor Repairs	1,534,353	-	-	1,534,353	-	204,138	1,330,215	-	-	Design
PO P40 North Guest Dock Kayak	310,000	-	-	310,000	-	-	310,000	-	-	Planning
PO P40 North Guest Dock Replac	986,600	-	-	986,600	-	-	986,600	-	-	Planning
PO SBH Marina Baffle Wall Repr	298,881	-	-	298,881	-	245,541	53,340	-	-	Construction
PO SBH Marina End-Tie Dock Rep	247,212	-	-	247,212	-	191,362	55,851	-	-	Design
PO SBH P40 N. Guest Dock Repai	212,782	-	-	212,782	-	156,472	56,310	-	-	Planning
PO SBH Pier 40 Improvements	87,177	-	-	87,177	-	87,177	-	-	-	Design
PO SF Port Marina Repairs & Up	2,296,302	1,327,652	925,490	4,549,444	-	-	4,549,444	1,100,000	1,200,000	Planning
PO South Beach Harbor Baffle W	-	-	133,742	133,742	-	151,811	(18,069)	-	-	Construction
PO South Beach Harbor Dredging	243,361	-	-	243,361	-	243,361	0	-	-	Ongoing
<b>PO St Port Marina Repairs &amp; Up Total</b>	<b>6,217,269</b>	<b>1,327,652</b>	<b>1,059,232</b>	<b>8,604,153</b>	<b>-</b>	<b>1,280,462</b>	<b>7,323,691</b>	<b>1,100,000</b>	<b>1,200,000</b>	
<b>PO Public Restroom Improvement</b>										
PO Public Restroom Improvement	780,444	-	723	781,167	-	697,957	83,210	-	-	Ongoing
<b>PO Public Restroom Improvement Total</b>	<b>780,444</b>	<b>-</b>	<b>723</b>	<b>781,167</b>	<b>-</b>	<b>697,957</b>	<b>83,210</b>	<b>-</b>	<b>-</b>	
<b>PO Underpier Utility Repairs &amp;</b>										

Authority Description	FY 19-20 & Prior Appropriations	FY20-21 Appropriation	FY21-22 Appropriation	Total Appropriated	Defunded	Spent/Encumbered	Balance	Requested FY22-23	Requested FY23-24	Status*
Pier 7.5 Waterfront Restaurant	68,500	-	-	68,500	-	62,402	6,098	-	-	Complete
PO Programmable Logic Controls	341,078	-	-	341,078	11,141	274,937	66,141	-	-	Construction
<b>PO Underpier Utility Repairs &amp; Total</b>	<b>409,578</b>	-	-	<b>409,578</b>	<b>11,141</b>	<b>337,339</b>	<b>72,239</b>	-	-	-
PO St Bay Fill Removal	-	-	-	-	-	52,000	-	-	-	Complete
PO P52 Auto Ferry Term Demo	2,003,000	-	52,000	2,055,000	1,954,104	-	-	-	-	Defunded
PO SF Bay Fill Removal	2,003,000	-	(2,003,000)	-	-	-	-	-	-	Defunded
<b>PO SF Bay Fill Removal Total</b>	<b>2,003,000</b>	-	<b>(1,951,000)</b>	<b>52,000</b>	<b>1,954,104</b>	<b>52,000</b>	-	-	-	-
PO Heron's Head Park Stabiliza	665,000	-	-	665,000	-	665,000	-	-	-	Bid & Award
PO Heron's Head Park Stabiliza Total	665,000	-	-	665,000	-	665,000	-	-	-	-
PO Public Access & Singage Imp	250,000	-	-	250,000	-	238,618	11,383	-	-	Complete
PW Jefferson St. Siscp Ph2	250,000	-	-	250,000	-	238,618	11,383	-	-	Complete
<b>PO Public Access &amp; Singage Imp Total</b>	<b>250,000</b>	-	-	<b>250,000</b>	-	<b>238,618</b>	<b>11,383</b>	-	-	-
PO Ferry Building Plaza Improv	150,000	-	-	150,000	-	-	-	-	-	Defunded
PO Ferry Building Plaza Improv Total	150,000	-	(150,000)	-	150,000	-	-	-	-	Defunded
PO Mission Bay Passenger Ferry	6,073,675	140,221	-	6,213,896	-	5,948,549	265,347	-	-	Design
PO Mission Bay Passenger Ferry Total	6,073,675	140,221	-	6,213,896	-	5,948,549	265,347	-	-	Design
PO Mission Bay Passenger Ferry	894,290	(140,221)	-	754,069	-	-	754,069	-	-	Design
<b>PO Mission Bay Passenger Ferry Total</b>	<b>894,290</b>	<b>(140,221)</b>	-	<b>754,069</b>	-	-	<b>754,069</b>	-	-	-
PO Public Parking Lot Improvem	6,967,965	-	-	6,967,965	-	-	1,019,416	-	-	-
PO 19th St. Parking Lot	1,789,750	-	(43,206)	1,746,544	-	1,649,037	97,507	-	-	Complete
PO Crane Cove Park Proj	310,250	-	43,206	353,456	-	43,206	-	-	-	Complete
PO Public Parking Lot Improvem Total	2,100,000	-	-	2,100,000	-	1,692,243	407,757	-	-	Planning
PO Waterfront Development Proj	202,480	86,638	-	289,119	-	272,646	16,473	-	-	Planning
PO 90271 SWL324 Teatro Zinzani	9,412,277	1,773,352	200,000	11,385,628	-	11,391,409	(5,780)	-	-	Planning
PO P70 Forest City-State Land	-	204,238	-	204,238	-	204,113	125	-	-	Planning
PO Pier 30-32 Development	-	126,645	-	126,645	-	126,645	-	-	-	Planning
PO Pier 38-40 Development	-	126,645	-	126,645	-	126,645	-	-	-	Planning
PO Pier 70 Historic Core CFD	20,000	-	-	20,000	-	20,000	-	-	-	Complete
PO SWL337 Mission Rock Develop	6,621,859	2,981,036	840,000	10,442,895	-	10,744,433	(301,538)	-	-	Construction
PO Waterfront Development Proj	6,293,384	2,828,091	6,960,000	16,081,475	-	42,031	16,039,443	-	-	Ongoing
<b>PO Waterfront Development Proj Total</b>	<b>22,550,000</b>	<b>8,000,000</b>	<b>8,000,000</b>	<b>38,550,000</b>	-	<b>22,801,277</b>	<b>15,748,723</b>	-	-	-
RP Go Boc Audits	25,737	250	-	25,987	-	6,040	19,947	-	-	Ongoing
RP Controller's Audit	25,737	250	-	25,987	-	6,040	19,947	-	-	Ongoing
<b>RP Go Boc Audits Total</b>	<b>25,737</b>	<b>250</b>	-	<b>25,987</b>	-	<b>6,040</b>	<b>19,947</b>	-	-	-
Waterfront Parks	-	34,089	-	34,089	-	34,089	-	-	-	Construction
PO 19th & Georgia St. Roadway	-	34,089	-	34,089	-	34,089	-	-	-	Construction
PO Crane Cove Park Proj	10,037,229	(34,339)	-	10,002,890	-	10,002,290	600	-	-	Complete
Wp Bayview Gateway	4,692,520	-	-	4,692,520	-	4,678,233	14,287	-	-	Complete
Wp Blue Greenway Parks (Public	684,000	-	-	684,000	-	632,155	51,845	-	-	Complete
<b>Waterfront Parks Total</b>	<b>15,413,749</b>	<b>(250)</b>	-	<b>15,413,499</b>	-	<b>15,346,767</b>	<b>66,732</b>	-	-	-
RP Go Boc Audits & Controller	105,778	-	-	105,778	-	63,581	42,197	-	-	Ongoing
RP GOB/Controller Audits	105,778	-	-	105,778	-	63,581	42,197	-	-	Ongoing
<b>RP Go Boc Audits &amp; Controller Total</b>	<b>105,778</b>	<b>-</b>	<b>-</b>	<b>105,778</b>	<b>-</b>	<b>63,581</b>	<b>42,197</b>	<b>-</b>	<b>-</b>	<b>-</b>
Waterfront Parks	2,000,000	-	-	2,000,000	-	116,334	1,883,666	-	-	Design
Agua Vista Park	2,000,000	-	-	2,000,000	-	116,334	1,883,666	-	-	Design
Islais Creek Improvements	250,000	-	-	250,000	-	95,225	154,775	-	-	Design
PO 19th & Georgia St. Roadway	-	-	17,246	17,246	-	17,246	-	-	-	Construction
PO Crane Cove Park Proj	14,355,606	-	(17,246)	14,338,360	-	13,849,855	488,505	-	-	Complete

Authority Description	FY 19-20 & Prior Appropriations	FY20-21 Appropriation	FY21-22 Appropriation	Total Appropriated	Defunded	Spent/Encumbered	Balance	Requested FY22-23	Requested FY23-24	Status*
PO Heron's Head Park Improv.	1,720,256	-	-	1,720,256	-	1,514,911	205,345	-	-	Construction
PO Northeast Wharf Plaza P27	15,814,394	-	-	15,814,394	-	15,727,672	86,722	-	-	Complete
PO Pier 27 Public Art	330,000	-	-	330,000	-	5,430	324,570	-	-	Design
<b>RP Waterfront Parks Total</b>	<b>34,470,256</b>	-	-	<b>34,470,256</b>	-	<b>31,326,672</b>	<b>3,143,584</b>	-	-	-
<b>GE Unallocated Project</b>	-	-	-	-	-	-	-	-	-	-
PG&E STRENGTHEN & EXPAND SF	4,000,000	-	-	4,000,000	-	3,955,612	44,388	-	-	Complete
<b>GE Unallocated Project Total</b>	<b>4,000,000</b>	-	-	<b>4,000,000</b>	-	<b>3,955,612</b>	<b>44,388</b>	-	-	-
<b>Pier70 Shipyard BAE Settlement</b>	-	77,607	-	77,607	-	49,584	28,023	-	-	Complete
PO BAE Electrical Serv Sept	-	77,607	-	77,607	-	49,584	28,023	-	-	Complete
PO Pier 68 Bldg 102 Breakers	-	365,996	365,996	365,996	-	3,843	362,153	-	-	Planning
PO Pier 68 Replace 12 KV	-	70,581	70,581	70,581	-	70,581	-	-	-	Complete
PO SF Shipyard Repair Project	4,900,000	(148,188)	(365,996)	4,385,816	1,417,903	1,095,666	3,290,150	-	-	Planning
<b>Pier70 Shipyard BAE Settlement Total</b>	<b>4,900,000</b>	<b>450,000</b>	<b>(365,996)</b>	<b>4,900,000</b>	<b>1,417,903</b>	<b>1,219,674</b>	<b>3,680,326</b>	-	-	-
<b>Enterprise Technology Projects</b>	-	450,000	(223,073)	2,966,927	-	-	2,966,927	-	-	Planning
PO Enterprise Technology Proj	2,740,000	450,000	(223,073)	2,966,927	-	-	2,966,927	-	-	Complete
PO GIS Development	-	-	223,073	223,073	-	220,793	2,280	-	-	Complete
<b>Enterprise Technology Projects Total</b>	<b>2,740,000</b>	<b>450,000</b>	<b>(223,073)</b>	<b>3,190,000</b>	-	<b>220,793</b>	<b>2,969,207</b>	-	-	-
<b>Amador St. Improvement project</b>	-	3,800,000	(3,800,000)	-	3,000,000	-	-	-	-	Construction
PO Amador St. Improvement Proj	3,800,000	3,800,000	(3,800,000)	-	3,000,000	-	-	-	-	Construction
<b>Amador St. Improvement project Total</b>	<b>3,800,000</b>	<b>3,800,000</b>	<b>(3,800,000)</b>	<b>-</b>	<b>3,000,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Capital Proj Implementation Team</b>	-	-	-	-	-	-	-	-	-	Complete
MT Cable Car Vehicle Restorati	-	-	-	-	-	3,208	(3,208)	-	-	Complete
PO 19th & Georgia St. Roadway	-	-	-	-	-	6,726	(6,726)	-	-	Construction
PO Capital Proj Implementation Team	2,460,832	140,097	830,059	3,430,988	-	1,725,028	1,705,960	-	-	Ongoing
PO Copra Crane Restoration Proj	-	-	16,922	16,922	-	18,648	(1,726)	-	-	Planning
PO Crane Cove Park Proj	-	-	-	-	-	99,477	(99,477)	-	-	Complete
PO Pier 1 Generator Project	-	-	-	-	-	58,055	(58,055)	-	-	Construction
<b>Capital Proj Implementation Team Total</b>	<b>2,460,832</b>	<b>140,097</b>	<b>846,981</b>	<b>3,447,910</b>	<b>-</b>	<b>1,911,142</b>	<b>1,536,768</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>P90 Grain Silo demolition proj</b>	-	1,150,000	(1,150,000)	-	1,150,000	-	-	-	-	Planning
PO P90 Grain Silo Demolition	1,150,000	1,150,000	(1,150,000)	-	1,150,000	-	-	-	-	Planning
<b>P90 Grain Silo demolition proj Total</b>	<b>1,150,000</b>	<b>1,150,000</b>	<b>(1,150,000)</b>	<b>-</b>	<b>1,150,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Capital Project Contingency Fund</b>	-	-	193,000	193,000	-	190,005	2,995	-	-	Complete
PO 2021 1350 Emergency Truss R	-	-	(493,000)	1,389,303	-	-	1,389,303	-	-	Ongoing
Capital Project Contingency Fund	1,882,303	-	50,000	50,000	-	-	50,000	-	-	Planning
Environmental Cleanup Pier 39-45	-	-	250,000	250,000	-	8,273	241,727	-	-	Planning
Environmental Cleanup Pier 64	-	-	250,000	250,000	-	146,652	10,236	-	-	Complete
PW Pier 94 Backlands Improvement	156,888	-	-	156,888	-	344,930	1,694,261	-	-	Complete
<b>Capital Project Contingency Fund Total</b>	<b>2,039,791</b>	<b>-</b>	<b>-</b>	<b>2,039,791</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Resiliency Planning &amp; Improvem</b>	250,000	-	-	250,000	-	249,936	64	-	-	Planning
PO Resiliency Plan & Improvem	250,000	-	-	250,000	-	249,936	64	-	-	Planning
<b>Resiliency Planning &amp; Improvem Total</b>	<b>250,000</b>	<b>-</b>	<b>-</b>	<b>250,000</b>	<b>-</b>	<b>249,936</b>	<b>64</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>PO Environment</b>	-	350,000	76,920	426,920	-	419,476	7,444	-	-	Construction
PO Fisherman Wharf oil cleanup	-	350,000	76,920	426,920	-	419,476	7,444	-	-	Construction
PO Hyde Street Harbor Cleanup	-	-	923,080	923,080	-	-	923,080	-	-	Construction
Environmental Cleanup Pier 64	-	-	923,080	923,080	-	-	923,080	-	-	Construction
Environmental Cleanup Pier 64	-	-	-	-	-	-	-	1,400,000	-	Planning
PO P70 Sediment Cap	-	2,500,000	-	2,500,000	-	64,966	2,435,034	-	-	Design
PO P70 Upland Soil Cap	-	2,000,000	-	2,000,000	-	239,821	1,760,179	-	-	Bid & Award
PO Pier 24-26 Water Pipe Leak	-	100,000	-	100,000	-	-	100,000	-	-	Planning
PO Aquatic Park Sewer Repair	-	-	-	-	-	-	-	1,226,000	-	Planning
PO Stormwater Trash Capture	-	-	-	-	-	-	-	450,000	-	Planning
<b>PO Environment Total</b>	<b>-</b>	<b>4,950,000</b>	<b>1,000,000</b>	<b>5,950,000</b>	<b>-</b>	<b>724,263</b>	<b>5,225,737</b>	<b>3,076,000</b>	<b>-</b>	<b>-</b>

Authority Description	FY 19-20 & Prior Appropriations	FY20-21 Appropriation	FY21-22 Appropriation	Total Appropriated	Defunded	Spent/ Encumbered	Balance	Requested FY22-23	Requested FY23-24	Status*
<b>PO Maritime</b>										
PO P80 Berth C Fendering Upgrd	-	-	375,000	375,000	-	-	375,000	-	-	Planning
<b>PO Maritime Total</b>			<b>375,000</b>	<b>375,000</b>			<b>375,000</b>			
<b>PO Real Estate &amp; Development</b>										
PO 2022 1090 P9 Tier 1 FIRPA	-	454,000	-	-	-	-	-	-	2,840,573	Planning
PO P29.5 Parking Exhaust System	-	454,000	-	454,000	-	-	454,000	-	-	Design
PO Pier 1 Generator Project	-	1,000,000	-	1,000,000	-	842,990	157,010	-	-	Construction
PO 2022 1450 P45 Shed B/D Repr	-	-	-	-	-	-	-	-	1,700,000	Planning
<b>PO Real Estate &amp; Development Total</b>		<b>1,908,000</b>		<b>1,454,000</b>		<b>842,990</b>	<b>611,010</b>		<b>4,540,573</b>	
<b>PO Engineering</b>										
PO Facility Maint Repair P 50	-	493,000	-	493,000	-	291,253	201,747	-	-	Construction
<b>PO Engineering Total</b>		<b>493,000</b>		<b>493,000</b>		<b>291,253</b>	<b>201,747</b>			
<b>Port Economic Recovery Project</b>										
Port Economic Recovery Project	-	10,000,000	-	10,000,000	-	-	10,000,000	-	-	Planning
<b>Port Economic Recovery Project Total</b>		<b>10,000,000</b>		<b>10,000,000</b>			<b>10,000,000</b>			
<b>Pier 45 Fire</b>										
PO Pier 45 Fire	6,100,000	18,855,834	-	24,955,834	-	5,071,015	19,884,819	-	-	Planning
<b>Pier 45 Fire Total</b>	<b>6,100,000</b>	<b>18,855,834</b>		<b>24,955,834</b>		<b>5,071,015</b>	<b>19,884,819</b>			
<b>Finance and Admin</b>										
Insurance Deductible	-	-	750,000	750,000	-	-	750,000	800,000	500,000	Ongoing
PO 2021 MULT FIRPA 2021	-	-	735,735	735,735	-	616,450	119,285	-	-	Complete
Capital Project Contingency Fund	-	-	1,500,000	1,500,000	-	-	1,500,000	2,602,224	3,556,003	Ongoing
PO Facility Condition Assessm.	-	-	264,265	264,265	-	-	264,265	-	-	Ongoing
PO Grant Match	-	-	-	-	-	-	-	2,000,000	1,000,000	Ongoing
<b>Finance and Admin Total</b>			<b>3,250,000</b>	<b>3,250,000</b>		<b>616,450</b>	<b>2,633,550</b>	<b>5,402,224</b>	<b>5,056,003</b>	
<b>ARPA Stimulus</b>										
PO 2019 1800 Piling & Fendering	-	-	-	-	-	-	-	9,400,000	-	Planning
PO 2019 1800 Subsidence	-	-	-	-	-	-	-	750,000	-	Planning
PO 2021 3180 RH2 Bldg Envelope	-	-	-	-	-	-	-	8,000,000	-	Planning
PO 2022 1295 P29.5 Office Reha	-	-	-	-	-	-	-	232,000	-	Planning
PO 2022 1500 P50 Seismic Pre-DS	-	-	-	-	-	-	-	3,800,000	-	Planning
PO 2022 PRTW Pile/Fill Removal	-	-	-	-	-	-	-	1,956,194	-	Ongoing
PO Capital Proj Implement Team	-	-	-	-	-	-	-	1,800,000	1,800,000	Ongoing
PO Cargo Maint Dredging	-	-	-	-	-	-	-	3,749,146	-	Ongoing
PO Concrete Pile Repair Crew	-	-	-	-	-	-	-	800,000	1,600,000	Ongoing
PO Crane Barge Replacement	-	-	-	-	-	-	-	6,500,000	-	Planning
PO Enterprise Technology Proj	-	-	-	-	-	-	-	1,500,000	-	Planning
PO Facility Condition Assessm.	-	-	-	-	-	-	-	1,000,000	1,000,000	Ongoing
PO Heron's Head Park Stabiliza	-	-	-	-	-	-	-	513,000	-	Bid & Award
PO P29.5 Parking Exhaust System	-	-	-	-	-	-	-	1,505,000	-	Design
PO P90 Grain Silo Demolition	-	-	-	-	-	-	-	1,150,000	-	Planning
PO Pier Bldgs Ladders & Skylig	-	-	-	-	-	-	-	1,000,000	-	Planning
PO Re-tenanting Fund	-	-	-	-	-	-	-	8,078,382	-	Planning
PO Seawall & Marginal Wharf (Cargo Way)	-	-	-	-	-	-	-	3,082,000	3,082,000	Planning
<b>Grand Total</b>	<b>361,467,304</b>	<b>52,423,606</b>	<b>(13,345,388)</b>	<b>400,091,522</b>	<b>38,268,339</b>	<b>260,813,393</b>	<b>139,278,129</b>	<b>70,202,722</b>	<b>7,462,000</b>	

\* For approximately 80% of the list, and all major projects, the status was confirmed. For other projects, the status was estimated based on the appropriations status.

**Recommendations of the Budget and Legislative Analyst  
For Amendment of Budget Items in the FY 2022-23 and FY 2023-24 Two-Year Budget**

**PRT - Port**

Rec #	Account Title	FY 2022-23						FY 2023-24					
		FTE		Amount		GF	IT	FTE		Amount		GF	IT
		From	To	From	To			From	To	From	To		
	<b>PRT Finance and Administration</b>												
	9993 Attrition Savings		(\$645,550)				X						\$0
	Mandatory Fringe Benefits		(\$272,961)				X						\$0
			<i>Total Savings</i>		\$350,000								\$0
PRT-1			Increase Attrition Savings to reflect a more realistic Attrition rate, given the six vacant positions within the Finance and Administration Division. This adjustment would increase the overall Attrition Savings within the Division from (\$199,003), or approximately 1.8 percent of budgeted salaries and benefits, to (\$549,003), or approximately 5.8 percent of budgeted salaries and benefits.										
	0931 Manager III	1.00	0.00	\$181,304	\$0	\$181,304		1.00	0.00	\$187,126	\$0	\$187,126	
	Mandatory Fringe Benefits			\$68,273	\$0	\$68,273				\$63,888	\$0	\$63,888	
	0923 Manager II	0.00	1.00	\$0	\$168,145	(\$168,145)		0.00	1.00	\$0	\$173,546	(\$173,546)	
	Mandatory Fringe Benefits			\$0	\$65,605	(\$65,605)				\$0	\$61,653	(\$61,653)	
			<i>Total Savings</i>		\$15,827					<i>Total Savings</i>	\$15,815		
PRT-2			Deny proposed upward substitution of 0922 Manager I to 0931 Manager III due to insufficient justification. Allow upward substitution to 0923 Manager II position. This position manages a small team within the Human Resources Section and the 0923 Manager II classification is more appropriate for this position.										
	<b>PRT Maintenance</b>												
	0923 Manager II	1.00	0.00	\$168,145	\$0	\$168,145		1.00	0.00	\$173,546	\$0	\$173,546	
	Mandatory Fringe Benefits			\$65,605	\$0	\$65,605				\$61,653	\$0	\$61,653	
	0922 Manager I	0.00	1.00	\$0	\$156,635	(\$156,635)		0.00	1.00	\$0	\$161,666	(\$161,666)	
	Mandatory Fringe Benefits			\$0	\$63,272	(\$63,272)				\$0	\$59,699	(\$59,699)	
			<i>Total Savings</i>		\$13,843					<i>Total Savings</i>	\$13,834		
PRT-3			Deny proposed upward substitution of 1450 Executive Secretary to 0923 Manager II due to insufficient justification. Allow upward substitution to 0922 Manager I classification. This position would not manage any staff and the 0922 Manager I classification is more appropriate for this position.										
	<b>PRT Executive</b>												
	9252 Communications Specialist	1.00	0.00	\$144,329	\$0	\$144,329		1.00	0.00	\$148,964	\$0	\$148,964	
	Mandatory Fringe Benefits			\$60,477	\$0	\$60,477				\$57,324	\$0	\$57,324	
	1314 Public Relations Officer	0.00	1.00	\$0	\$137,214	(\$137,214)		0.00	1.00	\$0	\$141,620	(\$141,620)	
	Mandatory Fringe Benefits			\$0	\$53,426	(\$53,426)				\$0	\$50,173	(\$50,173)	
			<i>Total Savings</i>		\$14,166					<i>Total Savings</i>	\$14,495		
PRT-4			Deny proposed upward substitution of 1312 Public Information Officer to 9252 Communications Specialist due to insufficient justification. Allow upward substitution to 1314 Public Relations Officer classification, which is a more appropriate classification for this position.										

GF = General Fund  
1T = One Time





**PORT OF SAN FRANCISCO**  
**REVENUE AND EXPENSE SUMMARY**  
**FISCAL YEARS 2022-23 & 2023-24**

	Budget 2021-22	Budget 2022-23	Change from FY 2021-22 Budget Amount	%	Budget 2023-24	Change from FY 2022-23 Budget Amount	%
<b><u>Sources</u></b>							
Operating Revenues	\$77,402,488	\$98,131,996	\$20,729,508	26.8%	\$106,599,596	\$8,467,600	8.6%
South Beach Harbor	\$4,850,000	\$5,390,650	\$540,650	11.1%	\$5,556,972	\$166,322	3.1%
Development Recoveries	\$8,000,000	\$9,078,800	\$1,078,800	13.5%	\$9,687,800	\$609,000	6.7%
<b>Ongoing, Subtotal</b>	<b>\$90,252,488</b>	<b>\$112,601,446</b>	<b>\$22,348,958</b>	<b>24.8%</b>	<b>\$121,844,368</b>	<b>\$9,242,922</b>	<b>8.2%</b>
Shipyard Power Capacity	\$575,000	\$1,160,000	\$585,000	101.7%	\$0	-\$1,160,000	-100.0%
Capital Defunding	\$38,300,000	\$0	-\$38,300,000	-100.0%	\$0	\$0	
Grants	\$1,742,107	\$987,000	-\$755,107	-43.3%	\$0	-\$987,000	-100.0%
Transfer Land to Fire Department	\$0	\$5,000,000	\$5,000,000	100.0%	\$0	-\$5,000,000	-100.0%
Stimulus	\$0	\$73,492,632	\$73,492,632	100.0%	\$27,279,000	-\$46,213,632	-62.9%
<b>One-time, Subtotal</b>	<b>\$40,617,107</b>	<b>\$80,639,632</b>	<b>\$40,022,525</b>	<b>98.5%</b>	<b>\$27,279,000</b>	<b>-\$53,360,632</b>	<b>-66.2%</b>
<b><u>Total Sources</u></b>	<b>\$130,869,595</b>	<b>\$193,241,078</b>	<b>\$62,371,483</b>	<b>47.7%</b>	<b>\$149,123,368</b>	<b>-\$44,117,710</b>	<b>-22.8%</b>
<b><u>Uses</u></b>							
Operating Expenses	\$92,126,389	\$102,170,156	\$10,043,767	10.9%	\$105,171,967	\$3,001,811	2.9%
Programmatic Projects	\$2,969,027	\$3,086,527	\$117,500	4.0%	\$3,221,527	\$135,000	4.4%
Development Projects	\$8,000,000	\$9,078,800	\$1,078,800	13.5%	\$9,687,800	\$609,000	6.7%
South Beach Harbor	\$3,790,768	\$3,867,769	\$77,001	2.0%	\$4,005,064	\$137,295	3.5%
<b>Operating Expenses, Subtotal</b>	<b>\$106,886,184</b>	<b>\$118,203,252</b>	<b>\$11,317,068</b>	<b>10.6%</b>	<b>\$122,086,358</b>	<b>\$3,883,106</b>	<b>3.3%</b>
Port Capital Appropriations	\$8,300,000	\$13,300,000	\$5,000,000	60.2%	\$15,000,000	\$1,700,000	12.8%
Grant-Funded Projects	\$1,742,107	\$987,000	-\$755,107	-43.3%	\$0	-\$987,000	-100.0%
Stimulus Funded Projects	\$0	\$54,815,632	\$54,815,632	100.0%	\$7,482,000	-\$47,333,632	-86.4%
South Beach Harbor	\$1,200,000	\$1,522,881	\$322,881	26.9%	\$1,551,908	\$29,027	1.9%
<b>Capital Budget, Subtotal</b>	<b>\$11,242,107</b>	<b>\$70,625,513</b>	<b>\$59,383,406</b>	<b>528.2%</b>	<b>\$24,033,908</b>	<b>-\$46,591,605</b>	<b>-66.0%</b>
Estimated Fund Balance Contribution	\$12,741,304	\$4,412,313	-\$8,328,991	-65.4%	\$3,003,102	-\$1,409,211	-31.9%
<b><u>Total Uses</u></b>	<b>\$130,869,595</b>	<b>\$193,241,078</b>	<b>\$62,371,483</b>	<b>47.7%</b>	<b>\$149,123,368</b>	<b>-\$44,117,710</b>	<b>-22.8%</b>

**OPERATING REVENUE BY INDUSTRY**  
FY 2022-23 & FY 2023-24

	Budget 2021-22	Budget 2022-23	Change from FY 2021-22 Amount	Percent	Budget 2023-24	Change from FY 2022-23 Amount	Percent
<b>MARITIME</b>							
<b>Cargo</b>							
Dockage	\$ 500,000	\$ 349,723	\$ (150,277)	-30.1%	\$ 352,783	\$ 3,060	0.9%
Wharfage	2,706,573	1,200,200	(1,506,373)	-55.7%	1,222,460	22,260	1.9%
Crane Rental	-	-	-	-	-	-	-
Rent	5,000,000	4,703,453	(296,547)	-5.9%	4,842,067	138,614	2.9%
Storage	100,000	20,000	(80,000)	-80.0%	20,600	600	3.0%
Miscellaneous	575,000	1,160,000	585,000	101.7%	-	(1,160,000)	-100.0%
Subtotal	\$ 8,881,573	\$ 7,433,376	\$ (1,448,197)	-16.3%	\$ 6,437,910	\$ (995,466)	-13.4%
<b>Harbor Services</b>							
Dockage	\$ 38,707	\$ 68,813	\$ 30,107	77.8%	\$ 70,878	\$ 2,064	3.0%
Non-Cargo Wharfage	-	-	-	-	-	-	-
Rent	1,896,625	1,963,138	66,513	3.5%	2,022,032	58,894	3.0%
Subtotal	\$ 1,935,332	\$ 2,031,951	\$ 96,619	5.0%	\$ 2,092,910	\$ 60,959	3.0%
<b>Cruise</b>							
Dockage (+ shore power)	\$ 300,000	\$ 1,545,000	\$ 1,245,000	415.0%	\$ 1,591,350	\$ 46,350	3.0%
Passenger Wharfage	2,000,000	5,468,737	3,468,737	173.4%	5,632,799	164,062	3.0%
Rent	500,000	221,376	(278,624)	-55.7%	48,017	(173,359)	-78.3%
Special Events	800,000	400,000	(400,000)	-50.0%	412,000	12,000	3.0%
Parking Rent	100,000	100,000	-	0.0%	103,000	3,000	3.0%
Misc. Receipts	27,683	50,000	22,317	80.6%	50,000	-	0.0%
Subtotal	\$ 3,727,683	\$ 7,785,113	\$ 4,057,430	108.8%	\$ 7,837,166	\$ 52,053	0.7%
<b>Fishing</b>							
Dockage	\$ 295,000	\$ 200,000	\$ (95,000)	-32.2%	\$ 200,000	\$ -	0.0%
Fish Wharfage	8,000	11,424	3,424	42.8%	11,587	163	1.4%
Rent	1,669,190	2,039,644	370,454	22.2%	2,100,833	61,189	3.0%
Subtotal	\$ 1,972,190	\$ 2,251,068	\$ 278,878	14.1%	\$ 2,312,420	\$ 61,352	2.7%
<b>Other Marine</b>							
Dockage	\$ 60,000	\$ 36,786	\$ (23,214)	-38.7%	\$ 37,890	\$ 1,104	3.0%
Non-Cargo Wharfage	-	-	-	-	-	-	-
Excursion	-	-	-	-	-	-	-
Layberthing	1,200,000	1,067,805	(132,195)	-11.0%	1,074,249	6,444	0.6%
Rent	1,906,253	3,058,982	1,152,729	60.5%	3,150,271	91,289	3.0%
Landing Fees	40,000	3,600	(36,400)	-91.0%	3,600	-	0.0%
Subtotal	\$ 3,206,253	\$ 4,167,174	\$ 960,921	30.0%	\$ 4,266,011	\$ 98,837	2.4%
<b>Total Maritime</b>	\$ 19,723,031	\$ 23,668,681	\$ 3,945,650	20.0%	\$ 22,946,416	\$ (722,265)	-3.1%
<b>REAL ESTATE</b>							
<b>Commercial/Industrial</b>							
Rent	\$ 33,436,511	\$ 37,672,363	\$ 4,235,852	12.7%	\$ 37,672,363	\$ -	0.0%
Rent - Projected New Leases	-	-	-	-	-	-	-
Rent-One-time	940,540	2,944,608	2,004,068	213.1%	4,147,706	1,203,098	40.9%
Excursion	9,000,000	15,980,751	6,980,751	77.6%	20,347,659	4,366,908	27.3%
Rent from Percentage Leases	-	-	-	-	222,860	222,860	100.0%
Distressed/Vacant Restaurants	-	-	-	-	-	-	-
Subtotal	\$ 43,377,051	\$ 56,597,722	\$ 13,220,671	30.5%	\$ 62,390,588	\$ 5,792,866	10.2%
Meters	\$ 2,793,423	\$ 4,857,842	\$ 2,064,419	73.9%	\$ 5,103,376	\$ 245,534	5.1%

	Budget 2021-22	Budget 2022-23	Change from FY 2021-22	Budget 2023-24	Change from FY 2022-23	
	Amount	Amount	Amount	Amount	Amount	
			Percent		Percent	
Stalls	\$ 563,729	\$ 559,176	-0.8%	\$ 587,007	27,831	5.0%
Rent	\$ 6,854,384	\$ 7,845,898	14.5%	\$ 9,945,779	2,099,881	26.8%
Fines	\$ 1,868,876	\$ 2,750,213	47.2%	\$ 2,819,552	69,339	2.5%
Subtotal	\$ 12,080,412	\$ 16,013,129	32.6%	\$ 18,455,714	\$ 2,442,585	15.3%
<b>Total Real Estate</b>	<b>\$ 55,457,463</b>	<b>\$ 72,610,851</b>	<b>30.9%</b>	<b>\$ 80,846,302</b>	<b>\$ 8,235,451</b>	<b>11.3%</b>
<b>ALL OTHER</b>						
<b>Asset Management</b>						
Special Events (RE)	\$ 163,744	\$ 55,125	(1)	\$ 79,188	\$ 24,063	43.7%
Encroachment Permits	\$ 2,556	\$ 12,398	4	\$ 11,589	\$ (809)	-6.5%
Miscellaneous Services (RE)	\$ 157,594	\$ 5,279,133	32	\$ 256,408	\$ (5,022,725)	-95.1%
<b>Facilities Maintenance</b>						
Facility Damage	\$ 1,875		-100.0%			
<b>Tenant Services</b>						
Miscellaneous Repairs (Maint)	\$ 157,673	\$ 100,000	-36.6%	\$ 100,000	\$ -	0.0%
<b>Engineering</b>						
Permits	\$ 1,163,405	\$ 1,315,808	13.1%	\$ 1,159,693	\$ (156,115)	-11.9%
Technology Surcharges						
Miscellaneous						
<b>Finance &amp; Administration</b>						
Interest on Investments	\$ 1,014,052	\$ 1,000,000	-1.4%	\$ 1,000,000	\$ -	0.0%
Penalties & Svc. Charges	\$ 7,680	\$ 50,000	551.0%	\$ 50,000	\$ -	0.0%
Miscellaneous Receipts (F&A)	\$ 98,169	\$ 100,000	1.9%	\$ 100,000	\$ -	0.0%
<b>Planning</b>						
Miscellaneous	\$ 30,246		-100.0%			
Developer Fees/ Recoveries	\$ -	\$ 100,000	100.0%	\$ 50,000	\$ (50,000)	-50.0%
<b>Executive</b>						
Miscellaneous	\$ -					
<b>Total All Other</b>	<b>\$ 2,796,994</b>	<b>\$ 8,012,464</b>	<b>186.5%</b>	<b>\$ 2,806,878</b>	<b>\$ (5,205,586)</b>	<b>-65.0%</b>
<b>Subtotal, Operating Revenue</b>	<b>\$ 77,977,488</b>	<b>\$ 104,291,996</b>	<b>33.7%</b>	<b>\$ 106,599,596</b>	<b>\$ 2,307,600</b>	<b>2.2%</b>
South Beach Harbor	\$ 4,850,000	\$ 5,390,650	11.1%	\$ 5,556,972	\$ 166,322	3.1%
Capital Defunding	\$ 38,300,000	\$ -	-100.0%	\$ -	\$ -	0.0%
Stimulus	\$ -	\$ 73,492,632	100.0%	\$ 27,279,000	\$ (46,213,632)	-62.9%
Grants	\$ 1,742,107	\$ 987,000	-43.3%	\$ -	\$ (987,000)	-100.0%
Developer Recoveries	\$ 8,000,000	\$ 9,078,800	13.5%	\$ 9,687,800	\$ 609,000	6.7%
<b>GRAND TOTAL</b>	<b>\$ 130,869,595</b>	<b>\$ 193,241,078</b>	<b>47.7%</b>	<b>\$ 149,123,368</b>	<b>\$ (44,117,710)</b>	<b>-22.8%</b>

POSITION SUMMARY

Fund	Division Description	FY2021-22	FY2022-23	FY2023-24
Operating	Engineering	19.4	19.77	20.27
	Executive	7.72	7.12	7.15
	Finance And Administration	43.03	47.06	49.22
	Maintenance	92.83	100.56	101.18
	Maritime	13.17	12.88	12.91
	Planning & Environment	10.75	10.71	10.74
	Real Estate & Development	25.22	39.80	40.06
	<b>Subtotal Operating</b>	<b>212.12</b>	<b>237.90</b>	<b>241.54</b>
South Beach Harbor	Maritime	11.6	12.58	12.59
Project - Funded	Finance And Administration	62.00	67.53	69.00
	<b>Total Positions</b>	<b>285.72</b>	<b>318.00</b>	<b>323.13</b>

**POSITION DETAIL BY DIVISION**

Fund	Division Title	Section Title	Job Code	Job Class Title	FY2022-23 FTE	FY2022-23 Salaries	FY2023-24 FTE	FY2023-24 Salaries
23680	Engineering	EG-Engineering	0953_C	Deputy Director III	1.00	\$ 225,338	1.00	\$ 232,576
			1844_C	Senior Management Assistant	1.79	\$ 218,109	2.00	\$ 252,168
			5207_C	Associate Engineer	3.00	\$ 484,947	3.00	\$ 512,733
			5211_C	Engineer/Architect/Landscape Architect Senior	4.00	\$ 858,364	4.00	\$ 898,900
			5212_C	Engineer/Architect Principal	1.00	\$ 267,890	1.00	\$ 280,541
			5241_C	Engineer	7.00	\$ 1,298,136	7.00	\$ 1,359,428
			5266_C	Architectural Associate II	1.00	\$ 157,029	1.00	\$ 164,444
			5314_C	Survey Associate	2.00	\$ 261,076	2.00	\$ 269,462
			5366_C	Engineering Associate II	1.00	\$ 127,407	1.00	\$ 131,499
			6331_C	Building Inspector	0.79	\$ 117,138	1.00	\$ 153,926
			9993M_C	Attrition Savings - Miscellaneous	(9.02)	\$ (1,095,311)	(8.94)	\$ (1,089,258)
			9994M_C	MCCP Offset - Misc	-	\$ -	-	\$ -
			OVERM_E	Overtime - Miscellaneous	-	\$ 20,592	-	\$ 20,513
			PREMM_E	Premium Pay - Miscellaneous	-	\$ -	-	\$ -
			STEMP_C	Step Adjustments, Miscellaneous	-	\$ (6,188)	-	\$ (6,188)
			TEMPM_E	Temporary - Miscellaneous	0.36	\$ 44,297	0.36	\$ 44,127
				<b>EG-Engineering Total</b>	<b>13.92</b>	<b>\$ 3,050,411</b>	<b>14.43</b>	<b>\$ 3,296,458</b>
				EG-Permits	1.00	\$ 98,069	1.00	\$ 101,218
					2.00	\$ 268,770	2.00	\$ 277,402
					1.00	\$ 149,136	1.00	\$ 153,926
					1.00	\$ 164,437	1.00	\$ 169,718
					1.00	\$ 181,304	1.00	\$ 187,126
					(0.15)	\$ (18,532)	(0.15)	\$ (18,532)
					-	\$ 5,000	-	\$ 5,000
					-	\$ 20,000	-	\$ 20,000
				<b>EG-Permits Total</b>	<b>5.85</b>	<b>\$ 868,184</b>	<b>5.85</b>	<b>\$ 895,858</b>
				<b>Engineering Total</b>	<b>19.77</b>	<b>\$ 3,918,595</b>	<b>20.27</b>	<b>\$ 4,192,316</b>
				EX-Communications	1.00	\$ 168,145	1.00	\$ 173,546
					-	\$ -	-	\$ -
					1.00	\$ 137,214	1.00	\$ 141,620
					-	\$ -	-	\$ -
					0.21	\$ 25,293	0.21	\$ 25,835
					2.21	\$ 330,652	2.21	\$ 341,001
					1.00	\$ 156,635	1.00	\$ 161,666
					1.00	\$ 168,145	1.00	\$ 173,546
					1.00	\$ 194,600	1.00	\$ 200,850
					1.00	\$ 256,463	1.00	\$ 264,700
					1.00	\$ 115,815	1.00	\$ 119,534
					-	\$ -	-	\$ -
					1.00	\$ 342,067	1.00	\$ 353,053
					(3.22)	\$ (390,920)	(3.19)	\$ (389,396)
					-	\$ (324)	-	\$ (324)
					2.78	\$ 842,481	2.81	\$ 883,629
					1.00	\$ 156,635	1.00	\$ 161,666
					1.00	\$ 140,455	1.00	\$ 144,966
					0.13	\$ 15,874	0.13	\$ 16,214
					2.13	\$ 312,964	2.13	\$ 322,846
				<b>EX-Executive Total</b>	<b>7.12</b>	<b>\$ 1,486,097</b>	<b>7.15</b>	<b>\$ 1,547,476</b>
				EX-Homeland Security	1.00	\$ 194,600	1.00	\$ 200,850
					3.00	\$ 266,766	3.00	\$ 275,334
					1.00	\$ 100,486	1.00	\$ 103,714
					2.00	\$ 217,656	2.00	\$ 230,126
					6.00	\$ 790,548	6.00	\$ 835,842
					2.00	\$ 368,706	2.00	\$ 380,548
					1.00	\$ 121,177	1.02	\$ 124,806
					-	\$ 2,000	-	\$ 2,000
					-	\$ 1,735	-	\$ 1,735
					16.00	\$ 2,063,674	16.02	\$ 2,154,955
					0.10	\$ 6,143	0.10	\$ 6,143
				<b>FA-Accounting Total</b>	<b>16.00</b>	<b>\$ 2,063,674</b>	<b>16.02</b>	<b>\$ 2,154,955</b>
				FA-Administration	0.10	\$ 6,143	0.10	\$ 6,143

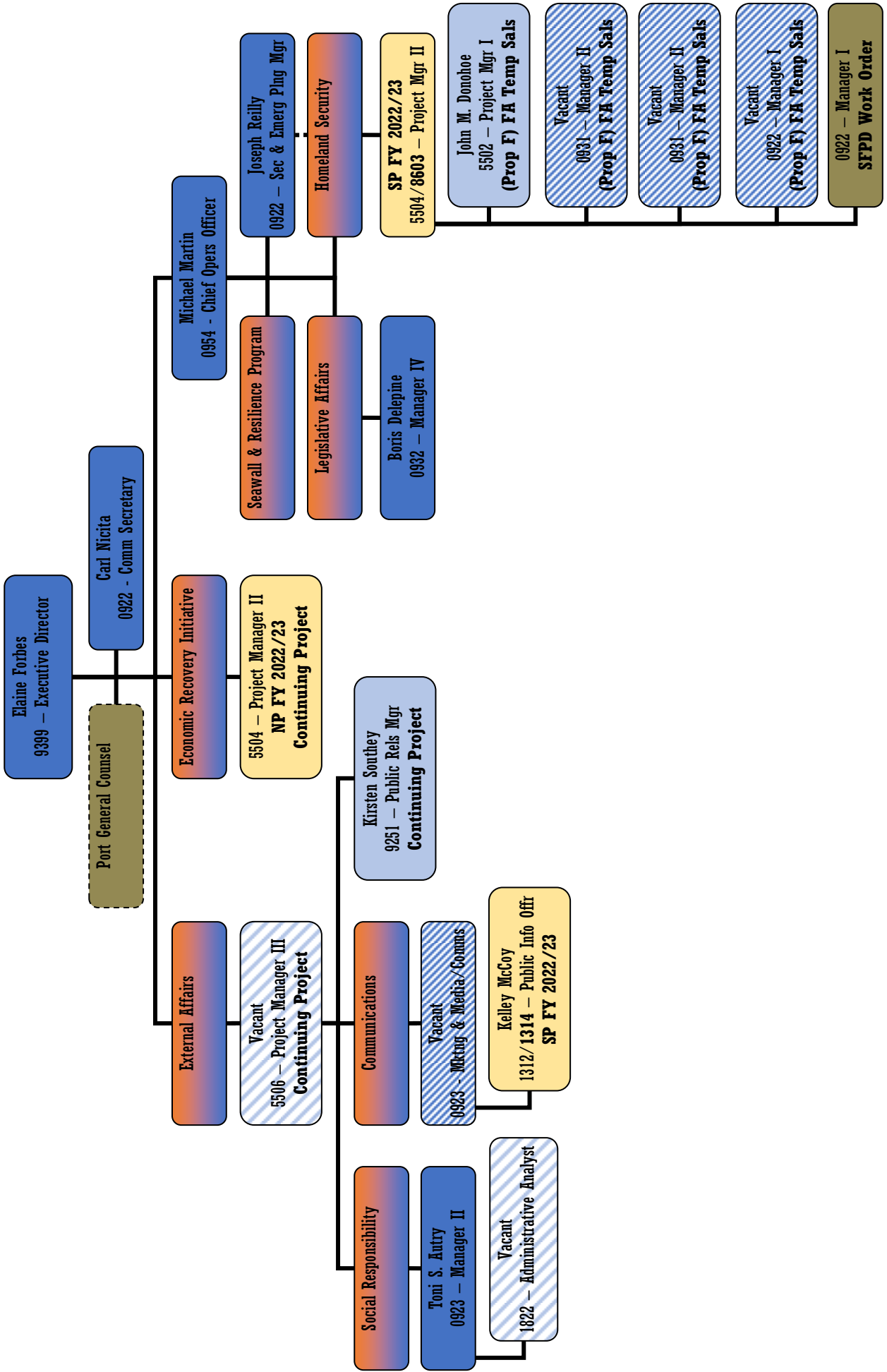
Fund	Division Title	Section Title	Job Code	Job Class Title	FY2022-23 FTE	FY2022-23 Salaries	FY2023-24 FTE	FY2023-24 Salaries
			0953_C	Deputy Director III	1.00	225,338	1.00	232,576
			1823_C	Senior Administrative Analyst	1.00	134,961	1.00	139,296
			9993M_C	Attrition Savings - Miscellaneous	(6.38)	(774,445)	(4.31)	(525,579)
			9994M_C	MCCP Offset - Misc	-	11,222	-	11,179
			STEMM_C	Step Adjustments, Miscellaneous	-	-	-	-
			TEMPM_E	Temporary - Miscellaneous	-	313	-	313
					0.22	27,104	0.22	27,000
					(4.06)	(369,364)	(1.99)	(109,072)
					2.00	180,094	2.00	185,880
					1.00	90,047	1.00	92,940
					1.00	122,160	1.00	126,084
					0.27	32,618	0.27	33,316
					4.27	424,919	4.27	438,220
					-	-	-	-
					2.00	336,290	2.00	347,092
					1.00	181,304	1.00	187,126
					1.00	98,069	1.00	101,218
					1.00	134,961	1.00	139,296
					2.00	312,502	2.00	322,538
					1.00	184,353	1.00	190,274
					1.00	122,160	1.00	126,084
					2.29	278,451	2.33	284,552
					11.29	1,648,090	11.33	1,698,180
					-	-	-	-
					1.00	168,145	1.00	173,546
					-	-	-	-
					1.00	209,927	1.00	216,670
					1.00	92,273	1.00	95,236
					1.00	100,486	1.00	103,714
					1.00	110,760	1.00	114,318
					1.00	128,210	1.00	132,328
					3.00	448,665	3.00	463,077
					0.62	75,647	0.64	77,720
					-	2,500	-	2,500
					-	1,425	-	1,425
					9.62	1,338,038	9.64	1,380,534
					1.00	209,927	1.00	216,670
					2.00	317,996	2.00	328,210
					1.00	214,494	1.00	221,383
					2.00	297,064	2.00	306,604
					1.00	194,551	1.00	200,800
					1.00	204,159	1.00	210,716
					1.00	82,878	1.00	85,539
					0.66	79,880	0.68	82,404
					0.34	41,741	0.34	41,581
					10.00	1,642,690	10.02	1,693,907
					(0.07)	(8,753)	(0.07)	(8,753)
					-	1,300	-	1,300
					(0.07)	(7,453)	(0.07)	(7,453)
					47.06	6,740,594	49.22	7,249,271
					1.00	156,635	1.00	161,666
					-	-	-	-
					2.00	362,608	2.00	374,252
					1.00	225,338	1.00	232,576
					1.00	90,047	1.00	92,940
					-	-	-	-
					1.00	134,961	1.00	139,296
					1.00	78,345	1.00	80,861
					1.00	101,585	1.00	104,848
					1.00	148,532	1.00	153,302
					(8.55)	(1,038,243)	(8.35)	(1,018,412)
					-	10,047	-	10,009
					-	-	-	-
					9.62	1,338,038	9.64	1,380,534
					1.00	209,927	1.00	216,670
					2.00	317,996	2.00	328,210
					1.00	214,494	1.00	221,383
					2.00	297,064	2.00	306,604
					1.00	194,551	1.00	200,800
					1.00	204,159	1.00	210,716
					1.00	82,878	1.00	85,539
					0.66	79,880	0.68	82,404
					0.34	41,741	0.34	41,581
					10.00	1,642,690	10.02	1,693,907
					(0.07)	(8,753)	(0.07)	(8,753)
					-	1,300	-	1,300
					(0.07)	(7,453)	(0.07)	(7,453)
					47.06	6,740,594	49.22	7,249,271
					1.00	156,635	1.00	161,666
					-	-	-	-
					2.00	362,608	2.00	374,252
					1.00	225,338	1.00	232,576
					1.00	90,047	1.00	92,940
					-	-	-	-
					1.00	134,961	1.00	139,296
					1.00	78,345	1.00	80,861
					1.00	101,585	1.00	104,848
					1.00	148,532	1.00	153,302
					(8.55)	(1,038,243)	(8.35)	(1,018,412)
					-	10,047	-	10,009
					-	-	-	-
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					10.00	1,642,690	10.02	1,693,907
					(0.07)	(8,753)	(0.07)	(8,753)
					-	1,300	-	1,300
					(0.07)	(7,453)	(0.07)	(7,453)
					47.06	6,740,594	49.22	7,249,271
					1.00	156,635	1.00	161,666
					-	-	-	-
					2.00	362,608	2.00	374,252
					1.00	225,338	1.00	232,576
					1.00	90,047	1.00	92,940
					-	-	-	-
					1.00	134,961	1.00	139,296
					1.00	78,345	1.00	80,861
					1.00	101,585	1.00	104,848
					1.00	148,532	1.00	153,302
					(8.55)	(1,038,243)	(8.35)	(1,018,412)
					-	10,047	-	10,009
					-	-	-	-
					9.62	1,338,038	9.64	1,380,534
					1.00	209,927	1.00	216,670
					2.00	317,996	2.00	328,210
					1.00	214,494	1.00	221,383
					2.00	297,064	2.00	306,604
					1.00	194,551	1.00	200,800
					1.00	204,159	1.00	210,716
					1.00	82,878	1.00	85,539
					0.66	79,880	0.68	82,404
					0.34	41,741	0.34	41,581
					10.00	1,642,690	10.02	1,693,907
					(0.07)	(8,753)	(0.07)	(8,753)
					-	1,300	-	1,300
					(0.07)	(7,453)	(0.07)	(7,453)
					47.06	6,740,594	49.22	7,249,271
					1.00	156,635	1.00	161,666
					-	-	-	-
					2.00	362,608	2.00	374,252
					1.00	225,338	1.00	232,576
					1.00	90,047	1.00	92,940
					-	-	-	-
					1.00	134,961	1.00	139,296
					1.00	78,345	1.00	80,861
					1.00	101,585	1.00	104,848
					1.00	148,532	1.00	153,302
					(8.55)	(1,038,243)	(8.35)	(1,018,412)
					-	10,047	-	10,009
					-	-	-	-
					9.62	1,338,038	9.64	1,380,534
					1.00	209,927	1.00	216,670
					2.00	317,996	2.00	328,210
					1.00	214,494	1.00	221,383
					2.00	297,064	2.00	306,604
					1.00	194,551	1.00	200,800
					1.00	204,159	1.00	210,716
					1.00	82,878	1.00	85,539
					0.66	79,880	0.68	82,404
					0.34	41,741	0.34	41,581
					10.00	1,642,690	10.02	1,693,907
					(0.07)	(8,753)	(0.07)	(8,753)
					-	1,300	-	1,300
					(0.07)	(7,453)	(0.07)	(7,453)
					47.06	6,740,594	49.22	7,249,271

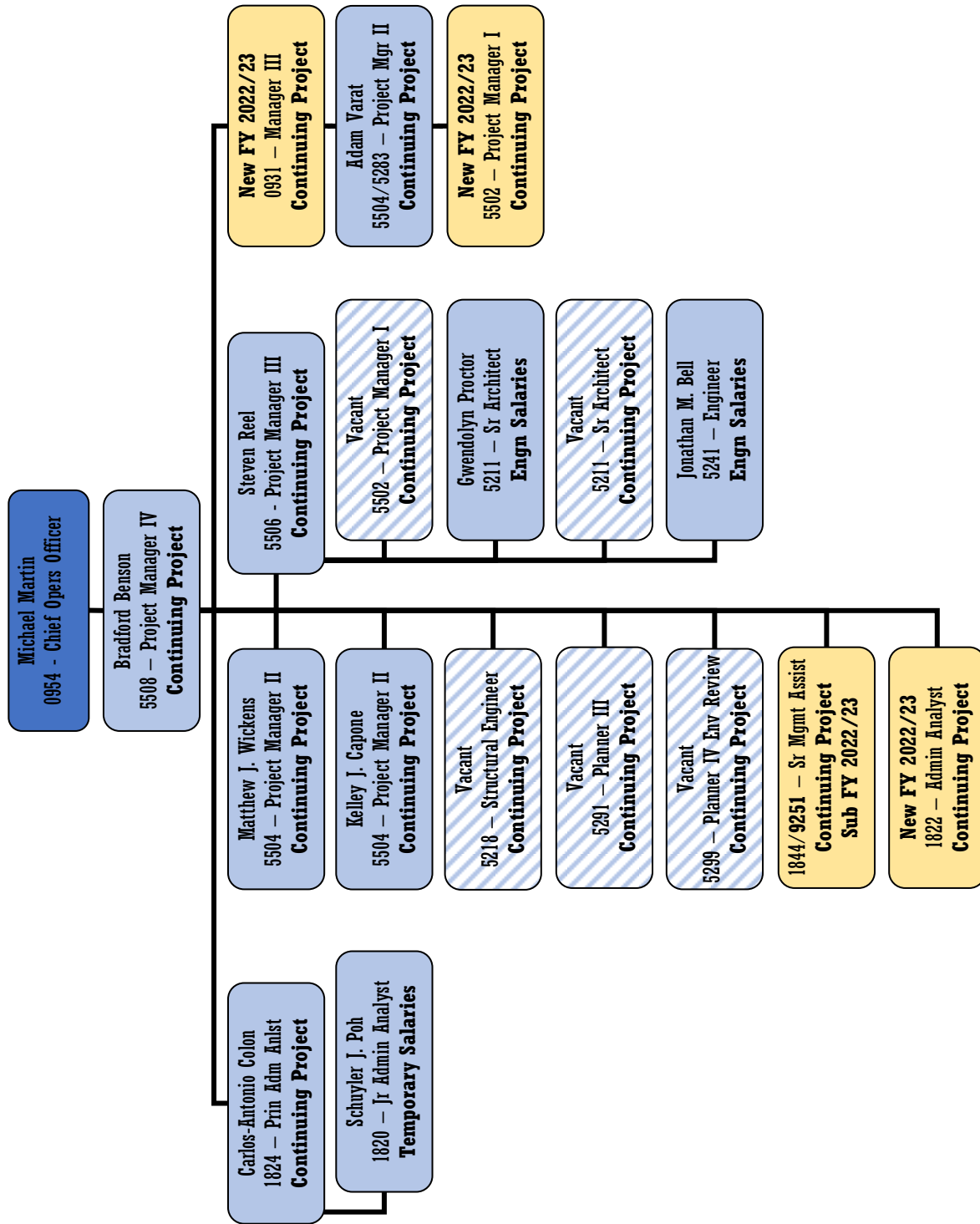
Fund	Division Title	Section Title	Job Code	Job Class Title	FY2022-23 FTE	FY2022-23 Salaries	FY2023-24 FTE	FY2023-24 Salaries
			OVERM_E	Overtime - Miscellaneous	-	\$ 251,492	-	\$ 251,492
			PREMM_E	Premium Pay - Miscellaneous	-	\$ 186,998	-	\$ 186,998
			STEMM_C	Step Adjustments, Miscellaneous	-	\$ (5,924)	-	\$ (5,924)
			TEMPM_E	Temporary - Miscellaneous	0.98	\$ 119,391	0.98	\$ 118,934
		MN-Administration Total			1.43	\$ 821,812	1.62	\$ 882,838
		MN-Asphalt	7404_C	Asphalt Finisher	1.00	\$ 89,169	1.00	\$ 92,033
			7502_C	Asphalt Worker	2.00	\$ 172,458	2.00	\$ 177,996
		MN-Asphalt Total			3.00	\$ 261,627	3.00	\$ 270,029
		MN-Carpenter	7226_C	Carpenter Supervisor I	1.00	\$ 141,417	1.00	\$ 145,959
			7344_C	Carpenter	4.00	\$ 458,424	4.00	\$ 473,148
		MN-Carpenter Total			5.00	\$ 599,841	5.00	\$ 619,107
		MN-Cranes	9354_C	Elevator and Crane Technician	2.00	\$ 298,272	2.00	\$ 307,852
			9358_C	Crane Mechanic Supervisor	1.00	\$ 156,635	1.00	\$ 161,666
		MN-Cranes Total			3.00	\$ 454,907	3.00	\$ 469,518
		MN-Diver	9330_C	Pile Worker	4.00	\$ 488,640	4.00	\$ 504,336
		MN-Diver Total			4.00	\$ 488,640	4.00	\$ 504,336
		MN-Electrician	7238_C	Electrician Supervisor I	1.00	\$ 151,765	1.00	\$ 156,640
			7345_C	Electrician	6.00	\$ 809,562	6.00	\$ 835,560
		MN-Electrician Total			7.00	\$ 961,327	7.00	\$ 992,200
		MN-Gardener	3410_C	Apprentice Gardener	0.79	\$ 54,998	1.00	\$ 72,271
			3417_C	Gardener	3.00	\$ 262,479	3.00	\$ 270,909
			7514_C	General Laborer	1.00	\$ 84,499	1.00	\$ 87,212
		MN-Gardener Total			4.79	\$ 401,976	5.00	\$ 430,392
		MN-Health & Safety	5177_C	Safety Officer	1.00	\$ 186,249	1.00	\$ 192,230
			6139_C	Senior Industrial Hygienist	1.00	\$ 186,249	1.00	\$ 192,230
		MN-Health & Safety Total			2.00	\$ 372,498	2.00	\$ 384,460
		MN-Iron Worker	7395_C	Ornamental Iron Worker	4.00	\$ 443,040	4.00	\$ 457,272
			9342_C	Ornamental Iron Worker Supervisor I	1.00	\$ 125,814	1.00	\$ 129,854
			9346_C	Fusion Welder	2.00	\$ 262,780	2.00	\$ 271,220
			9354_C	Elevator and Crane Technician	1.00	\$ 149,136	1.00	\$ 153,926
		MN-Iron Worker Total			8.00	\$ 980,770	8.00	\$ 1,012,272
		MN-Laborer	7215_C	General Laborer Supervisor I	2.00	\$ 190,810	2.00	\$ 196,938
			7282_C	Street Repair Supervisor II	1.00	\$ 134,110	1.00	\$ 138,417
			7501_C	Environmental Service Worker	0.79	\$ 53,186	1.00	\$ 69,889
			7514_C	General Laborer	15.00	\$ 1,267,485	15.00	\$ 1,308,180
		MN-Laborer Total			18.79	\$ 1,645,591	19.00	\$ 1,713,424
		MN-Machinist	7258_C	Maintenance Machinist Supervisor I	1.00	\$ 150,510	1.00	\$ 155,343
			7327_C	Apprentice Maintenance Machinist I	0.50	\$ 41,151	0.50	\$ 42,473
			7331_C	Apprentice Maintenance Machinist II	1.00	\$ 105,788	1.00	\$ 109,186
			7332_C	Maintenance Machinist	2.00	\$ 239,666	2.00	\$ 247,364
		MN-Machinist Total			4.50	\$ 537,115	4.50	\$ 554,366
		MN-Operating Eng	7328_C	Operating Engineer, Universal	1.00	\$ 124,879	1.00	\$ 128,890
		MN-Operating Eng Total			1.00	\$ 124,879	1.00	\$ 128,890
		MN-Painter	7242_C	Painter Supervisor I	1.00	\$ 126,308	1.00	\$ 130,365
			7346_C	Painter	4.00	\$ 421,832	4.00	\$ 435,380
		MN-Painter Total			5.00	\$ 548,140	5.00	\$ 565,745
		MN-Pile Worker	9330_C	Pile Worker	7.00	\$ 855,120	7.00	\$ 882,588
			9331_C	Piledriver Engine Operator	2.00	\$ 253,330	2.00	\$ 261,468
			9332_C	Piledriver Supervisor I	3.00	\$ 409,914	3.00	\$ 423,078
		MN-Pile Worker Total			12.00	\$ 1,518,364	12.00	\$ 1,567,134
		MN-Plumber	7213_C	Plumber Supervisor I	1.00	\$ 151,440	1.00	\$ 157,829
			7347_C	Plumber	6.00	\$ 807,978	6.00	\$ 842,064
		MN-Plumber Total			7.00	\$ 959,418	7.00	\$ 999,893
		MN-Roofer	9343_C	Roofer	4.00	\$ 428,204	4.00	\$ 441,956
			9344_C	Roofer Supervisor I	1.00	\$ 123,424	1.00	\$ 127,388
			9993M_C	Attrition Savings - Miscellaneous	(1.95)	\$ (236,715)	(1.94)	\$ (236,715)
		MN-Roofer Total			3.05	\$ 314,913	3.06	\$ 332,629
		MN-Sheetmetal	3422_C	Park Section Supervisor	1.00	\$ 106,310	1.00	\$ 109,725
			7376_C	Sheet Metal Worker	2.00	\$ 268,220	2.00	\$ 276,834
			9345_C	Sheet Metal Supervisor I	1.00	\$ 150,015	1.00	\$ 154,833
		MN-Sheetmetal Total			4.00	\$ 524,545	4.00	\$ 541,392

Fund	Division Title	Section Title	Job Code	Job Class Title	FY2022-23 FTE	FY2022-23 Salaries	FY2022-23 FTE	FY2022-23 Salaries	FY2023-24 FTE	FY2023-24 Salaries
		MN-Stationary Eng	7205_C	Chief Stationary Engineer	1.00	148,064	1.00	152,820	1.00	152,820
			7334_C	Stationary Engineer	2.00	233,442	2.00	240,940	2.00	240,940
		<b>MN-Stationary Eng Total</b>			<b>3.00</b>	<b>381,506</b>	<b>3.00</b>	<b>393,760</b>	<b>3.00</b>	<b>393,760</b>
		MN-Truck Driver	7355_C	Truck Driver	4.00	433,812	4.00	447,744	4.00	447,744
		<b>MN-Truck Driver Total</b>			<b>4.00</b>	<b>433,812</b>	<b>4.00</b>	<b>447,744</b>	<b>4.00</b>	<b>447,744</b>
		<b>Maintenance Total</b>			<b>100.56</b>	<b>12,331,681</b>	<b>101.18</b>	<b>12,810,129</b>		
	Maritime	MR-Marketing	0931_C	Manager III	1.00	181,304	1.00	187,126	1.00	187,126
			0953_C	Deputy Director III	1.00	225,338	1.00	232,576	1.00	232,576
			1824_C	Principal Administrative Analyst	-	-	-	-	-	-
			9393_C	Maritime Marketing Representative	2.00	311,128	2.00	321,120	2.00	321,120
			9993M_C	Attrition Savings - Miscellaneous	(1.76)	(213,290)	(1.75)	(213,290)	(1.75)	(213,290)
			9994M_C	MCCP Offset - Misc	-	9,736	-	-	-	9,699
		TEMPM_E		Temporary - Miscellaneous	0.54	66,254	0.54	66,000	0.54	66,000
		<b>MR-Marketing Total</b>			<b>2.79</b>	<b>580,470</b>	<b>2.79</b>	<b>603,231</b>		
		MR-Operations	0932_C	Manager IV	1.00	194,600	1.00	200,850	1.00	200,850
			1406_C	Senior Clerk	1.00	90,047	1.00	92,940	1.00	92,940
			1408_C	Principal Clerk	1.00	98,069	1.00	101,218	1.00	101,218
			5299_C	Planner IV-Environmental Review	1.00	166,525	1.00	171,873	1.00	171,873
			9357_C	Wharfinger III	5.00	696,095	5.00	718,455	5.00	718,455
			9376_C	Marine Operations Specialist	-	-	-	-	-	-
			9993M_C	Attrition Savings - Miscellaneous	1.10	133,035	1.12	136,360	1.12	136,360
			9994M_C	MCCP Offset - Misc	-	-	11	-	-	11
		OVERM_E		Overtime - Miscellaneous	-	2,475	-	-	-	2,475
		STEMP_C		Step Adjustments, Miscellaneous	-	-	138	-	-	138
		<b>MR-Operations Total</b>			<b>10.10</b>	<b>1,380,995</b>	<b>10.12</b>	<b>1,424,320</b>		
		<b>Maritime Total</b>			<b>12.88</b>	<b>1,961,465</b>	<b>12.91</b>	<b>2,027,551</b>		
	Planning & Environment	PD-Projects	0931_C	Manager III	3.00	362,608	3.00	374,252	3.00	374,252
			0953_C	Deputy Director III	1.00	194,600	1.00	200,850	1.00	200,850
			1450_C	Executive Secretary I	1.00	225,338	1.00	232,576	1.00	232,576
			5278_C	Planner II	1.00	118,370	1.00	122,171	1.00	122,171
			5291_C	Planner III	2.00	280,910	2.00	289,932	2.00	289,932
			5293_C	Planner IV	1.00	166,525	1.00	171,873	1.00	171,873
			5299_C	Planner IV-Environmental Review	1.00	166,525	1.00	171,873	1.00	171,873
			5620_C	Regulatory Specialist	1.00	140,455	1.00	144,966	1.00	144,966
			9993M_C	Attrition Savings - Miscellaneous	(3.00)	(364,026)	(2.97)	(361,526)	(2.97)	(361,526)
			9994M_C	MCCP Offset - Misc	-	33,582	-	-	-	33,453
		OVERM_E		Overtime - Miscellaneous	-	578	-	-	-	578
		PREMM_E		Premium Pay - Miscellaneous	-	683	-	-	-	683
		STEMP_C		Step Adjustments, Miscellaneous	-	-	203	-	-	203
		TEMPM_E		Temporary - Miscellaneous	1.71	208,320	1.70	207,522	1.70	207,522
		<b>PD-Projects Total</b>			<b>10.71</b>	<b>1,632,740</b>	<b>10.74</b>	<b>1,690,624</b>		
	Planning & Environment Total	Commercial	0932_C	Manager IV	1.00	194,600	1.00	200,850	1.00	200,850
			9386_C	Senior Property Manager, Port	3.00	522,237	3.00	539,010	3.00	539,010
			9395_C	Property Manager, Port	6.00	835,314	6.00	862,146	6.00	862,146
		<b>Commercial Total</b>			<b>10.00</b>	<b>1,552,151</b>	<b>10.00</b>	<b>1,602,006</b>		
		Development	0923_C	Manager II	4.00	672,580	4.00	694,184	4.00	694,184
			0931_C	Manager III	1.00	181,304	1.00	187,126	1.00	187,126
			0932_C	Manager IV	1.00	194,600	1.00	200,850	1.00	200,850
			0933_C	Manager V	1.00	209,927	1.00	216,670	1.00	216,670
			5283_C	Planner V	1.00	212,482	1.00	219,307	1.00	219,307
			9993M_C	Attrition Savings - Miscellaneous	2.63	319,630	2.68	326,478	2.68	326,478
		<b>Development Total</b>			<b>10.63</b>	<b>1,790,523</b>	<b>10.68</b>	<b>1,844,615</b>		
	Lease Administration	1446_C	Secretary II	2.00	180,094	2.00	185,880	2.00	185,880	
		1842_C	Management Assistant	1.00	106,584	1.00	110,007	1.00	110,007	
		1844_C	Senior Management Assistant	1.00	122,160	1.00	126,084	1.00	126,084	
		<b>Lease Administration Total</b>			<b>4.00</b>	<b>408,838</b>	<b>4.00</b>	<b>421,971</b>		
	RE - Administration	0922_C	Manager I	1.00	156,635	1.00	161,666	1.00	161,666	
		0953_C	Deputy Director III	1.00	225,338	1.00	232,576	1.00	232,576	
		1823_C	Senior Administrative Analyst	1.00	134,961	1.00	139,296	1.00	139,296	

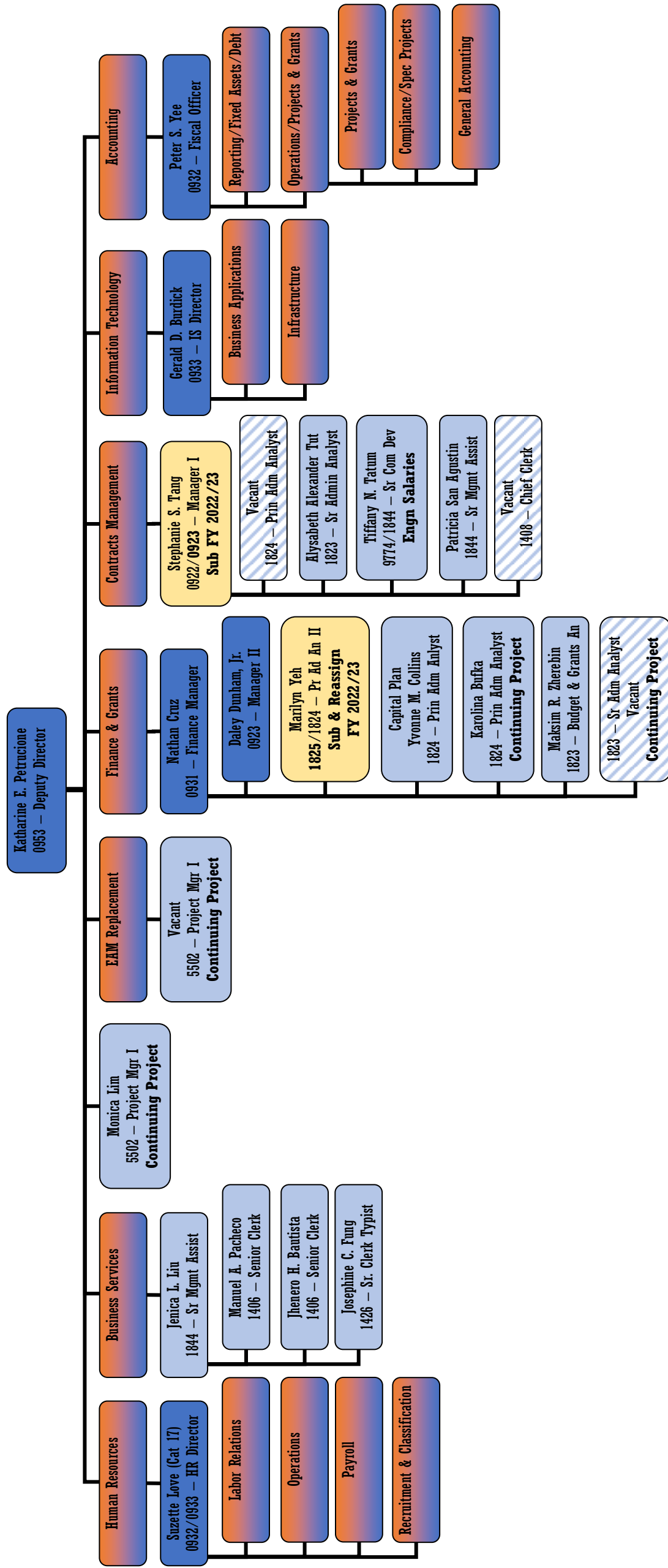


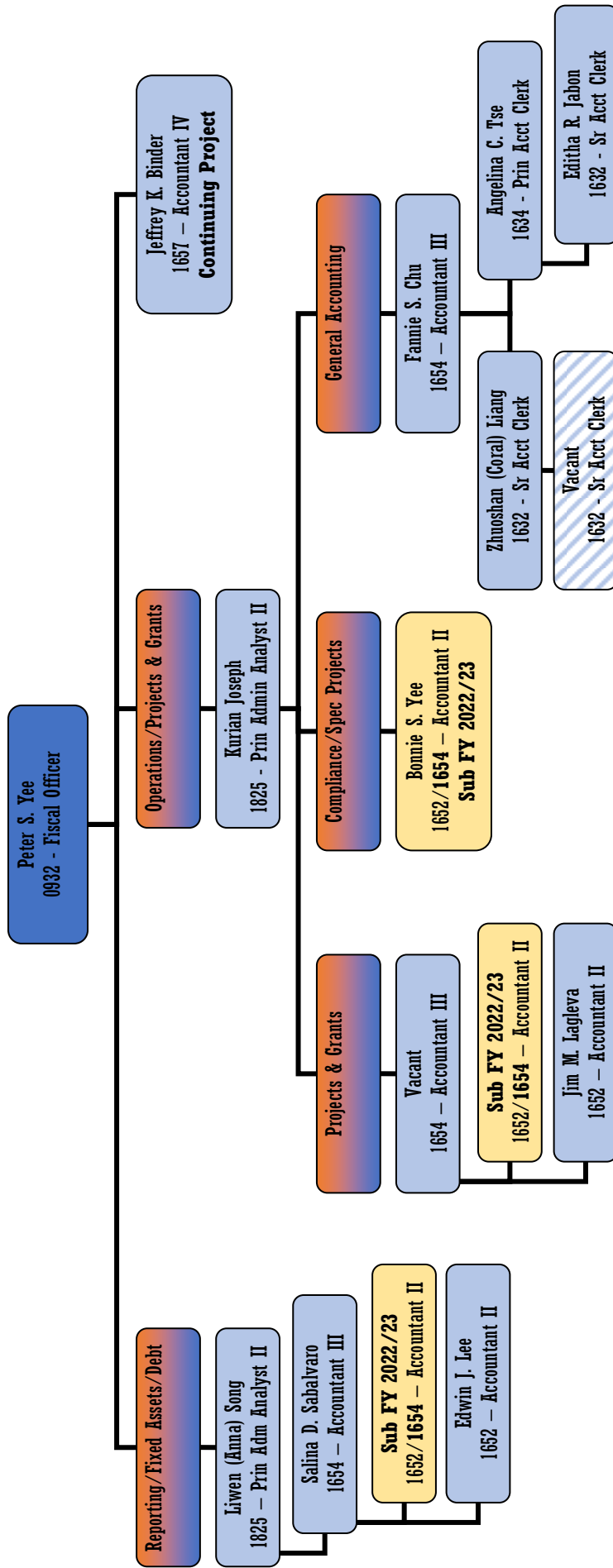
Fund	Division Title	Section Title	Job Code	Job Class Title	FY2022-23 FTE	FY2022-23 Salaries	FY2023-24 FTE	FY2023-24 Salaries
			4308_C	Senior Collections Officer	1.00	99,250	1.00	102,438
			9395_C	Property Manager, Port	0.79	109,349	1.00	143,691
			9993M_C	Attrition Savings - Miscellaneous	(3.25)	(395,122)	(3.24)	(395,121)
			9995M_E	Positions Not Detailed - Miscellaneous	11.85	-	11.85	-
			OVERM_E	Overtime - Miscellaneous	-	3,042	-	3,042
			PREMM_E	Premium Pay - Miscellaneous	-	4,799	-	4,799
			TEMPM_E	Temporary - Miscellaneous	0.77	94,362	0.77	94,000
				RE - Administration Total	14.17	432,614	14.38	486,387
				Special Events	1.00	139,219	1.00	143,691
				Special Events Total	1.00	139,219	1.00	143,691
<b>23680 Total</b>				<b>Real Estate &amp; Development Total</b>	<b>39.80</b>	<b>4,323,345</b>	<b>40.06</b>	<b>4,498,670</b>
23700	Finance And Administration	FA-Administration	0922_C	Manager I	2.00	32,394,517	2.00	34,016,037
			0931_C	Manager III	0.79	-	1.00	-
			1241_C	Human Resources Analyst	1.79	-	2.00	-
			1406_C	Senior Clerk	0.79	-	1.00	-
			1657_C	Accountant IV	1.00	-	1.00	-
			1822_C	Administrative Analyst	0.79	-	1.00	-
			1823_C	Senior Administrative Analyst	2.00	-	2.00	-
			1824_C	Principal Administrative Analyst	2.00	-	2.00	-
			1844_C	Senior Management Assistant	-	-	-	-
			3417_C	Gardener	1.00	-	1.00	-
			5211_C	Engineer/Architect/Landscape Architect Senior	1.00	-	1.00	-
			5218_C	Structural Engineer	1.00	-	1.00	-
			5283_C	Planner V	1.00	-	1.00	-
			5291_C	Planner III	2.00	-	2.00	-
			5299_C	Planner IV-Environmental Review	2.00	-	2.00	-
			5502_C	Project Manager I	8.58	-	9.00	-
			5504_C	Project Manager II	2.79	-	3.00	-
			5506_C	Project Manager III	5.00	-	5.00	-
			5508_C	Project Manager IV	1.00	-	1.00	-
			7215_C	General Laborer Supervisor I	2.00	-	2.00	-
			7311_C	Cement Mason	1.00	-	1.00	-
			7347_C	Plumber	3.00	-	3.00	-
			7355_C	Truck Driver	2.00	-	2.00	-
			7376_C	Sheet Metal Worker	1.00	-	1.00	-
			7514_C	General Laborer	5.00	-	5.00	-
			9251_C	Public Relations Manager	2.00	-	2.00	-
			9330_C	Pile Worker	11.00	-	11.00	-
			9331_C	Piledriver Engine Operator	1.00	-	1.00	-
			9332_C	Piledriver Supervisor I	2.00	-	2.00	-
			9343_C	Roofer	1.00	-	1.00	-
				FA-Administration Total	67.53	-	69.00	-
<b>23700 Total</b>				<b>Finance And Administration Total</b>	<b>67.53</b>	<b>-</b>	<b>69.00</b>	<b>-</b>
24530	Maritime	MR-South Beach Harbor	0922_C	Manager I	1.00	156,635	1.00	161,666
			1406_C	Senior Clerk	0.60	54,028	0.60	55,764
			1840_C	Junior Management Assistant	1.00	93,921	1.00	96,938
			1844_C	Senior Management Assistant	1.00	122,160	1.00	126,084
			3232_C	Marina Assistant	7.00	573,412	7.00	591,829
			3233_C	Marina Associate Manager	1.00	101,914	1.00	105,187
			9993M_C	Attrition Savings - Miscellaneous	0.98	118,747	0.99	121,259
				MR-South Beach Harbor Total	12.58	1,220,817	12.59	1,258,727
<b>24530 Total</b>				<b>Maritime Total</b>	<b>12.58</b>	<b>1,220,817</b>	<b>12.59</b>	<b>1,258,727</b>
<b>Grand Total</b>				<b>Grand Total</b>	<b>318.00</b>	<b>33,615,334</b>	<b>323.13</b>	<b>35,274,764</b>

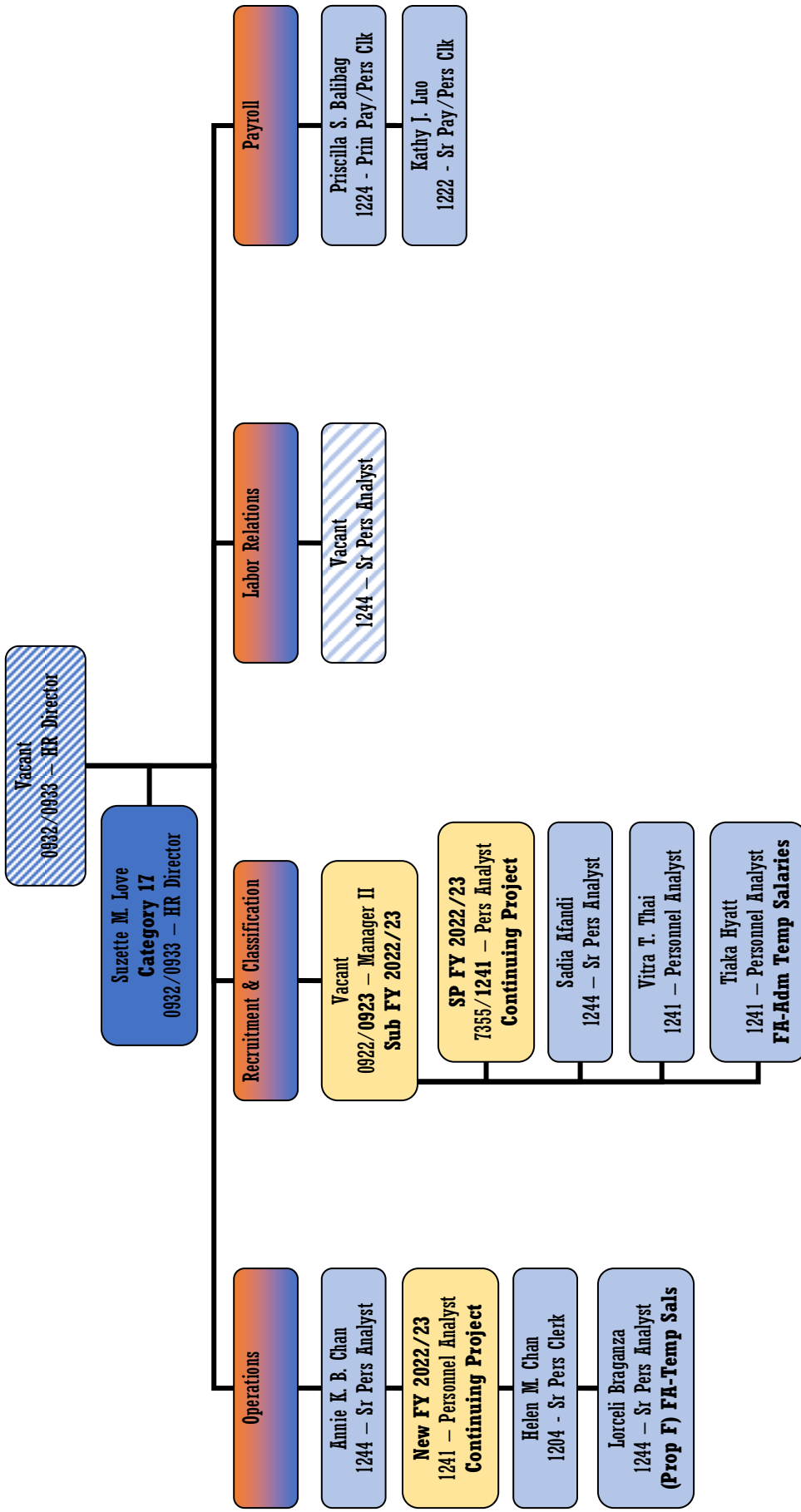


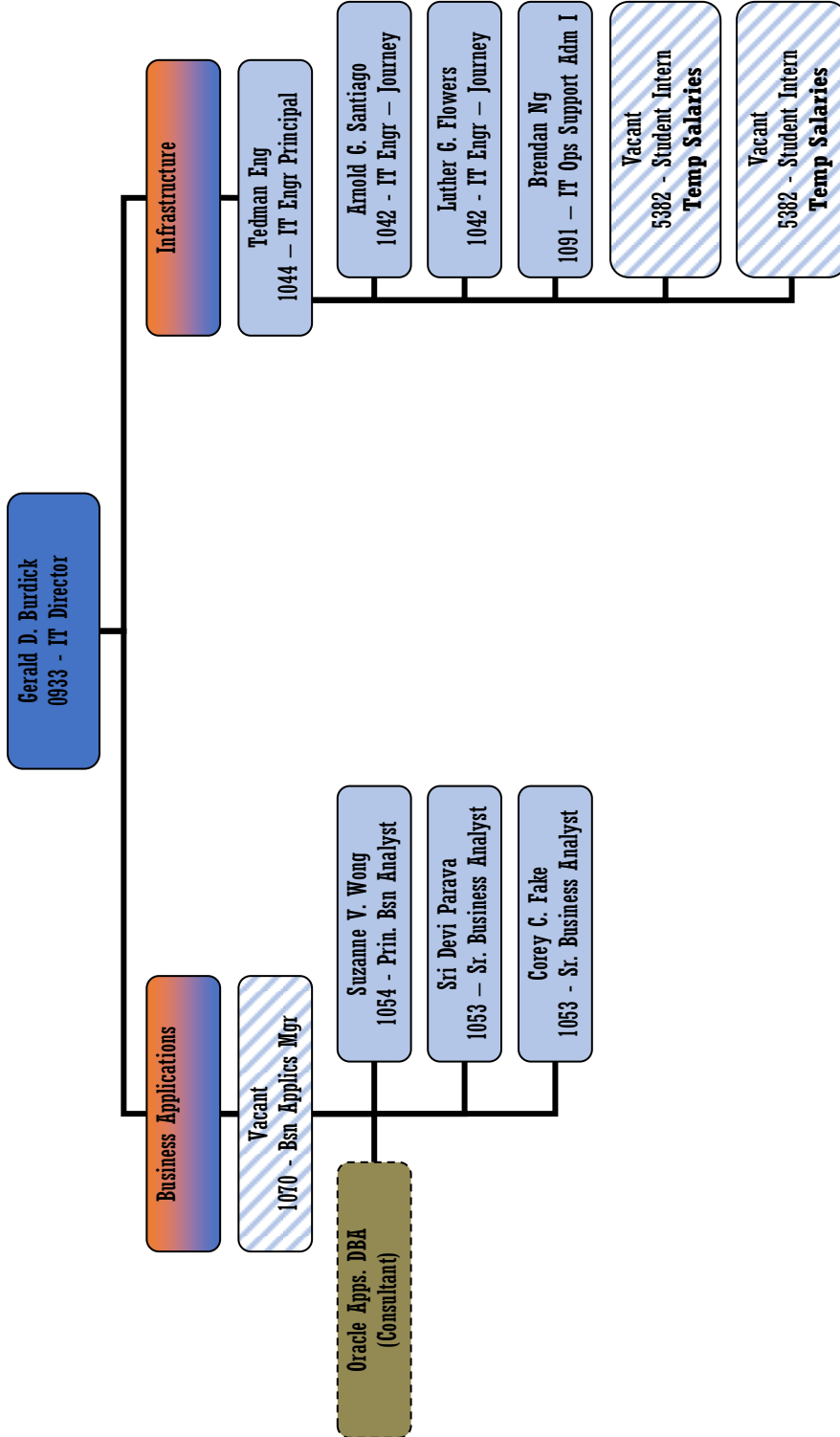




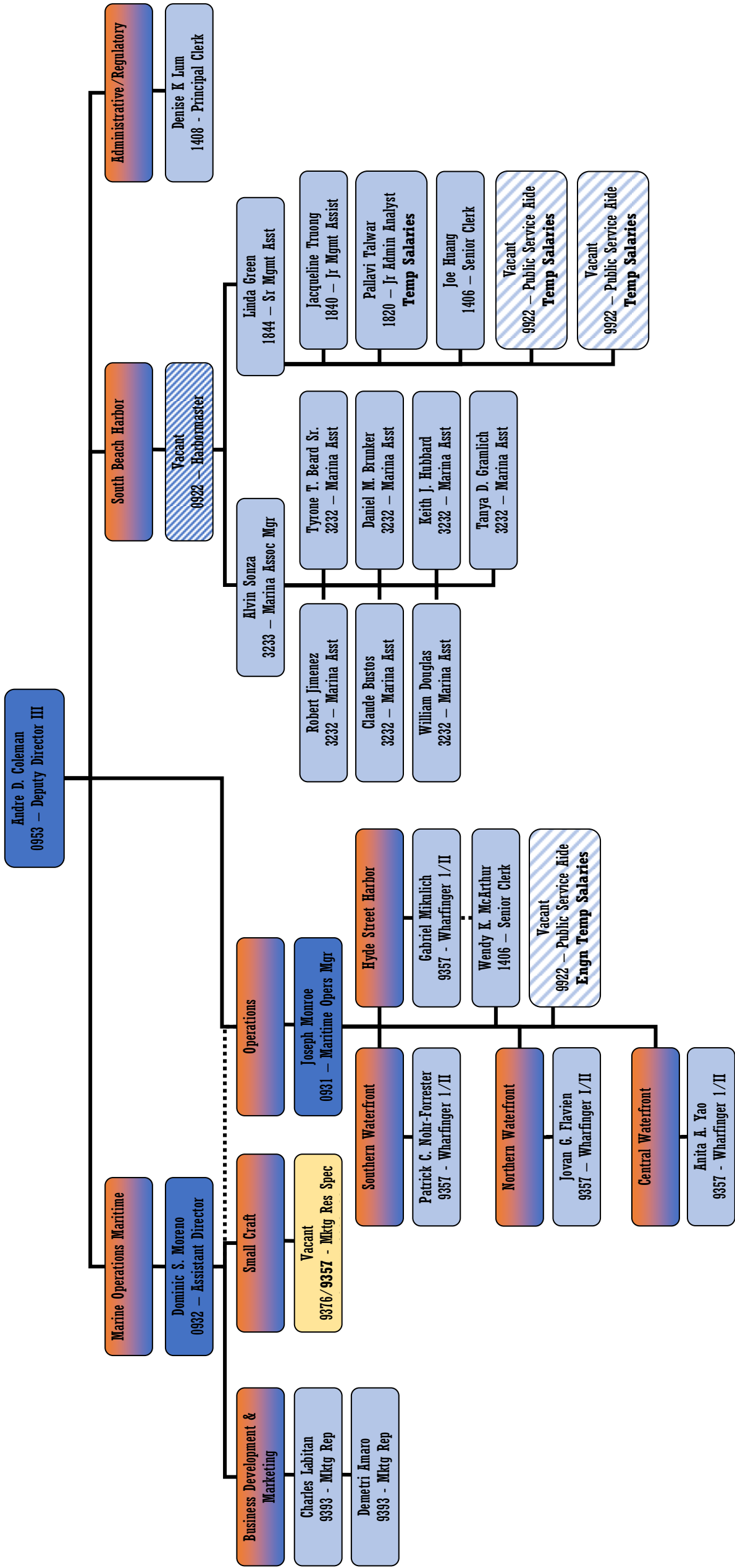


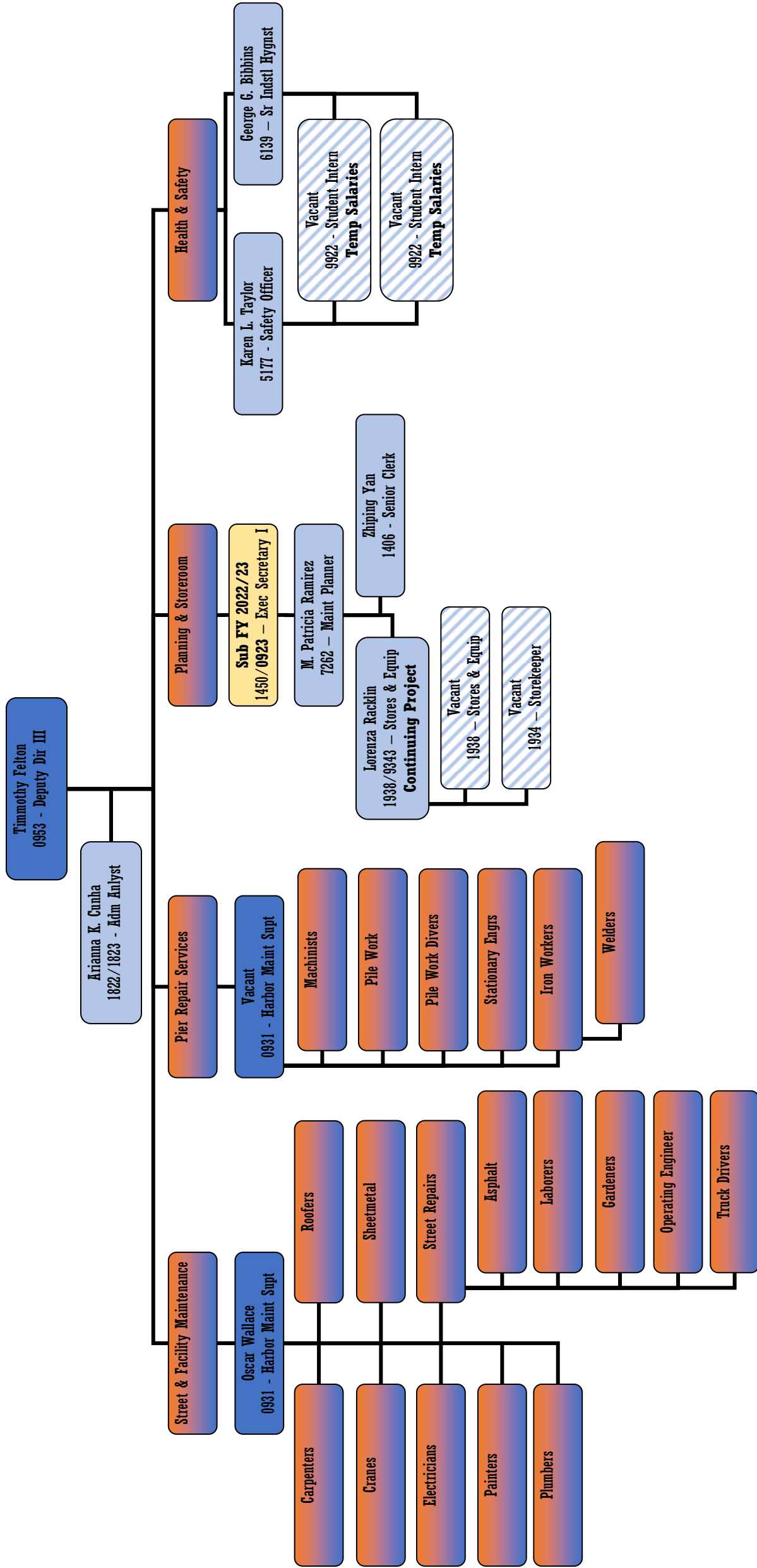


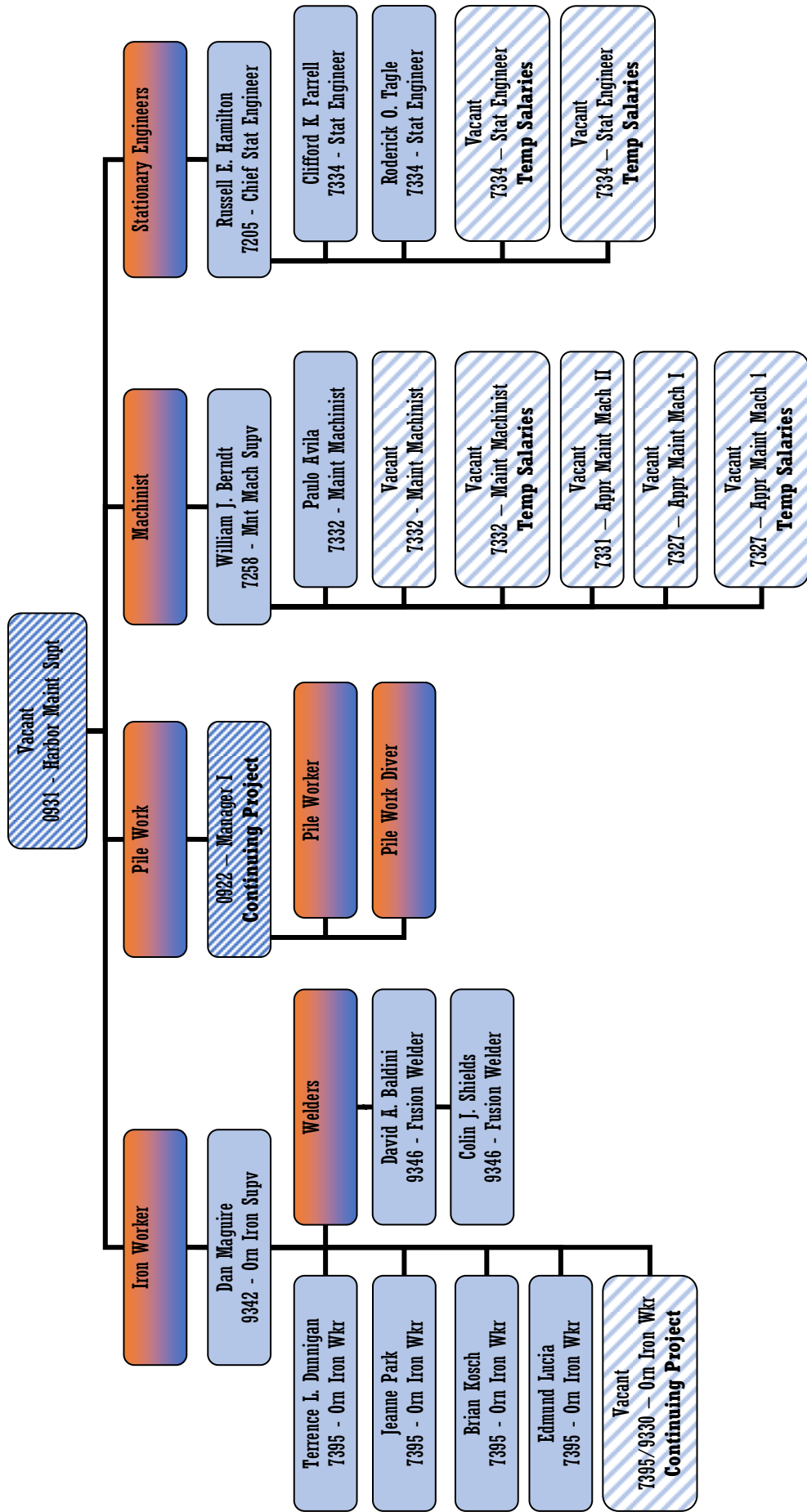


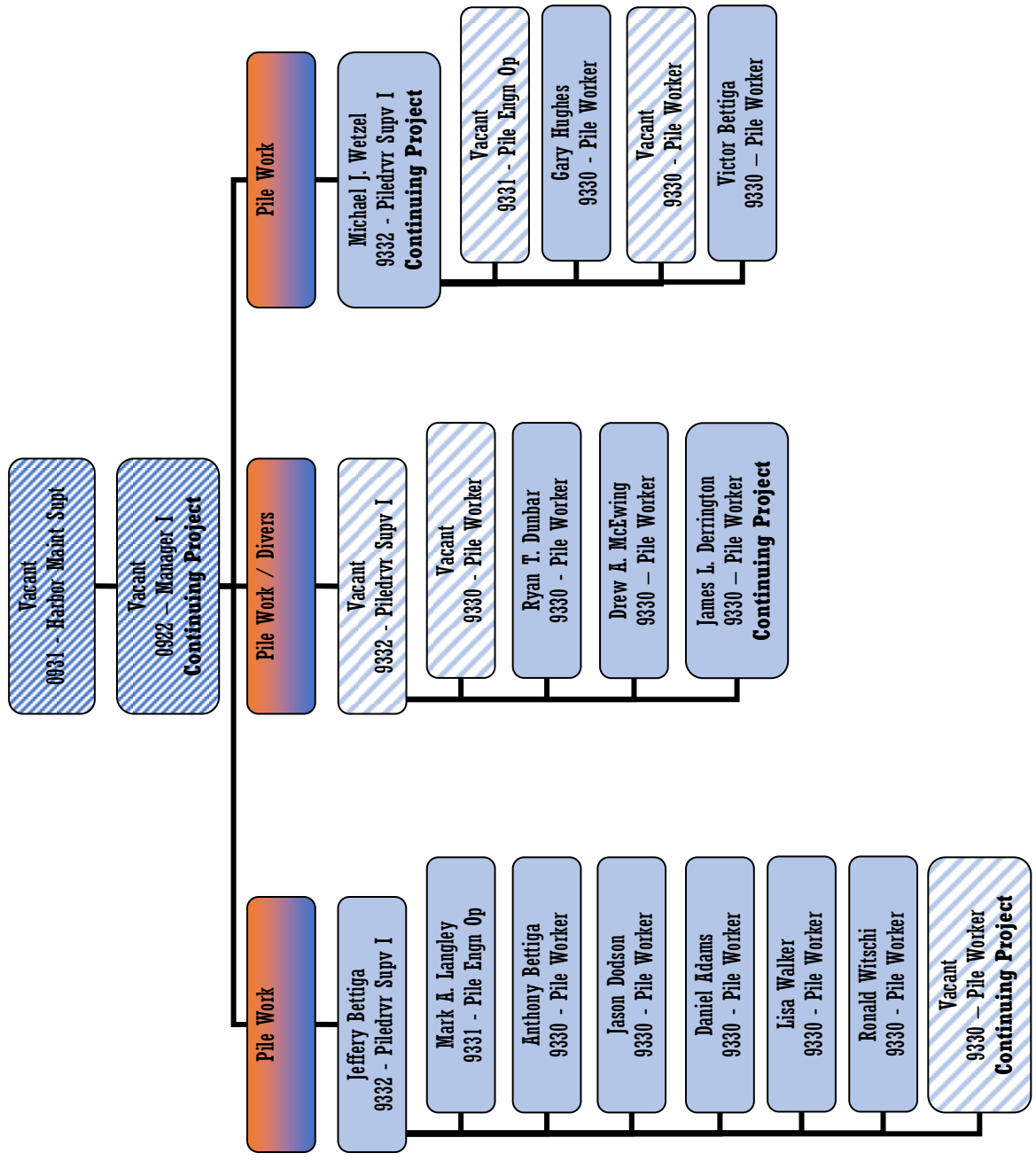


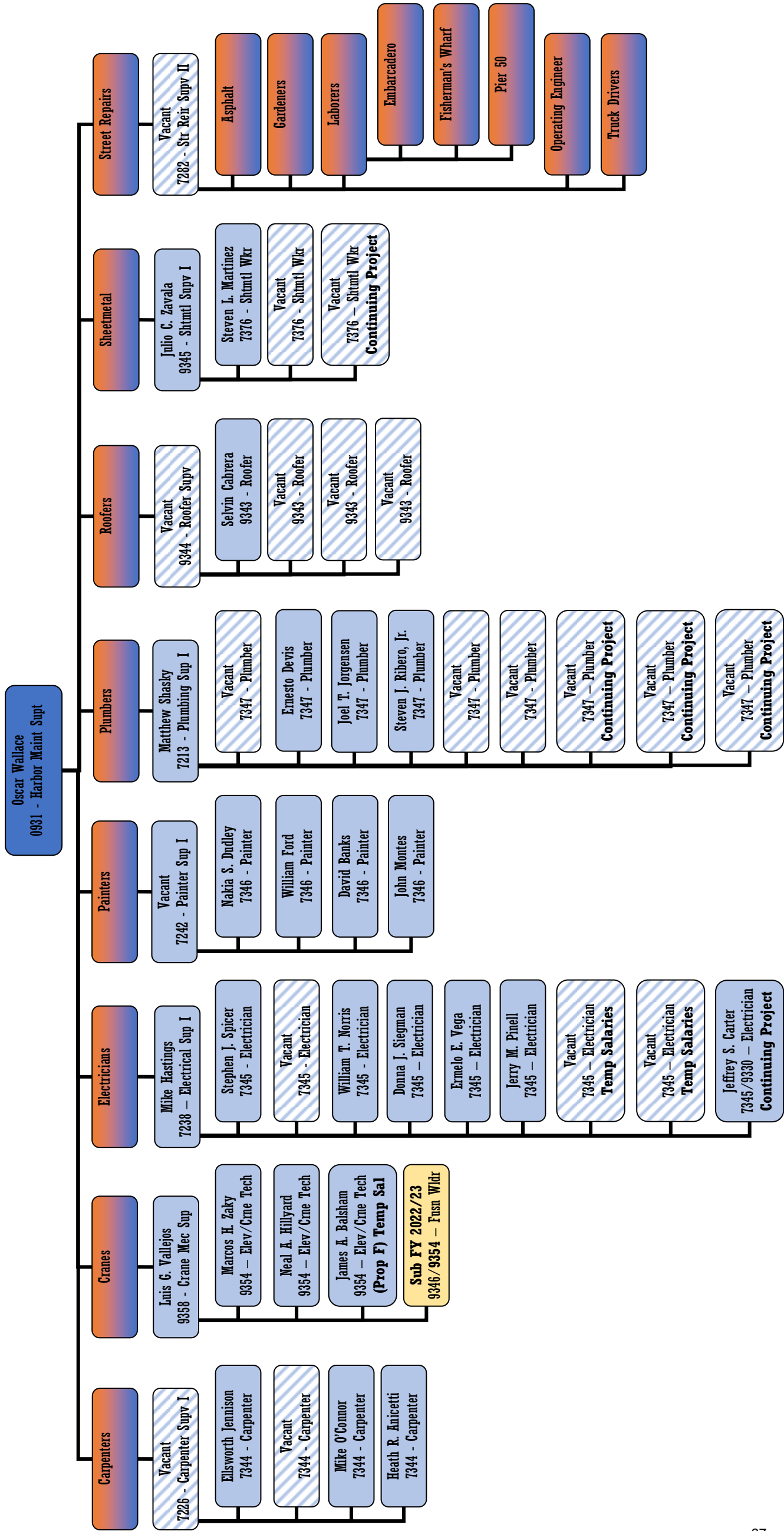


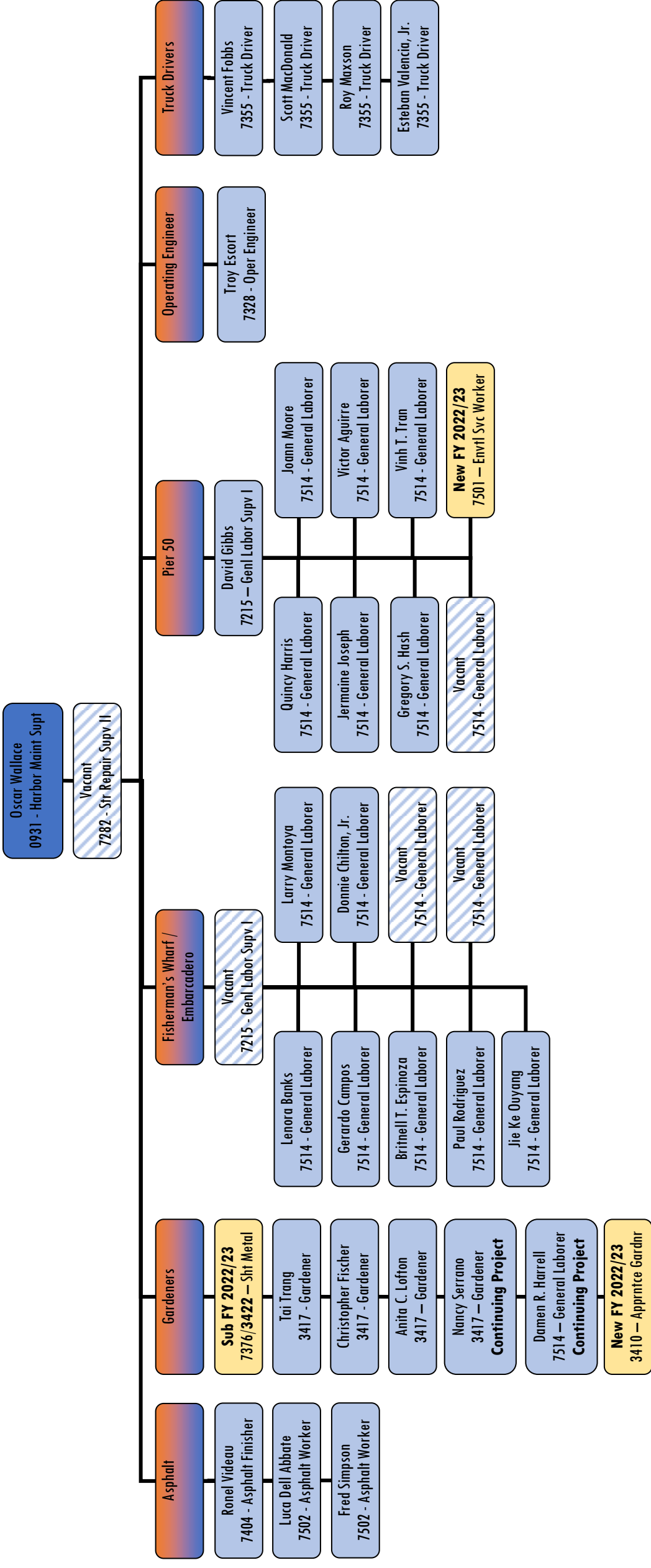


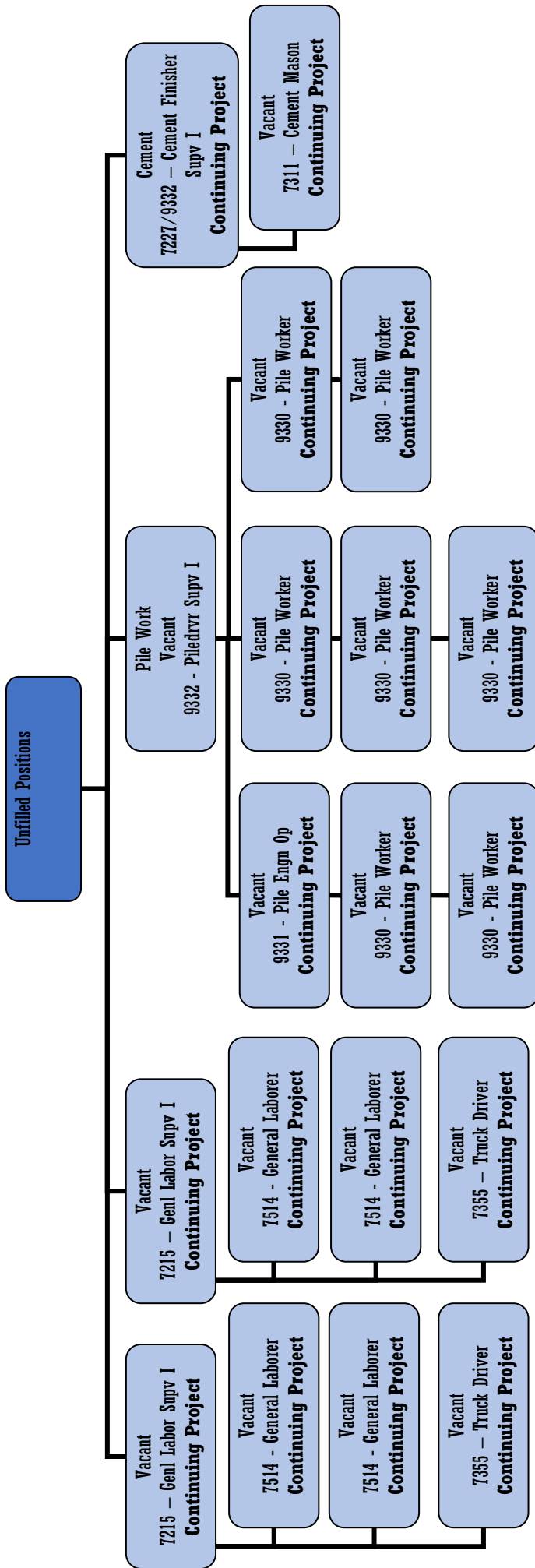


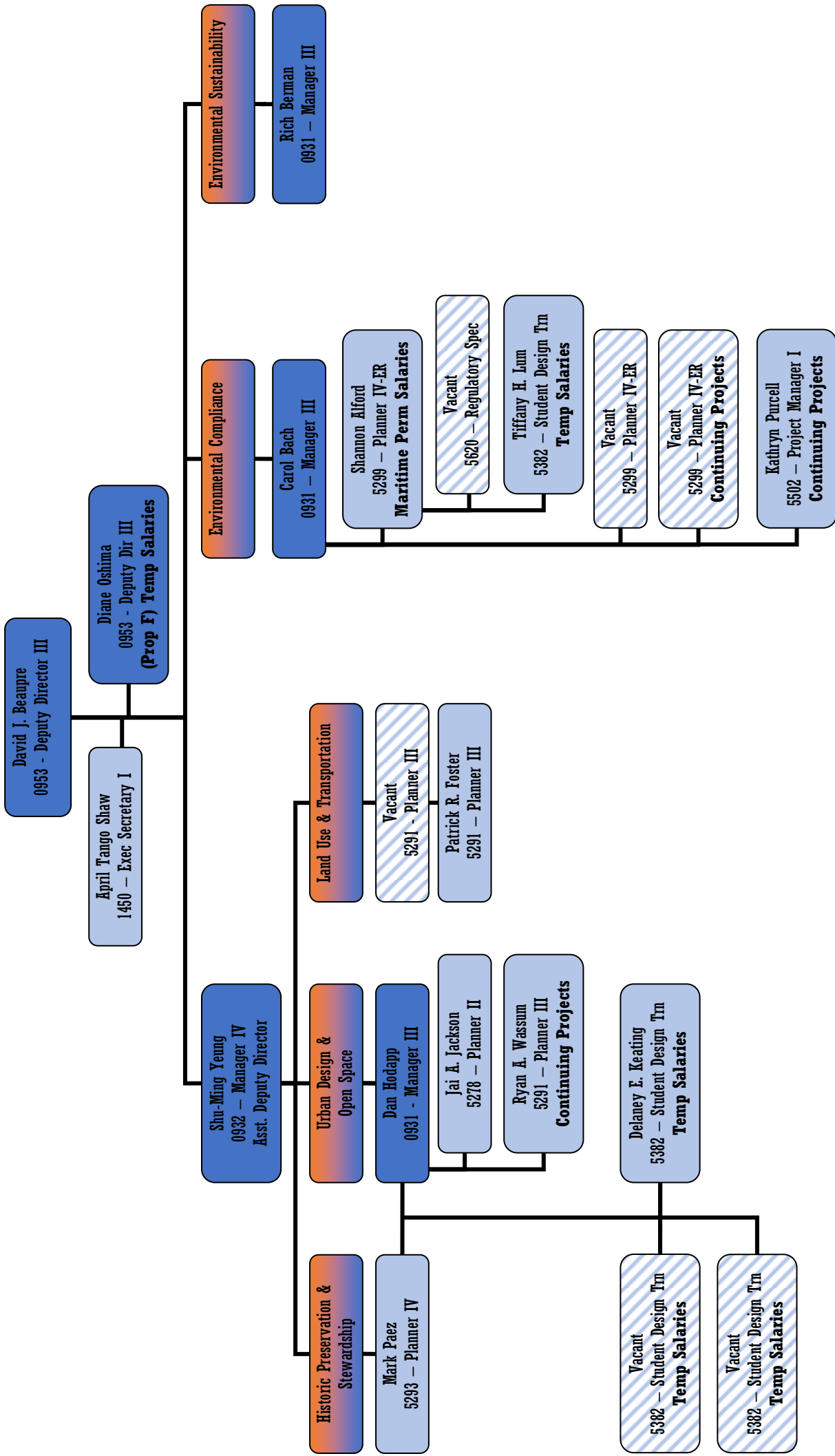




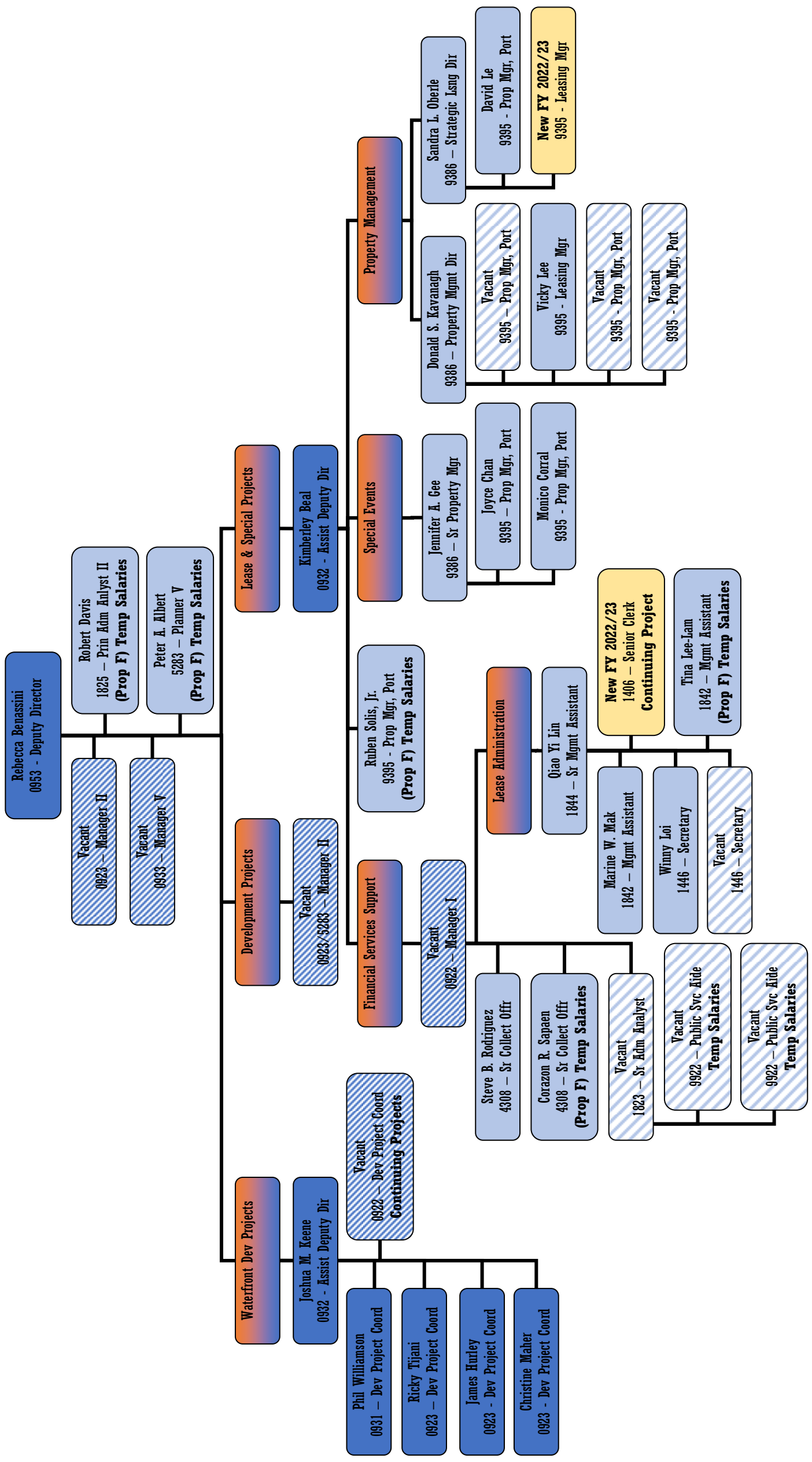












**DIVISION EXPENSE DETAIL, FY2022-23**

Character	Account	Account Title	Engineering	Executive	Finance And Administration	Maintenance	Maritime	Planning & Environment	Real Estate & Development	Grand Total
5010Salary	501010	Perm Salaries-Misc-Regular	\$ 3,822,008	\$ 1,486,097	\$ 6,731,634	\$ 11,893,191	\$ 1,958,990	\$ 1,631,479	\$ 4,315,504	\$ 31,838,903
	509010	Premium Pay - Misc	\$ 90,587		\$ 3,160	\$ 186,998		\$ 683	\$ 4,799	\$ 286,227
	511010	Overtime - Scheduled Misc	\$ 6,000		\$ 5,800	\$ 251,492	\$ 2,475	\$ 578	\$ 3,042	\$ 269,387
		Subtotal, Salaries	\$ 3,918,595	\$ 1,486,097	\$ 6,740,594	\$ 12,331,681	\$ 1,961,465	\$ 1,632,740	\$ 4,323,345	\$ 32,394,517
5130Fringe	513010	Mandatory Fringe Benefits	\$ 1,295,809	\$ 520,777	\$ 4,759,482	\$ 5,048,241	\$ 719,364	\$ 535,185	\$ 1,611,985	\$ 14,490,843
		<b>Subtotal, Salaries &amp; Fringe</b>	<b>\$ 5,214,404</b>	<b>\$ 2,006,874</b>	<b>\$ 11,500,076</b>	<b>\$ 17,379,922</b>	<b>\$ 2,680,829</b>	<b>\$ 2,167,925</b>	<b>\$ 5,935,330</b>	<b>\$ 46,885,360</b>
5210NPSvcs	521030	Air Travel - Employees	\$ 4,540	\$ 11,400	\$ 500	\$ 1,350	\$ 2,600	\$ 1,000	\$	\$ 21,390
	521050	Non-Air Travel - Employees	\$ 7,979	\$ 8,000	\$ 500	\$ 4,200	\$ 8,400	\$ 3,000	\$	\$ 32,079
	522000	Training - Budget			\$ 128,575					\$ 128,575
	523000	Employee Field Expenses-Budget			\$ 1,000					\$ 1,000
	524010	Membership Fees	\$ 8,691	\$ 43,850	\$ 1,100	\$ 1,650	\$ 35,935	\$ 4,030	\$ 2,200	\$ 97,456
	525000	Entertainment & Promotion Bdgt		\$ 117,350	\$ 35,000		\$ 33,938	\$ 10,000		\$ 196,288
	527000	Prof & Specialized Svcs-Bdgt	\$ 847,006	\$ 283,368	\$ 205,000	\$ 13,678	\$ 800,000	\$ 400,000	\$ 1,000,000	\$ 3,549,052
	527040	Construction Contracts			\$ 334					\$ 334
	527610	Systems Consulting Services		\$ 1,400,174	\$ 73,000		\$ 33,054	\$ 300,000	\$ 1,300,000	\$ 3,033,228
	528000	Maint Svcs-Bldgs & Impvts-Bdgt			\$ 295,946					\$ 295,946
	529000	Scavenger Services	\$ 1,500		\$ 15,300	\$ 48,875				\$ 65,675
	529110	Dp-Wp Equipment Maint			\$ 127,500					\$ 127,500
	529990	Other Equip Maint			\$ 35,428					\$ 35,428
	530000	Rents-Leases-Bldgs&Struct-Bdgt			\$ 16,400				\$ 4,165,000	\$ 4,181,400
	531000	Rents & Leases-Equipment-Bdgt			\$ 89,000	\$ 12,000	\$ 12,000	\$ 150,000	\$ 150,000	\$ 251,000
	532000	Utilities Expenses-Budget			\$ 10,300				\$ 875,000	\$ 885,300
	535000	Other Current Expenses - Bdgt	\$ 20,700	\$ 132,000	\$ 57,700	\$ 161,346	\$ 19,000	\$ 11,000	\$ 430,000	\$ 831,746
	535210	Freight-Delivery			\$ 1,992					\$ 1,992
	535520	Printing	\$ 20,000							\$ 20,000
	535710	Subscriptions	\$ 25,000							\$ 25,000
	535960	Software Licensing Fees	\$ 47,000		\$ 530,500					\$ 577,500
	535990	Other Current Expenses			\$ 41,381					\$ 41,381
	552000	Taxes, Licenses & Permits-Bdgt	\$ 6,909		\$ 11,200	\$ 80,900	\$ 180,000	\$ 1,500	\$	\$ 280,509
	553000	Judgements & Claims-Budget			\$ 501,700					\$ 501,700
		<b>Subtotal, Non-Personnel Services</b>	<b>\$ 989,325</b>	<b>\$ 1,996,142</b>	<b>\$ 1,677,375</b>	<b>\$ 755,834</b>	<b>\$ 1,303,073</b>	<b>\$ 609,030</b>	<b>\$ 7,923,700</b>	<b>\$ 15,254,479</b>
5400Mat&Su	540000	Materials & Supplies-Budget	\$ 7,000	\$ 3,750	\$ 97,500	\$ 798,960	\$ 9,475	\$ 10,000	\$	\$ 926,685
	542990	Other Bldg Maint Supplies			\$ 612					\$ 612
	549250	Minor Data Processing Equipmnt			\$ 112,508					\$ 112,508
		<b>Subtotal, Materials &amp; Supplies</b>	<b>\$ 7,000</b>	<b>\$ 3,750</b>	<b>\$ 210,008</b>	<b>\$ 799,572</b>	<b>\$ 9,475</b>	<b>\$ 10,000</b>	<b>\$</b>	<b>\$ 1,039,805</b>
5600CapOut	560000	Equipment Purchase-Budget			\$ -	\$ 992,797				\$ 992,797
5700DebSvc	570000	Debt Service-Budget			\$ 6,343,603					\$ 6,343,603
5810OthDep	581010	EF-Airport	\$ 25,000			\$ 26,000				\$ 51,000

Character	Account	Account Title	Engineering	Executive	Finance And Administration	Maintenance	Maritime	Planning & Environment	Real Estate & Development	Grand Total
	581013	GF-PUC-Ueb	\$ 39,500							\$ 39,500
	581015	Human Resources Modernization			\$ 15,147					\$ 15,147
	581016	Diversity Equity Inclusion			\$ 5,666					\$ 5,666
	581051	GF-PUC-Light Heat & Power					\$ 1,440,000		\$ 1,674,748	\$ 3,114,748
	581065	Adm-Real Estate Special Svcs				\$ 227,360				\$ 227,360
	581067	Sr-DPW-Building Repair				\$ 5,693				\$ 5,693
	581068	Sr-DPW-Street Cleaning				\$ 51,750				\$ 51,750
	581070	GF-Board Of Supervisors			\$ 3,609					\$ 3,609
	581071	Sr-DPW-Engineering	\$ 40,600							\$ 40,600
	581078	Sr-DPW-Street Repair				\$ 12,058				\$ 12,058
	581081	Sr-DPW-Urban Forestry				\$ 4,044				\$ 4,044
	581088	Sr-SAS-Building Repair				\$ 17,077				\$ 17,077
	581089	Sr-SAS-Street Cleaning				\$ 155,250				\$ 155,250
	581091	Sr-SAS-Street Repair				\$ 36,173				\$ 36,173
	581093	Sr-SAS-Urban Forestry				\$ 12,131				\$ 12,131
	581130	GF-Con-Internal Audits			\$ 363,840					\$ 363,840
	581140	DT Technology Projects			\$ 250,642					\$ 250,642
	581160	GF-Adm-General(AAO)	\$ 95,000		\$ 58,737					\$ 153,737
	581170	GF-Risk Management Svcs (AAO)			\$ 9,301,864					\$ 9,301,864
	581180	GF-Con-Fast Team			\$ 182,000					\$ 182,000
	581210	DT Technology Infrastructure			\$ 823,895					\$ 823,895
	581245	GF-CON-Information System Ops			\$ 267,352					\$ 267,352
	581250	GF-City Planning					\$ 150,000			\$ 150,000
	581270	GF-City Attorney-Legal Service		\$ 3,400,000						\$ 3,400,000
	581280	DT SFGov TV Services			\$ 88,476					\$ 88,476
	581325	DT Enterprise Tech Contracts			\$ 127,716					\$ 127,716
	581330	GF-Bus & Ecn Dev		\$ 200,000	\$ 200,000					\$ 400,000
	581350	GF-Emergency Communications				\$ 16,642				\$ 16,642
	581360	DT Telecommunications Services			\$ 322,818					\$ 322,818
	581370	GF-Environment				\$ 84,147				\$ 84,147
	581390	GF-Fire	\$ 756,356						\$ 116,314	\$ 4,718,312
	581421	GF-GEN-Govt Ops Recovery			\$ 31,880		\$ 3,845,642			\$ 31,880
	581430	GF-HR-Equal Emplymnt Opportuni			\$ 93,075					\$ 93,075
	581450	GF-HR-Mgmt Training			\$ 11,188					\$ 11,188
	581460	GF-HR-Workers' Comp Claims				\$ 1,099,000				\$ 1,099,000
	581470	GF-HR-Client Svc-Recruit-Assess			\$ 19,028					\$ 19,028
	581480	GF-HR-Employee Relations			\$ 26,898					\$ 26,898
	581490	GF-HR-Drug Testing			\$ 7,032					\$ 7,032
	581500	GF-Human Rights Commission			\$ 229,424					\$ 229,424
	581520	Ef-SFGH-Medical Service				\$ 41,900				\$ 41,900
	581560	GF-HR-Tuition Reimbursemnt W-O			\$ -					\$ -
	581600	GF-HR-Tuition Reimbursement Aap			\$ 9,177					\$ 9,177
	581660	GF-Chf-Youth Works			\$ 31,572					\$ 31,572
	581690	GF-Mayor'S Office Services		\$ 33,646						\$ 33,646
	581710	Is-Purch-Centrl Shop-AutoMaint		\$ 1,156	\$ 701,408					\$ 702,564
	581740	Is-Purch-Centrl Shop-FuelStock		\$ 180,202	\$ 180,202					\$ 180,202
	581770	GF-Parking & Traffic			\$ 16,000		\$ 15,000		\$ 2,649,906	\$ 2,680,906
	581780	OCA-Labor Standard Enforcement		\$ 22,599	\$ 22,599					\$ 22,599

Character	Account	Account Title	Engineering	Executive	Finance And Administration	Maintenance	Maritime	Planning & Environment	Real Estate & Development	Grand Total
	581820	Is-Purch-Reproduction			\$ 15,000					\$ 15,000
	581830	GF-Police Security		\$ 1,049,701			\$ 575,000			\$ 1,624,701
	581860	GF-Real Estate Service						\$ 25,000		\$ 25,000
	581870	GF-City Hall Fellows Program			\$ 115,000					\$ 115,000
	581880	GF-Rec & Park-Gardener			\$ 10,000			\$ 82,000		\$ 92,000
	581920	GF-HRc Surety Bond			\$ 87,360					\$ 87,360
	591120	OTO To 2S/GSF-General Svcs Fd			\$ 31,713					\$ 31,713
		<b>Subtotal, Work Orders</b>	\$ 836,456	\$ 4,803,347	\$ 12,769,864	\$ 2,644,835	\$ 5,901,642	\$ 257,000	\$ 4,440,368	\$ 31,654,112
		<b>GRAND TOTAL</b>	\$ 7,047,185	\$ 8,810,113	\$ 32,500,926	\$ 22,572,960	\$ 9,895,019	\$ 3,043,955	\$ 18,299,998	\$ 102,170,156

**DIVISION EXPENSE DETAIL, FY2023-24**

Character	Account	Account Title	Engineering	Executive	Finance And Administration	Maintenance	Maritime	Planning & Environment	Real Estate & Development	Grand Total
5010Salary	501010	Perm Salaries-Misc-Regular	\$ 4,051,602	\$ 1,547,476	\$ 7,171,730	\$ 12,252,705	\$ 1,959,076	\$ 1,481,841	\$ 4,396,829	\$ 32,861,259
	505010	Temp Misc Regular Salaries	\$ 44,127	\$ -	\$ 68,581	\$ 118,934	\$ 66,000	\$ 207,522	\$ 94,000	\$ 599,164
	509010	Premium Pay - Misc	\$ 90,587	\$ -	\$ 3,160	\$ 186,998	\$ -	\$ 683	\$ 4,799	\$ 286,227
	511010	Overtime - Scheduled Misc	\$ 6,000	\$ -	\$ 5,800	\$ 251,492	\$ 2,475	\$ 578	\$ 3,042	\$ 269,387
		Subtotal, Salaries	\$ 4,192,316	\$ 1,547,476	\$ 7,249,271	\$ 12,810,129	\$ 2,027,551	\$ 1,690,624	\$ 4,498,670	\$ 34,016,037
5130Fringe	513010	Mandatory Fringe Benefits	\$ 1,237,311	\$ 486,448	\$ 4,809,562	\$ 4,826,630	\$ 674,995	\$ 502,588	\$ 1,524,347	\$ 14,061,881
		<b>Subtotal, Salaries &amp; Fringe</b>	<b>\$ 5,429,627</b>	<b>\$ 2,033,924</b>	<b>\$ 12,058,833</b>	<b>\$ 17,636,759</b>	<b>\$ 2,702,546</b>	<b>\$ 2,193,212</b>	<b>\$ 6,023,017</b>	<b>\$ 48,077,918</b>
5210NPSvcs	521030	Air Travel - Employees	\$ 4,540	\$ 11,400	\$ 500	\$ 1,350	\$ 3,000	\$ 2,600	\$ -	\$ 23,390
	521050	Non-Air Travel - Employees	\$ 7,979	\$ 8,000	\$ 500	\$ 4,200	\$ 8,400	\$ 6,200	\$ -	\$ 35,279
	522000	Training - Budget	\$ -	\$ -	\$ 89,710	\$ -	\$ -	\$ -	\$ -	\$ 89,710
	523000	Employee Field Expenses-Budget	\$ -	\$ -	\$ 1,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000
	524010	Membership Fees	\$ 8,691	\$ 43,850	\$ 1,100	\$ 1,650	\$ 35,935	\$ 3,305	\$ 2,300	\$ 96,831
	525000	Entertainment & Promotion Bdg	\$ 117,350	\$ -	\$ 35,000	\$ -	\$ 33,938	\$ 15,000	\$ -	\$ 201,288
	527000	Prof & Specialized Svcs-Bdgt	\$ 711,000	\$ 283,368	\$ 205,000	\$ 13,678	\$ 800,000	\$ 550,000	\$ 1,000,000	\$ 3,563,046
	527040	Construction Contracts	\$ -	\$ -	\$ 334	\$ -	\$ -	\$ -	\$ -	\$ 334
	527610	Systems Consulting Services	\$ -	\$ 1,442,174	\$ 73,000	\$ -	\$ 300,000	\$ -	\$ 1,300,000	\$ 73,000
	528000	Maint Svcs-Bldgs & Impvts-Bdgt	\$ -	\$ -	\$ 33,054	\$ -	\$ 300,000	\$ -	\$ 1,300,000	\$ 3,075,228
	528010	Scavenger Services	\$ -	\$ -	\$ 295,946	\$ -	\$ -	\$ -	\$ -	\$ 295,946
	529000	Maint Svcs-Equipment-Budget	\$ 1,500	\$ -	\$ 15,300	\$ 48,875	\$ -	\$ -	\$ -	\$ 65,675
	529110	Dp-Wp Equipment Maint	\$ -	\$ -	\$ 127,500	\$ -	\$ -	\$ -	\$ -	\$ 127,500
	529990	Other Equip Maint	\$ -	\$ -	\$ -	\$ 35,428	\$ -	\$ -	\$ -	\$ 35,428
	530000	Rents-Leases-Bldgs&Struct-Bdgt	\$ -	\$ -	\$ 16,400	\$ -	\$ -	\$ 4,165,000	\$ -	\$ 4,181,400
	531000	Rents & Leases-Equipment-Bdgt	\$ -	\$ -	\$ 89,000	\$ 12,000	\$ -	\$ 160,000	\$ -	\$ 261,000
	532000	Utilities Expenses-Budget	\$ -	\$ -	\$ 10,300	\$ -	\$ -	\$ 875,000	\$ -	\$ 885,300
	535000	Other Current Expenses - Bdgt	\$ 20,700	\$ 132,000	\$ 57,700	\$ 161,346	\$ 19,000	\$ 11,000	\$ 430,000	\$ 831,746
	535210	Freight-Delivery	\$ -	\$ -	\$ -	\$ 1,992	\$ -	\$ -	\$ -	\$ 1,992
	535520	Printing	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000
	535710	Subscriptions	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	535960	Software Licensing Fees	\$ 47,000	\$ -	\$ 533,500	\$ -	\$ -	\$ -	\$ -	\$ 580,500
	535990	Other Current Expenses	\$ -	\$ -	\$ -	\$ 41,381	\$ -	\$ -	\$ -	\$ 41,381
	552000	Taxes, Licenses & Permits-Bdgt	\$ 6,909	\$ -	\$ 11,200	\$ 80,900	\$ 90,000	\$ 1,500	\$ -	\$ 190,509
	553000	Judgements & Claims-Budget	\$ -	\$ -	\$ 501,700	\$ -	\$ -	\$ -	\$ -	\$ 501,700
		<b>Subtotal, Non-Personnel Services</b>	<b>\$ 828,319</b>	<b>\$ 2,038,142</b>	<b>\$ 1,641,510</b>	<b>\$ 755,834</b>	<b>\$ 1,303,473</b>	<b>\$ 678,105</b>	<b>\$ 7,933,800</b>	<b>\$ 15,179,183</b>
5400Mat&Su	540000	Materials & Supplies-Budget	\$ 7,000	\$ 3,750	\$ 97,500	\$ 998,960	\$ 9,475	\$ 10,000	\$ -	\$ 1,126,685
	542990	Other Bldg Maint Supplies	\$ -	\$ -	\$ -	\$ 612	\$ -	\$ -	\$ -	\$ 612
	549250	Minor Data Processing Equipmnt	\$ -	\$ -	\$ 107,508	\$ -	\$ -	\$ -	\$ -	\$ 107,508
		<b>Subtotal, Materials &amp; Supplies</b>	<b>\$ 7,000</b>	<b>\$ 3,750</b>	<b>\$ 205,008</b>	<b>\$ 999,572</b>	<b>\$ 9,475</b>	<b>\$ 10,000</b>	<b>\$ -</b>	<b>\$ 1,234,805</b>
5600CapOut	560000	Equipment Purchase-Budget	\$ -	\$ -	\$ 53,070	\$ 998,873	\$ -	\$ -	\$ -	\$ 1,051,943
5700DebSvc	570000	Debt Service-Budget	\$ -	\$ -	\$ 5,600,000	\$ -	\$ -	\$ -	\$ -	\$ 5,600,000

Character	Account	Account Title	Engineering	Executive	Finance And Administration	Maintenance	Maritime	Planning & Environment	Real Estate & Development	Grand Total
58100thDep	581010	EF-Airport		\$ 25,000			\$ 26,000			\$ 51,000
	581013	GF-PUC-Ueb	\$ 39,500							\$ 39,500
	581015	Human Resources Modernization			\$ 15,508					\$ 15,508
	581016	Diversity Equity Inclusion			\$ 5,695					\$ 5,695
	581051	GF-PUC-Light Heat & Power					\$ 1,483,200		\$ 1,730,476	\$ 3,213,676
	581065	Adm-Real Estate Special Svcs				\$ 237,360				\$ 237,360
	581067	Sr-DPW-Building Repair				\$ -				\$ -
	581068	Sr-DPW-Street Cleaning				\$ -				\$ -
	581070	GF-Board Of Supervisors			\$ 3,609					\$ 3,609
	581071	Sr-DPW-Engineering	\$ 40,600							\$ 40,600
	581078	Sr-DPW-Street Repair				\$ -				\$ -
	581081	Sr-DPW-Urban Forestry				\$ -				\$ -
	581088	Sr-SAS-Building Repair			\$ 23,567					\$ 23,567
	581089	Sr-SAS-Street Cleaning			\$ 214,245					\$ 214,245
	581091	Sr-SAS-Street Repair			\$ 49,919					\$ 49,919
	581093	Sr-SAS-Urban Forestry			\$ 16,175					\$ 16,175
	581130	GF-Con-Internal Audits			\$ 279,371					\$ 279,371
	581140	DT Technology Projects			\$ 250,642					\$ 250,642
	581160	GF-Adm-General(AAO)		\$ 95,000	\$ 58,737					\$ 153,737
	581170	GF-Risk Management Svcs (AAO)		\$ 11,030,178						\$ 11,030,178
	581180	GF-Con-Fast Team			\$ 182,000					\$ 182,000
	581210	DT Technology Infrastructure			\$ 891,560					\$ 891,560
	581245	GF-CON-Information System Ops			\$ 268,962					\$ 268,962
	581250	GF-City Planning					\$ 150,000			\$ 150,000
	581270	GF-City Attorney-Legal Service	\$ 3,400,000							\$ 3,400,000
	581280	DT SFGov TV Services			\$ 67,707					\$ 67,707
	581325	DT Enterprise Tech Contracts			\$ 154,587					\$ 154,587
	581330	GF-Bus & Ecn Dev		\$ 200,000						\$ 200,000
	581350	GF-Emergency Communications				\$ 16,642				\$ 16,642
	581360	DT Telecommunications Services			\$ 323,829					\$ 323,829
	581370	GF-Environment				\$ 86,261				\$ 86,261
	581390	GF-Fire	\$ 764,360				\$ 3,915,894		\$ 118,247	\$ 4,798,501
	581421	GF-GEN-Govt Ops Recovery			\$ 36,239					\$ 36,239
	581430	GF-HR-Equal Emplymnt Opportuni			\$ 93,733					\$ 93,733
	581450	GF-HR-Mgmt Training			\$ 11,188					\$ 11,188
	581460	GF-HR-Workers' Comp Claims				\$ 1,148,000				\$ 1,148,000
	581470	GF-HR-Client Svc-Recruit-Assess			\$ 19,604					\$ 19,604
	581480	GF-HR-Employee Relations			\$ 27,162					\$ 27,162
	581490	GF-HR-Drug Testing			\$ 7,032					\$ 7,032
	581500	GF-Human Rights Commission			\$ 230,880					\$ 230,880
	581520	Ef-SFGH-Medical Service				\$ 41,900				\$ 41,900
	581560	GF-HR-Tuition Reimbursemnt W-O			\$ -					\$ -
	581600	GF-HR-Tuition Reimbursement Aap			\$ 9,177					\$ 9,177
	581660	GF-Chf-Youth Works			\$ 31,572					\$ 31,572
	581690	GF-Mayor'S Office Services		\$ 33,646						\$ 33,646
	581710	Is-Purch-Centr Shop-AutoMaint			\$ 1,164	\$ 705,959				\$ 707,123

Character	Account	Account Title	Engineering	Executive	Finance And Administration	Maintenance	Maritime	Planning & Environment	Real Estate & Development	Grand Total
	581740	Is-Purch-Centr Shop-FuelStock				\$ 179,886				\$ 179,886
	581770	GF-Parking & Traffic			\$ 16,000		\$ 15,000		\$ 3,149,906	\$ 3,180,906
	581780	OCA-Labor Standard Enforcement			\$ 22,599					\$ 22,599
	581820	Is-Purch-Reproduction			\$ 15,000					\$ 15,000
	581830	GF-Police Security		\$ 1,049,701			\$ 581,750			\$ 1,631,451
	581860	GF-Real Estate Service						\$ 25,000		\$ 25,000
	581870	GF-City Hall Fellows Program			\$ -					\$ -
	581880	GF-Rec & Park-Gardener			\$ 10,000			\$ 82,000		\$ 92,000
	581920	GF-HRc Surety Bond			\$ 87,476					\$ 87,476
5910_OTO	591120	OTO To 2S/GSF-General Svcs Fd			\$ 31,713					\$ 31,713
		<b>Subtotal, Work Orders</b>	\$ 844,460	\$ 4,803,347	\$ 14,382,924	\$ 2,719,914	\$ 6,021,844	\$ 257,000	\$ 4,998,629	\$ 34,028,118
		<b>GRAND TOTAL</b>	\$ 7,109,406	\$ 8,879,163	\$ 33,941,345	\$ 23,110,952	\$ 10,037,338	\$ 3,138,317	\$ 18,955,446	\$ 105,171,967

## ENGINEERING

The Engineering Division provides project and construction management, engineering design, facility inspection, contracting, code compliance review and permitting services for all of the Port's facilities including piers, structures, buildings, cranes, utilities, public and private areas, development projects, streets and walkways. The Engineering Division assists and coordinates with other city departments to assure an appropriate transition between the City and the property in the Port's jurisdiction.

The Engineering Division's fiscal year 2022-23 budget of \$7,047,185 consists of \$3,918,595 in salaries, \$1,295,809 in Mandatory Benefits, \$989,325 in Non-Personnel Services, \$7,000 in Materials & Supplies; and \$836,456 in Work Orders to Other Departments. In fiscal Year 2023-24 budget of \$7,109,406 consists of \$4,192,316 in salaries, \$1,237,311 in Mandatory Benefits, \$828,319 in Non-Personnel Services, \$7,000 in Materials & Supplies; and \$844,460 in Work Orders to Other Departments.

Summary of Changes: Increases to Salaries and Mandatory Fringe Benefits reflect the wage increases guaranteed by collectively bargained Memoranda of Understanding and the cost of fringe benefits including retirement and health care, as well as a new Building Inspector (6331) and 1844 (Sr Management Assistant) requested. Travel, printing, software licensing fees, subscriptions, other current expenses, and materials budgets have been adjusted to better reflect actuals and current staff needs. Moved \$500,000 Engineering Consulting Services and \$120,000 Shoreside Power Maintenance Fees from the Programmatic Project budget to the operating budget in fiscal year 2022-23 and fiscal year 2023-24. Finally, Work Order budget for fiscal years 2022-23 and 2023-24 are flat compared to fiscal year 2021-22.

Character	Account Title	Description	FY 2021-22 Budget	Change	FY 2022-23 Budget	Change	FY 2023-24 Budget
Salaries	Salaries		\$ 3,180,071	\$ 738,524	\$ 3,918,595	\$ 273,721	\$ 4,192,316
Mandatory Fringe Benefits	Mandatory Fringe Benefits		\$ 1,154,664	\$ 141,145	\$ 1,295,809	\$ (58,498)	\$ 1,237,311
		<b>Salaries &amp; Fringe Benefits Total</b>	<b>\$ 4,334,735</b>	<b>\$ 879,669</b>	<b>\$ 5,214,404</b>	<b>\$ 215,223</b>	<b>\$ 5,429,627</b>
Non-Personnel Services	Air Travel - Employees	Air travel costs for staff to attend training and certification events	\$ 4,140	\$ 400	\$ 4,540	\$ -	\$ 4,540
	Maint Svcs-Equipment-Budget	Maintenance services for equipment	\$ 1,500	\$ -	\$ 1,500	\$ -	\$ 1,500
	Membership Fees	Engineering membership fees budget	\$ 7,191	\$ 1,500	\$ 8,691	\$ -	\$ 8,691
	Non-Air Travel - Employees	Non-Air travel budget	\$ 7,979	\$ -	\$ 7,979	\$ -	\$ 7,979
	Other Current Expenses - Bdgt	Advertising for RFP's, RFQs, construction contracts, and informal contracts	\$ 17,700	\$ 3,000	\$ 20,700	\$ -	\$ 20,700
	Printing	Printing costs for construction project advertisement (full size plan sets and specifications for several locations to provide contractor access)	\$ -	\$ 20,000	\$ 20,000	\$ -	\$ 20,000
	Prof & Specialized Svcs-Bdgt	Contract solicitation services, engineering consulting services	\$ 91,000	\$ 636,006	\$ 727,006	\$ (136,006)	\$ 591,000
	Software Licensing Fees	Shoreside power maintenance fees	\$ -	\$ 120,000	\$ 120,000	\$ -	\$ 120,000
		Headlight (\$21k), Bluebeam (\$6k), Accela (\$15k), Misc. Structural Software (\$5k)	\$ -	\$ 47,000	\$ 47,000	\$ -	\$ 47,000
	Subscriptions	2022 Building Code sets for staff (x14)	\$ -	\$ 25,000	\$ 25,000	\$ (25,000)	\$ -
	Taxes, Licenses & Permits-Bdgt	Certificates for: American Welding Society, International Code Council; American Institute of Steel Construction; American Concrete Institute; and International Association of Plumbing and Mechanical Officials	\$ 6,909	\$ -	\$ 6,909	\$ -	\$ 6,909
		<b>Non-Personnel Total</b>	<b>\$ 136,419</b>	<b>\$ 852,906</b>	<b>\$ 989,325</b>	<b>\$ (161,006)</b>	<b>\$ 828,319</b>
Materials & Supplies	Materials & Supplies-Budget	Office supplies: for contracts, agreements, property maps, blueprint paper, drafting supplies and etc	\$ 5,000	\$ 2,000	\$ 7,000	\$ -	\$ 7,000
		<b>Materials &amp; Supplies Total</b>	<b>\$ 5,000</b>	<b>\$ 2,000</b>	<b>\$ 7,000</b>	<b>\$ -</b>	<b>\$ 7,000</b>
Work Orders	GF-Fire	Work Order to Fire Department	\$ 780,867	\$ (24,511)	\$ 756,356	\$ 8,004	\$ 764,360
	GF-PUC-Ueb	Work Order to Public Utilities Commission	\$ 39,500	\$ -	\$ 39,500	\$ -	\$ 39,500
	Sr-DPW-Engineering	Work Order to Public Works - Engineering	\$ 40,600	\$ -	\$ 40,600	\$ -	\$ 40,600
		<b>Work Orders Total</b>	<b>\$ 860,967</b>	<b>\$ (24,511)</b>	<b>\$ 836,456</b>	<b>\$ 8,004</b>	<b>\$ 844,460</b>
		<b>GRAND TOTAL</b>	<b>\$ 5,337,121</b>	<b>\$ 1,710,064</b>	<b>\$ 7,047,185</b>	<b>\$ 62,221</b>	<b>\$ 7,109,406</b>



## EXECUTIVE

The policies set by the Port Commission are implemented by the Port's Executive Director and staff. The Executive Director serves as chief executive of the Port, is appointed by the Mayor, serves at the pleasure of the Port Commission, and is charged with the management of all the offices and activities placed under the jurisdiction of the Port Commission. The Executive Director oversees the Executive Division functions for External Affairs, Homeland Security, and Legal support provided by the San Francisco City Attorney's Office.

The Executive Division's fiscal year 2022-23 budget of \$8,810,113 consists of \$1,486,097 in Salaries, \$520,777 in Mandatory Fringe Benefits, \$1,986,142 in Non-Personnel Services, \$3,750 in Materials & Supplies, and \$4,803,347 in Work Orders to Other Departments. The fiscal year 2023-24 budget of \$8,879,163 consists of \$1,547,476 in Salaries, \$486,448 in Mandatory Fringe Benefits, \$2,038,142 in Non-Personnel Services, \$3,750 in Materials & Supplies, and \$4,803,347 in Work Orders to Other Departments.

Summary of Changes: The Executive Division's budget includes increases to Salaries and Mandatory Fringe Benefits which reflect the wage increases guaranteed by collectively bargained Memoranda of Understanding and the cost of fringe benefits including retirement and health care, as well as the proposed substitution of an existing 1312 (Public Information Officer) to a 1314 (Public Relations Officer) to meet current and projected Port business needs. Prof & specialized services reflects an additional \$75,000 is budget for a new grant writing contract, which will be funded by stimulus. Memberships and other current expenses have been adjusted to better reflect actuals and current staff needs. The security budget is adjusted by \$320,000 to reflect projected cost increases resulting from a new competitively bid security contract. Finally, Work Order changes reflect additional police coverage for the Giants home games. The additional coverage will be funded by stimulus.

Character	Account Title	Description	FY 2021-22 Budget	Change	FY 2022-23 Budget	Change	FY 2023-24 Budget
<b>EX-Communications</b>							
Salaries	Salaries		\$ 260,595	\$ 70,057	\$ 330,652	\$ 10,349	\$ 341,001
Mandatory Fringe Benefits	Mandatory Fringe Benefits		\$ 110,512	\$ 19,162	\$ 129,674	\$ (7,742)	\$ 121,932
<b>Salaries &amp; Fringe Benefits Total</b>			<b>\$ 371,107</b>	<b>\$ 89,219</b>	<b>\$ 460,326</b>	<b>\$ 2,607</b>	<b>\$ 462,933</b>
Non-Personnel Services	Entertainment & Promotion Bdg	Management and Sponsorship of Events: Management and sponsorship of events once projects are completed to inform public, raise community support and awareness of Port programs and initiatives	\$ 98,350	\$ -	\$ 98,350	\$ -	\$ 98,350
	Membership Fees	Membership fees budget	\$ 32,000	\$ (32,000)	\$ -	\$ -	\$ -
	Non-Air Travel - Employees	Non-air travel for Communications Manager to AAPA and other marketing meetings	\$ 500	\$ -	\$ 500	\$ -	\$ 500
	Other Current Expenses - Bdg	Postage, messenger service, freight and express mail, etc.	\$ 10,000	\$ -	\$ 10,000	\$ -	\$ 10,000
	Prof & Specialized Svcs-Bdgt	Consulting services: marketing to support Port events and initiatives	\$ 207,500	\$ 868	\$ 208,368	\$ -	\$ 208,368
		Grant writing contract (funded by stimulus)	\$ -	\$ 75,000	\$ 75,000	\$ -	\$ 75,000
<b>Non-Personnel Total</b>			<b>\$ 348,350</b>	<b>\$ 43,868</b>	<b>\$ 392,218</b>	<b>\$ -</b>	<b>\$ 392,218</b>
Materials & Supplies	Materials & Supplies-Budget	Minor furnishings and office supplies	\$ 3,000	\$ -	\$ 3,000	\$ -	\$ 3,000
Work Orders	EF-Airport	Work order to Airport for printing calendars	\$ 3,000	\$ -	\$ 3,000	\$ -	\$ 3,000
	GF-Adm-General(AAO)	Funds are work ordered to the City Administrator's Office to support the promotion of events at the Port such as New Year's Eve and 4th of July	\$ 25,000	\$ -	\$ 25,000	\$ -	\$ 25,000
			\$ 95,000	\$ -	\$ 95,000	\$ -	\$ 95,000
<b>Work Orders Total</b>			<b>\$ 120,000</b>	<b>\$ -</b>	<b>\$ 120,000</b>	<b>\$ -</b>	<b>\$ 120,000</b>
<b>EX-Executive</b>			<b>\$ 842,457</b>	<b>\$ 133,087</b>	<b>\$ 975,544</b>	<b>\$ 2,607</b>	<b>\$ 978,151</b>
Salaries	Salaries		\$ 922,347	\$ (79,866)	\$ 842,481	\$ 41,148	\$ 883,629
Mandatory Fringe Benefits	Mandatory Fringe Benefits		\$ 334,846	\$ (67,989)	\$ 266,857	\$ (19,323)	\$ 247,534
<b>Salaries &amp; Fringe Benefits Total</b>			<b>\$ 1,257,193</b>	<b>\$ (147,855)</b>	<b>\$ 1,109,338</b>	<b>\$ 21,825</b>	<b>\$ 1,131,163</b>
Non-Personnel Services	Air Travel - Employees	Air travel costs for the Executive Director and other staff to market and promote industries, participate in trade missions, attend professional meetings, open new business opportunities, and participate in AAPA meetings	\$ 10,000	\$ -	\$ 10,000	\$ -	\$ 10,000

Character	Account Title	Description	FY 2021-22 Budget	Change	FY 2022-23 Budget	Change	FY 2023-24 Budget
	Entertainment & Promotion Bdgt	Sponsorships and Port promotional items	\$ 19,000	\$ -	\$ 19,000	\$ -	\$ 19,000
	Membership Fees	General Port Membership Fees. Moved membership fees budget (\$32k) from Communications	\$ 11,850	\$ 32,000	\$ 43,850	\$ -	\$ 43,850
	Non-Air Travel - Employees	Non-air travel costs for the Executive Director and other staff	\$ 7,500	\$ -	\$ 7,500	\$ -	\$ 7,500
	Other Current Expenses - Bdgt	Advertising for the development and publication of promotional items	\$ 100,000	\$ 12,000	\$ 112,000	\$ -	\$ 112,000
		<b>Non-Personnel Total</b>	<b>\$ 148,350</b>	<b>\$ 44,000</b>	<b>\$ 192,350</b>	<b>\$ -</b>	<b>\$ 192,350</b>
	Materials & Supplies	Executive staff minor furnishings and office supplies	\$ 750	\$ -	\$ 750	\$ -	\$ 750
		<b>Materials &amp; Supplies Total</b>	<b>\$ 750</b>	<b>\$ -</b>	<b>\$ 750</b>	<b>\$ -</b>	<b>\$ 750</b>
	Work Orders	Work Order for Economic Development compliance	\$ 200,000	\$ -	\$ 200,000	\$ -	\$ 200,000
		Services of Sacramento legislative representatives	\$ 33,646	\$ -	\$ 33,646	\$ -	\$ 33,646
		<b>Work Orders Total</b>	<b>\$ 233,646</b>	<b>\$ -</b>	<b>\$ 233,646</b>	<b>\$ -</b>	<b>\$ 233,646</b>
		<b>EX-Executive Total</b>	<b>\$ 1,639,939</b>	<b>\$ (103,855)</b>	<b>\$ 1,536,084</b>	<b>\$ 21,825</b>	<b>\$ 1,557,909</b>
	<b>EX-Homeland Security</b>						
	Salaries		\$ 148,413	\$ 164,551	\$ 312,964	\$ 9,882	\$ 322,846
	Mandatory Fringe Benefits		\$ 63,123	\$ 61,123	\$ 124,246	\$ (7,264)	\$ 116,982
		<b>Salaries &amp; Fringe Benefits Total</b>	<b>\$ 211,536</b>	<b>\$ 225,674</b>	<b>\$ 437,210</b>	<b>\$ 2,618</b>	<b>\$ 439,828</b>
	Non-Personnel Services	Air travel costs for staff to attend AAPA Security Conference	\$ -	\$ 1,400	\$ 1,400	\$ -	\$ 1,400
		Maint Svcs-Bldgs & Impvts-Bdgt	\$ 1,079,174	\$ 321,000	\$ 1,400,174	\$ 42,000	\$ 1,442,174
		<b>Non-Personnel Total</b>	<b>\$ 1,079,174</b>	<b>\$ 322,400</b>	<b>\$ 1,401,574</b>	<b>\$ 42,000</b>	<b>\$ 1,443,574</b>
	Work Orders	Police security services	\$ 926,701	\$ 123,000	\$ 1,049,701	\$ -	\$ 1,049,701
		<b>Work Orders Total</b>	<b>\$ 926,701</b>	<b>\$ 123,000</b>	<b>\$ 1,049,701</b>	<b>\$ -</b>	<b>\$ 1,049,701</b>
		<b>EX-Homeland Security Total</b>	<b>\$ 2,217,411</b>	<b>\$ 671,074</b>	<b>\$ 2,888,485</b>	<b>\$ 44,618</b>	<b>\$ 2,933,103</b>
	<b>EX-Legal Services</b>						
	Non-Personnel Services	Other Current Expenses - Bdgt	\$ 10,000	\$ -	\$ 10,000	\$ -	\$ 10,000
		<b>Non-Personnel Total</b>	<b>\$ 10,000</b>	<b>\$ -</b>	<b>\$ 10,000</b>	<b>\$ -</b>	<b>\$ 10,000</b>
	Work Orders	GF-City Attorney-Legal Service	\$ 3,400,000	\$ -	\$ 3,400,000	\$ -	\$ 3,400,000
		<b>Work Orders Total</b>	<b>\$ 3,400,000</b>	<b>\$ -</b>	<b>\$ 3,400,000</b>	<b>\$ -</b>	<b>\$ 3,400,000</b>
		<b>EX-Legal Services Total</b>	<b>\$ 3,410,000</b>	<b>\$ -</b>	<b>\$ 3,410,000</b>	<b>\$ -</b>	<b>\$ 3,410,000</b>
		<b>GRAND TOTAL</b>	<b>\$ 8,109,807</b>	<b>\$ 700,306</b>	<b>\$ 8,810,113</b>	<b>\$ 69,050</b>	<b>\$ 8,879,163</b>

## MARITIME

The Maritime Division is responsible for managing and marketing a wide array of maritime industries: cruise and cargo shipping, commercial and sport fishing, ferry and excursion operations and other harbor services. The division promotes Port maritime facilities to potential and existing customers while ensuring compliance with federal security mandates and providing environmental stewardship. Areas of responsibility include cruise and cargo terminals, ferry terminals, the inactive shipyards and dry docks, Fisherman's Wharf and Hyde Street commercial fishing harbors, excursion terminals and harbor service facilities for pilots, tugboats, barges, layberthing and other ship services. The budget numbers do not include South Beach Harbor.

The Maritime Division's fiscal year 2022-23 budget of \$9,895,019 consists of \$1,961,465 in Salaries, \$719,364 in Mandatory Fringe Benefits; \$1,303,073 in Non-Personnel Services; \$9,475 in Materials & Supplies, and \$5,901,642 in Work Orders to Other Departments. The fiscal year 2023-24 budget of \$10,037,338 consists of \$2,027,551 in Salaries, \$674,995 in Mandatory Fringe Benefits; \$1,303,473 in Non-Personnel Services; \$9,475 in Materials & Supplies; and \$6,021,844 in Work Orders to Other Departments.

Summary of Changes: The Maritime Division's budget includes increases to Salaries and Mandatory Fringe Benefits which reflect the wage increases guaranteed by collectively bargained Memoranda of Understanding and the cost of fringe benefits including retirement and health care, as well as proposed substitution of a 9376 (Maritime Operation Specialist) to a 9357 (Wharfinger), offset by an 1824 (Principal Administrative Analyst) moved to Finance & Administration due to re-organization. Travel cost budgets have been consolidated into Operations. Finally, Work Order changes reflect additional security needs due to increased cruise calls and the restored shoreside power budget as the Port is anticipating significant number of cruise calls in both budget years (compared to COVID suppressed cruise calls). Shoreside power usage fees will be reimbursed by the cruise lines and recovery is budgeted in revenue.

Character	Account Title	Description	FY 2021-22 Budget	Change	FY 2022-23 Budget	Change	FY 2023-24 Budget
Salaries	Salaries		\$ 1,847,496	\$ 113,969	\$ 1,961,465	\$ 66,086	\$ 2,027,551
Mandatory Fringe Benefits	Mandatory Fringe Benefits		\$ 711,135	\$ 8,229	\$ 719,364	\$ (44,369)	\$ 674,995
Non-Personnel Services	Air Travel - Employees	<b>Salaries &amp; Fringe Benefits Total</b>	<b>\$ 2,558,631</b>	<b>\$ 122,198</b>	<b>\$ 2,680,829</b>	<b>\$ 21,717</b>	<b>\$ 2,702,546</b>
		Air Travel costs for staff to attend conferences, marketing, and networking events	\$ 3,475	\$ (875)	\$ 2,600	\$ 400	\$ 3,000
	Entertainment & Promotion Bdg	Funding for sales support events and advertising to promote cargo and cruise businesses	\$ 33,938	\$ -	\$ 33,938	\$ -	\$ 33,938
	Maint Svcs-Bldgs & Impvts-Bdgt	Security services while cruise ships are in port	\$ 300,000	\$ -	\$ 300,000	\$ -	\$ 300,000
	Membership Fees	Memberships in professional organizations	\$ 35,935	\$ -	\$ 35,935	\$ -	\$ 35,935
	Non-Air Travel - Employees	Non air travel costs for staff to attend conferences, marketing, and networking events	\$ 7,850	\$ 550	\$ 8,400	\$ -	\$ 8,400
	Other Current Expenses - Bdg	Freight for overnight courier and messenger	\$ 19,000	\$ -	\$ 19,000	\$ -	\$ 19,000
	Prof & Specialized Svcs-Bdgt	Terminal Management Agreement for Cargo Terminal and as needed feasibility studies for maritime related business	\$ 800,000	\$ -	\$ 800,000	\$ -	\$ 800,000
	Rents & Leases-Equipment-Bdgt	Portable potties on maritime facilities	\$ 12,000	\$ -	\$ 12,000	\$ -	\$ 12,000
	Taxes, Licenses & Permits-Bdgt	Permit Fees for Regional Monitoring Program (dredging)	\$ 80,900	\$ -	\$ 80,900	\$ -	\$ 80,900
	Utilities Expenses-Budget	Utility costs at Ferry Building Gate B	\$ 10,300	\$ -	\$ 10,300	\$ -	\$ 10,300
Materials & Supplies	Materials & Supplies-Budget	<b>Non-Personnel Total</b>	<b>\$ 1,303,398</b>	<b>\$ (325)</b>	<b>\$ 1,303,073</b>	<b>\$ 400</b>	<b>\$ 1,303,473</b>
		Food & refreshments for community advisory meetings, fuel and lubricants for boats, locks and other incidental used by wharfingers	\$ 9,475	\$ -	\$ 9,475	\$ -	\$ 9,475
Work Orders	EF-Airport	<b>Materials &amp; Supplies Total</b>	<b>\$ 9,475</b>	<b>\$ -</b>	<b>\$ 9,475</b>	<b>\$ -</b>	<b>\$ 9,475</b>
	GF-Fire	Graphic design and production of maritime related banners and events	\$ 26,000	\$ -	\$ 26,000	\$ -	\$ 26,000
	GF-Parking & Traffic	Traffic and pedestrian patrol officers during full-turnaround cruise calls	\$ 3,781,879	\$ 63,763	\$ 3,845,642	\$ 70,252	\$ 3,915,894
	GF-Police Security	Cruise ships shoreside power usage at Pier 27	\$ 350,000	\$ 225,000	\$ 575,000	\$ 6,750	\$ 581,750
	GF-PUC-Light Heat & Power	Security requirements while cruise ships are in port	\$ -	\$ 1,440,000	\$ 1,440,000	\$ 43,200	\$ 1,483,200
		<b>Work Orders Total</b>	<b>\$ 4,172,879</b>	<b>\$ 1,728,763</b>	<b>\$ 5,901,642</b>	<b>\$ 120,202</b>	<b>\$ 6,021,844</b>
		<b>GRAND TOTAL</b>	<b>\$ 8,044,383</b>	<b>\$ 1,850,636</b>	<b>\$ 9,895,019</b>	<b>\$ 142,319</b>	<b>\$ 10,037,338</b>

**FINANCE & ADMINISTRATION DIVISION**

The Finance and Administration Division is responsible for human resources, accounting, finance, contracts, information systems, and business services. Human resources include labor and employee relations, payroll, training programs, and employee recruitment and hiring. Finance includes budget development and analysis, capital planning, debt issuances/management, forecasting, financing, risk analysis, and reporting. Accounting includes accounts payable, general ledger, financial statements and managing outside audits. Contracts include procurement of goods and services, compliance and reporting and LBE support. Information systems include the Port's information technology equipment acquisition and maintenance, local area network, computer application development and maintenance. Business services includes purchasing, materials management, mail service, telephone system, receptionist service, administration of the Port's vehicles, and management of the Port's offices.

The Finance & Administration Division's fiscal year 2022-23 budget of \$32,500,926 consists of \$6,740,594 in Salaries, \$4,759,482 in Mandatory Fringe Benefits; \$1,677,375 in Non-Personnel Services; \$210,008 in Materials & Supplies; \$6,343,603 in Debt Service; and \$12,769,864 in Work Orders to Other Departments. The fiscal year 2023-24 budget of \$33,941,345 consists of \$7,249,271 in Salaries, \$4,809,562 in Mandatory Fringe Benefits; \$1,641,510 in Non-Personnel Services; \$205,008 in Materials & Supplies; \$53,070 in Equipment; \$5,600,000 in Debt Service; and \$14,382,924 in Work Orders to Other Departments.

Summary of Changes: The Finance & Administration Division's budget includes increases to Salaries and Mandatory Fringe Benefits which reflect the wage increases guaranteed by collectively bargained Memoranda of Understanding and the cost of fringe benefits including retirement and health care, as well as several substitutions in Accounting, Finance and Human Resources. Notable non-personnel services include increased funding for portwide employee training needs. Other current expenses, software licensing, prof & specialized services, entertainment & promotion and materials budgets have been adjusted to better reflect actuals and current staff needs. Equipment requests include a replacement vehicle and an electric charging station for Business Services in FY2023-24. Finally, Work Order changes reflect additional audit needs from the Controller; higher anticipated premium for Portwide facility insurance and citywide expense growth.

Character	Account Title	Description	FY 2021-22 Budget	Change	FY 2022-23 Budget	Change	FY 2023-24 Budget
<b>FA-Accounting</b>							
Salaries	Salaries		\$ 1,712,739	\$ 347,200	\$ 2,059,939	\$ 91,281	\$ 2,151,220
Mandatory Fringe Benefits	Mandatory Fringe Benefits		\$ 1,005,124	\$ (181,696)	\$ 823,428	\$ (41,203)	\$ 782,225
		<b>Salaries &amp; Fringe Benefits Total</b>	<b>\$ 1,716,474</b>	<b>\$ 347,200</b>	<b>\$ 2,063,674</b>	<b>\$ 91,281</b>	<b>\$ 2,154,955</b>
Non-Personnel Services	Other Current Expenses - Bdgt	Small office supplies	\$ 1,700	\$ -	\$ 1,700	\$ -	\$ 1,700
	Prof & Specialized Svcs-Bdgt	Accounting and auditing services: financial audit by firm hired by City Controllers' Office	\$ 120,000	\$ -	\$ 120,000	\$ -	\$ 120,000
		<b>Non-Personnel Total</b>	<b>\$ 121,700</b>	<b>\$ -</b>	<b>\$ 121,700</b>	<b>\$ -</b>	<b>\$ 121,700</b>
Work Orders	GF-Con-Fast Team	Financial services for CFD/IFD from City Controllers' Office	\$ -	\$ 182,000	\$ 182,000	\$ -	\$ 182,000
	GF-COON-Information System Ops	PeopleSoft citywide service	\$ 269,200	\$ (1,848)	\$ 267,352	\$ 1,610	\$ 268,962
	GF-Con-Internal Audits	Internal audits	\$ 145,260	\$ 218,580	\$ 363,840	\$ (84,469)	\$ 279,371
	GF-GEN-Govt Ops Recovery	Government operations recovery	\$ -	\$ 31,880	\$ 31,880	\$ 4,359	\$ 36,239
		<b>Work Orders Total</b>	<b>\$ 414,460</b>	<b>\$ 430,612</b>	<b>\$ 845,072</b>	<b>\$ (78,500)</b>	<b>\$ 766,572</b>
		<b>FA-Accounting Total</b>	<b>\$ 3,257,758</b>	<b>\$ 596,116</b>	<b>\$ 3,853,874</b>	<b>\$ (28,422)</b>	<b>\$ 3,825,452</b>
<b>FA-Administration</b>							
Salaries	Salaries		\$ (237,892)	\$ (131,472)	\$ (369,364)	\$ 260,292	\$ (109,072)
Mandatory Fringe Benefits	Mandatory Fringe Benefits		\$ 2,179,561	\$ (172,858)	\$ 2,006,703	\$ 209,884	\$ 2,216,587
		<b>Salaries &amp; Fringe Benefits Total</b>	<b>\$ 1,941,669</b>	<b>\$ (304,330)</b>	<b>\$ 1,637,339</b>	<b>\$ 470,176</b>	<b>\$ 2,107,515</b>
COWCAP	COWCAP		\$ 930,936	\$ (930,936)	\$ -	\$ -	\$ -
Non-Personnel Services	Judgements & Claims-Budget	Counsel and other legal advice	\$ 500,000	\$ -	\$ 500,000	\$ -	\$ 500,000
	Membership Fees	Professional organizations to support the Deputy Director's efforts to establish relationships with industry representatives and stay abreast of issues	\$ 150	\$ -	\$ 150	\$ -	\$ 150
	Other Current Expenses - Bdgt	Operations related journals, magazines, and other periodicals and shipping, freight, and courier costs	\$ 2,000	\$ -	\$ 2,000	\$ -	\$ 2,000
		<b>Non-Personnel Total</b>	<b>\$ 502,150</b>	<b>\$ -</b>	<b>\$ 502,150</b>	<b>\$ -</b>	<b>\$ 502,150</b>
Work Orders	GF-Board Of Supervisors	Allocated costs for citywide BOS needs	\$ 3,609	\$ -	\$ 3,609	\$ -	\$ 3,609

Character	Account Title	Description	FY 2021-22 Budget	Change	FY 2022-23 Budget	Change	FY 2023-24 Budget
	GF-Bus & Ecn Dev	CityBuild internship program	\$ -	\$ 200,000	\$ 200,000	\$ -	\$ 200,000
	GF-HRc Surety Bond	Staff support for citywide surety bond program	\$ 86,046	\$ 1,314	\$ 87,360	\$ 116	\$ 87,476
	GF-Risk Management Svcs (AAO)	Estimated cost of insurance premiums and the fee for City's risk manager	\$ 8,845,486	\$ 456,378	\$ 9,301,864	\$ 1,728,314	\$ 11,030,178
	OTO To 2S/GSF-General Svcs Fd	Surety Bond Self-Insurance Fund	\$ 31,713	\$ -	\$ 31,713	\$ -	\$ 31,713
		<b>Work Orders Total</b>	<b>\$ 8,966,554</b>	<b>\$ 657,692</b>	<b>\$ 9,624,546</b>	<b>\$ 1,728,430</b>	<b>\$ 11,352,976</b>
		<b>FA-Administration Total</b>	<b>\$ 11,410,673</b>	<b>\$ 353,362</b>	<b>\$ 11,764,035</b>	<b>\$ 2,198,606</b>	<b>\$ 13,962,641</b>
<b>FA-Business Services</b>							
Salaries	Salaries		\$ 371,723	\$ 53,196	\$ 424,919	\$ 13,301	\$ 438,220
Mandatory Fringe Benefits	Mandatory Fringe Benefits		\$ 169,012	\$ 16,664	\$ 185,676	\$ (8,929)	\$ 176,747
Non-Personnel Services	Employee Field Expenses-Budget	Departmentwide employee field expenses for work-related travel	\$ 1,000	\$ -	\$ 1,000	\$ -	\$ 1,000
	Maint Svcs-Equipment-Budget	As-needed repair services for various equipment items and the Port Commission Hearing Room	\$ 6,000	\$ 9,000	\$ 15,000	\$ -	\$ 15,000
	Other Current Expenses - Bdgt	Freight, shipping charges, printed forms and other official stationary, and subscriptions	\$ 51,000	\$ -	\$ 51,000	\$ -	\$ 51,000
		<b>Non-Personnel Total</b>	<b>\$ 58,000</b>	<b>\$ 9,000</b>	<b>\$ 67,000</b>	<b>\$ -</b>	<b>\$ 67,000</b>
Materials & Supplies	Materials & Supplies-Budget	Supplies for safety, building maintenance, data processing, and vehicles	\$ 80,000	\$ 10,000	\$ 90,000	\$ -	\$ 90,000
		<b>Materials &amp; Supplies Total</b>	<b>\$ 80,000</b>	<b>\$ 10,000</b>	<b>\$ 90,000</b>	<b>\$ -</b>	<b>\$ 90,000</b>
Equipment	Equipment Purchase-Budget	Equipment purchase budget; for new sedan and charging station	\$ -	\$ -	\$ -	\$ 53,070	\$ 53,070
		<b>Equipment Purchase Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,156</b>	<b>\$ 8</b>	<b>\$ 1,164</b>
Work Orders	Is-Purch-Centrl Shop-AutoMaint	Purchasing, Central Shops: smog certificates and certification	\$ 1,044	\$ 112	\$ 1,156	\$ 8	\$ 1,164
	Is-Purch-Reproduction	Reproduction printing services	\$ 15,000	\$ -	\$ 15,000	\$ -	\$ 15,000
		<b>Work Orders Total</b>	<b>\$ 16,044</b>	<b>\$ 112</b>	<b>\$ 16,156</b>	<b>\$ 8</b>	<b>\$ 16,164</b>
		<b>FA-Business Services Total</b>	<b>\$ 694,779</b>	<b>\$ 88,972</b>	<b>\$ 783,751</b>	<b>\$ 57,450</b>	<b>\$ 841,201</b>
<b>FA-Finance</b>							
Salaries	Salaries		\$ 1,104,109	\$ 543,981	\$ 1,648,090	\$ 50,090	\$ 1,698,180
Mandatory Fringe Benefits	Mandatory Fringe Benefits		\$ 451,714	\$ 190,382	\$ 642,096	\$ (38,736)	\$ 603,360
Non-Personnel Services	Air Travel - Employees	Air Travel costs for staff to attend annual professional meetings	\$ 500	\$ -	\$ 500	\$ -	\$ 500
	Membership Fees	Membership to GFOA	\$ 150	\$ -	\$ 150	\$ -	\$ 150
	Non-Air Travel - Employees	Non-Air Travel costs for staff to attend annual professional meetings	\$ 500	\$ -	\$ 500	\$ -	\$ 500
	Other Current Expenses - Bdgt	Miscellaneous freight, courier and messenger services	\$ 1,000	\$ -	\$ 1,000	\$ -	\$ 1,000
	Prof & Specialized Svcs-Bdgt	Financial advisor services for financial modeling and related services	\$ 45,000	\$ -	\$ 45,000	\$ -	\$ 45,000
		<b>Non-Personnel Total</b>	<b>\$ 47,150</b>	<b>\$ -</b>	<b>\$ 47,150</b>	<b>\$ -</b>	<b>\$ 47,150</b>
Debt Service	Debt Service-Budget	Annual debt service for Port Revenue Bonds and COPs	\$ 6,343,603	\$ -	\$ 6,343,603	\$ (743,603)	\$ 5,600,000
		<b>Debt Service Total</b>	<b>\$ 6,343,603</b>	<b>\$ -</b>	<b>\$ 6,343,603</b>	<b>\$ (743,603)</b>	<b>\$ 5,600,000</b>
Work Orders	GF-Adm-General(AAO)	General support	\$ 58,737	\$ -	\$ 58,737	\$ -	\$ 58,737

Character	Account Title	Description	FY 2021-22 Budget	Change	FY 2022-23 Budget	Change	FY 2023-24 Budget
	OCA-Labor Standard Enforcement	Work Order for staff time	\$ 22,599	\$ -	\$ 22,599	\$ -	\$ 22,599
	<b>Work Orders Total</b>		<b>\$ 81,336</b>	<b>\$ -</b>	<b>\$ 81,336</b>	<b>\$ -</b>	<b>\$ 81,336</b>
	<b>FA-Finance Total</b>		<b>\$ 8,027,912</b>	<b>\$ 734,363</b>	<b>\$ 8,762,275</b>	<b>\$ (732,249)</b>	<b>\$ 8,030,026</b>
<b>FA-Human Resources</b>							
Salaries							
	Mandatory Fringe Benefits		\$ 1,139,002	\$ 199,036	\$ 1,338,038	\$ 42,496	\$ 1,380,534
	Mandatory Fringe Benefits		\$ 465,894	\$ 54,347	\$ 520,241	\$ (31,405)	\$ 488,836
	<b>Salaries &amp; Fringe Benefits Total</b>		<b>\$ 1,604,896</b>	<b>\$ 253,383</b>	<b>\$ 1,858,279</b>	<b>\$ 11,091</b>	<b>\$ 1,869,370</b>
Non-Personnel Services		Entertainment and promotion expense for Port's Outreach and Recruitment Program; as well as the Annual Champion Breakfast	\$ 2,100	\$ 32,900	\$ 35,000	\$ -	\$ 35,000
	Judgements & Claims-Budget		\$ 1,700	\$ -	\$ 1,700	\$ -	\$ 1,700
	Maint Svcs-Equipment-Budget	Service of miscellaneous office equipment	\$ 300	\$ -	\$ 300	\$ -	\$ 300
	Membership Fees	Department and individual memberships	\$ 800	\$ -	\$ 800	\$ -	\$ 800
	Other Current Expenses - Bdgt	Freight, courier, and messenger services for biweekly transmittal of payroll documentation	\$ 2,000	\$ -	\$ 2,000	\$ -	\$ 2,000
	Prof & Specialized Svcs-Bdgt	Collective bargaining hearings	\$ 10,000	\$ 30,000	\$ 40,000	\$ -	\$ 40,000
	Training - Budget	Portwide training budget	\$ 75,000	\$ 53,575	\$ 128,575	\$ (38,865)	\$ 89,710
	<b>Non-Personnel Total</b>		<b>\$ 91,900</b>	<b>\$ 116,475</b>	<b>\$ 208,375</b>	<b>\$ (38,865)</b>	<b>\$ 169,510</b>
Materials & Supplies		Office supplies and materials, employee badges	\$ 7,500	\$ -	\$ 7,500	\$ -	\$ 7,500
	<b>Materials &amp; Supplies Total</b>		<b>\$ 7,500</b>	<b>\$ -</b>	<b>\$ 7,500</b>	<b>\$ -</b>	<b>\$ 7,500</b>
Work Orders		Citywide Diversity, Equity, and Inclusion Coordination	\$ -	\$ 5,666	\$ 5,666	\$ 29	\$ 5,695
	GF-Chf-Youth Works	Youthworks internship program	\$ 31,572	\$ -	\$ 31,572	\$ -	\$ 31,572
	GF-City Hall Fellows Program	Fellows Program	\$ 111,000	\$ 4,000	\$ 115,000	\$ (115,000)	\$ -
	GF-HR-Client Svc-Recruit-Assess	Client services recruitment and assessment services	\$ 18,436	\$ 592	\$ 19,028	\$ 576	\$ 19,604
	GF-HR-Drug Testing	Health and safety expenses	\$ 7,032	\$ -	\$ 7,032	\$ -	\$ 7,032
	GF-HR-Employee Relations	Employee relations programs	\$ 26,371	\$ 527	\$ 26,898	\$ 264	\$ 27,162
	GF-HR-Equal Employment Opportuni	Equal Opportunity Employment programs	\$ 6,377	\$ 86,698	\$ 93,075	\$ 658	\$ 93,733
	GF-HR-Mgmt Training	Management training for Human Resources staff	\$ 11,188	\$ -	\$ 11,188	\$ -	\$ 11,188
	GF-HR-Tuition Rebursemnt W-O	Participation in citywide tuition reimbursement program	\$ 9,177	\$ (9,177)	\$ -	\$ -	\$ -
	GF-HR-Tuition Rebursemnt Aap	Participation in citywide tuition reimbursement program	\$ -	\$ 9,177	\$ 9,177	\$ -	\$ 9,177
	GF-Human Rights Commission	Payment for services of 2 Contract Monitoring Division staff	\$ 218,917	\$ 10,507	\$ 229,424	\$ 1,456	\$ 230,880
	GF-Parking & Traffic	Interns placed at the Port to support Finance & Administration functions	\$ 16,000	\$ -	\$ 16,000	\$ -	\$ 16,000
	GF-Rec & Park-Gardener	Fitness classes offered as part of the Port's Wellness program	\$ 10,000	\$ -	\$ 10,000	\$ -	\$ 10,000
	Human Resources Modernization	Applicant Tracking system & HR Modernization	\$ -	\$ 15,147	\$ 15,147	\$ 361	\$ 15,508
	<b>Work Orders Total</b>		<b>\$ 466,070</b>	<b>\$ 123,137</b>	<b>\$ 589,207</b>	<b>\$ (111,656)</b>	<b>\$ 477,551</b>
	<b>FA-Human Resources Total</b>		<b>\$ 2,170,366</b>	<b>\$ 492,995</b>	<b>\$ 2,663,361</b>	<b>\$ (139,430)</b>	<b>\$ 2,523,931</b>
<b>FA-IT</b>							
Salaries							
	Mandatory Fringe Benefits		\$ 1,427,360	\$ 215,330	\$ 1,642,690	\$ 51,217	\$ 1,693,907
	Mandatory Fringe Benefits		\$ 526,717	\$ 58,190	\$ 584,907	\$ (39,790)	\$ 545,117

Character	Account Title	Description	FY 2021-22 Budget	Change	FY 2022-23 Budget	Change	FY 2023-24 Budget
Non-Personnel Services	Dp-Wp Equipment Maint	Salaries & Fringe Benefits Total	\$ 1,954,077	\$ 273,520	\$ 2,227,597	\$ 11,427	\$ 2,239,024
		Information Systems Hardware Maintenance	\$ 127,500	\$ -	\$ 127,500	\$ -	\$ 127,500
	Software Licensing Fees	Software Licensing Fees for Port's system applications	\$ 470,500	\$ 60,000	\$ 530,500	\$ 3,000	\$ 533,500
	Systems Consulting Services	Hardware/software consultation support	\$ 73,000	\$ -	\$ 73,000	\$ -	\$ 73,000
Materials & Supplies	Materials & Supplies-Budget	<b>Non-Personnel Total</b>	<b>\$ 671,000</b>	<b>\$ 60,000</b>	<b>\$ 731,000</b>	<b>\$ 3,000</b>	<b>\$ 734,000</b>
		Minor Data Processing Equipment	\$ 97,000	\$ 15,508	\$ 112,508	\$ (5,000)	\$ 107,508
Work Orders	DT Enterprise Tech Contracts	<b>Materials &amp; Supplies Total</b>	<b>\$ 97,000</b>	<b>\$ 15,508</b>	<b>\$ 112,508</b>	<b>\$ (5,000)</b>	<b>\$ 107,508</b>
		Port contribution to enterprise license agreements managed by the Department of Technology	\$ 149,269	\$ (21,553)	\$ 127,716	\$ 26,871	\$ 154,587
	DT SFGov TV Services	SFGov TV	\$ 61,145	\$ 27,331	\$ 88,476	\$ (20,769)	\$ 67,707
	DT Technology Infrastructure	Citywide telecommunications infrastructure support services	\$ 743,930	\$ 79,965	\$ 823,895	\$ 67,665	\$ 891,560
	DT Technology Projects	Pass-through services managed by Department of Technology	\$ 249,377	\$ 1,265	\$ 250,642	\$ -	\$ 250,642
	DT Telecommunications Services	Telephone bill charges	\$ 322,350	\$ 468	\$ 322,818	\$ 1,011	\$ 323,829
		<b>Work Orders Total</b>	<b>\$ 1,526,071</b>	<b>\$ 87,476</b>	<b>\$ 1,613,547</b>	<b>\$ 74,778</b>	<b>\$ 1,688,325</b>
		<b>FA-IT Total</b>	<b>\$ 4,248,148</b>	<b>\$ 436,504</b>	<b>\$ 4,684,652</b>	<b>\$ 84,205</b>	<b>\$ 4,768,857</b>
FA-Maintenance-Storeroom	Salaries	Salaries	\$ (7,453)	\$ -	\$ (7,453)	\$ -	\$ (7,453)
	Mandatory Fringe Benefits	Mandatory Fringe Benefits	\$ (1,774)	\$ (1,795)	\$ (3,569)	\$ 259	\$ (3,310)
		<b>Salaries &amp; Fringe Benefits Total</b>	<b>\$ (9,227)</b>	<b>\$ (1,795)</b>	<b>\$ (11,022)</b>	<b>\$ 259</b>	<b>\$ (10,763)</b>
		<b>FA-Maintenance-Storeroom Total</b>	<b>\$ (9,227)</b>	<b>\$ (1,795)</b>	<b>\$ (11,022)</b>	<b>\$ 259</b>	<b>\$ (10,763)</b>
		<b>GRAND TOTAL</b>	<b>\$ 30,731,345</b>	<b>\$ 1,769,581</b>	<b>\$ 32,500,926</b>	<b>\$ 1,440,419</b>	<b>\$ 33,941,345</b>

## REAL ESTATE & DEVELOPMENT

The Real Estate & Development Division is responsible for marketing, leasing, and managing the Port's commercial and industrial property along the 7.5 miles that extends from Fisherman's Wharf to Heron's Head Park (Pier 96), as well as the management of development projects on Port property. This responsibility includes significant public-private partnerships, from developer selection through construction.

The Real Estate & Development Division's fiscal year 2022-23 budget of \$18,299,998 consists of \$4,323,345 in Salaries, \$1,611,985 in Mandatory Fringe Benefits; \$7,923,700 in Non-Personnel Services; and \$4,440,968 in Work Orders to Other Departments. The fiscal year 2023-24 budget of \$18,955,446 consists of \$4,498,670 in Salaries, \$1,524,347 in Mandatory Fringe Benefits; \$7,933,800 in Non-Personnel Services; and \$4,998,629 in Work Orders to Other Departments.

Summary of Changes: The Real Estate & Development Division's budget includes increases to Salaries and Mandatory Fringe Benefits which reflect the wage increases guaranteed by collectively bargained Memoranda of Understanding and the cost of fringe benefits including retirement and health care, as well as a new 9395 (Property Manager) to manage Port open space. Several budget increases reflect the rising cost of operations, including janitorial, security, pest control, Recology services, utility charges and staff and, potentially, broker services to fill Port real estate space (funded by stimulus). Memberships, other current expenses, and rents & leases equipment budgets have been adjusted to better reflect actuals and current staff needs. Rent-leases-bldg budgets reflect a significant reduction for the cost of the Port's Pier 1 offices (leased from Prologis) as the result of a lower than forecasted market rent adjustment. Finally, Work Order changes reflect the additional cost of new parking meter reading technology (Phase 1 in FY23 and Phase 2 in FY24).

Character	Account Title	Description	FY 2021-22 Budget	Change	FY 2022-23 Budget	Change	FY 2023-24 Budget
Salaries	Salaries		\$ 3,687,835	\$ 635,510	\$ 4,323,345	\$ 175,325	\$ 4,498,670
Mandatory Fringe Benefits	Mandatory Fringe Benefits		\$ 1,431,960	\$ 180,025	\$ 1,611,985	\$ (87,638)	\$ 1,524,347
		<b>Salaries &amp; Fringe Benefits Total</b>	<b>\$ 5,119,795</b>	<b>\$ 815,535</b>	<b>\$ 5,935,330</b>	<b>\$ 87,687</b>	<b>\$ 6,023,017</b>
Non-Personnel Services	Maint Svcs-Bldgs & Impvts-Bdgt	Janitorial, pest control ,Recology and security services	\$ 1,100,000	\$ 200,000	\$ 1,300,000	\$ -	\$ 1,300,000
	Membership Fees	Professional association memberships to maintain contact with tenant groups and other property management	\$ 1,900	\$ 300	\$ 2,200	\$ 100	\$ 2,300
	Other Current Expenses - Bdgt	Credit card processing fees, delivery services, credit reporting subscriptions and public notice of new leases	\$ 305,000	\$ 125,000	\$ 430,000	\$ -	\$ 430,000
	Prof & Specialized Svcs-Bdgt	As-needed real estate consulting	\$ 425,000	\$ 575,000	\$ 1,000,000	\$ -	\$ 1,000,000
	Rents & Leases-Equipment-Bdgt	Portable toilet rentals	\$ 125,000	\$ 25,000	\$ 150,000	\$ 10,000	\$ 160,000
	Rents-Leases-Bldgs&Struct-Bdgt	Pier 1 rent to Prologis for Port of San Francisco office space	\$ 5,990,571	\$ (1,825,571)	\$ 4,165,000	\$ -	\$ 4,165,000
	Taxes, Licenses & Permits-Bdgt	Miscellaneous taxes, licenses, and permits	\$ 1,250	\$ 250	\$ 1,500	\$ -	\$ 1,500
	Utilities Expenses-Budget	Utility payments to PG&E	\$ 720,000	\$ 155,000	\$ 875,000	\$ -	\$ 875,000
		<b>Non-Personnel Total</b>	<b>\$ 8,668,721</b>	<b>\$ (745,021)</b>	<b>\$ 7,923,700</b>	<b>\$ 10,100</b>	<b>\$ 7,933,800</b>
Work Orders	GF-Fire	Fire Inspectors to review special event permits	\$ 233,325	\$ (117,011)	\$ 116,314	\$ 1,933	\$ 118,247
	GF-Parking & Traffic	Work order to MTA	\$ 2,399,906	\$ 250,000	\$ 2,649,906	\$ 500,000	\$ 3,149,906
	GF-PUC-Light Heat & Power	Work order to PUC	\$ 1,655,719	\$ 19,029	\$ 1,674,748	\$ 55,728	\$ 1,730,476
		<b>Work Orders Total</b>	<b>\$ 4,288,950</b>	<b>\$ 152,018</b>	<b>\$ 4,440,968</b>	<b>\$ 557,661</b>	<b>\$ 4,998,629</b>
		<b>GRAND TOTAL</b>	<b>\$ 18,077,466</b>	<b>\$ 222,532</b>	<b>\$ 18,299,998</b>	<b>\$ 655,448</b>	<b>\$ 18,955,446</b>



**PLANNING & ENVIRONMENT**

The Port's Planning and Environment Division is responsible for developing and maintaining planning and land use policies adopted by the Port Commission. These land use policies are contained in the Waterfront Plan (WP) and its Waterfront Design and Access element. The WP establishes the foundation and framework for new development projects, real estate leasing and asset management, public access, open space and environmental improvements, and preservation of the Port's historic resources. The Planning and Environment Division provides regulatory and review responsibilities pertaining to Port building permits, leases and use proposals to ensure that proposals for Port properties comply with applicable land use, design review, and environmental impact review requirements administered by a number of different government agencies.

The Planning & Environment Division's fiscal year 2022-23 budget of \$3,043,955 consists of \$1,632,740 in Salaries, \$535,185 in Mandatory Fringe Benefits, \$609,030 in Non- Personnel Services; \$10,000 in Materials & Supplies, and \$257,000 in Work Orders to Other Departments. The fiscal year 2023-24 budget of \$3,138,317 consists of \$1,690,624 in Salaries, \$502,588 in Mandatory Fringe Benefits; \$678,105 in Non-Personnel Services; and \$257,000 in Work Orders to Other Departments.

Summary of Changes: The Planning & Environment Division's budget changes are minimal. Increases to Salaries and Mandatory Fringe Benefits reflect the wage increases guaranteed by collectively bargained Memoranda of Understanding and the cost of fringe benefits including retirement and health care. Memberships budgets have been adjusted to better reflect actuals and current staff needs. Finally, Work Order changes reflect actuals and current need for services from City Planning and an existing \$82,000 work order to Rec & Park moved from Programmatic Projects to operating expenses.

Character	Account Title	Description	FY 2021-22 Budget	Change	FY 2022-23 Budget	Change	FY 2023-24 Budget
Salaries	Salaries		\$ 1,438,335	\$ 194,405	\$ 1,632,740	\$ 57,884	\$ 1,690,624
Mandatory Fringe Benefits	Mandatory Fringe Benefits		\$ 495,975	\$ 39,210	\$ 535,185	\$ (32,597)	\$ 502,588
		<b>Salaries &amp; Fringe Benefits Total</b>	<b>\$ 1,934,310</b>	<b>\$ 233,615</b>	<b>\$ 2,167,925</b>	<b>\$ 25,287</b>	<b>\$ 2,193,212</b>
Non-Personnel Services	Air Travel - Employees	Air travel costs for staff to attend training and certification events	\$ 1,000	\$ -	\$ 1,000	\$ 1,600	\$ 2,600
	Entertainment & Promotion Bdg	Refreshments for community advisory group meetings and public workshops	\$ 10,000	\$ -	\$ 10,000	\$ 5,000	\$ 15,000
	Membership Fees	Memberships in professional organizations involved in waterfront planning and development	\$ 1,500	\$ 2,530	\$ 4,030	\$ (725)	\$ 3,305
	Non-Air Travel - Employees	Non-air travel costs for staff to attend training and certification events	\$ 3,000	\$ -	\$ 3,000	\$ 3,200	\$ 6,200
	Other Current Expenses - Bdg	Advertising to solicit proposals for development	\$ 11,000	\$ -	\$ 11,000	\$ -	\$ 11,000
	Prof & Specialized Svcs-Bdgt	As-needed contracts for planning studies	\$ 400,000	\$ -	\$ 400,000	\$ 150,000	\$ 550,000
	Taxes, Licenses & Permits-Bdgt	Permitting from regulatory agencies for general, ongoing work	\$ 180,000	\$ -	\$ 180,000	\$ (90,000)	\$ 90,000
		<b>Non-Personnel Total</b>	<b>\$ 606,500</b>	<b>\$ 2,530</b>	<b>\$ 609,030</b>	<b>\$ 69,075</b>	<b>\$ 678,105</b>
Materials & Supplies	Materials & Supplies-Budget	Data processing supplies for computers and printers, minor office furnishings, and miscellaneous office supplies	\$ 10,000	\$ -	\$ 10,000	\$ -	\$ 10,000
Work Orders	GF-City Planning	Planning coordination for Waterfront Plan and design review services	\$ 10,000	\$ (368,000)	\$ 150,000	\$ -	\$ 150,000
	GF-Real Estate Service	Work Order for real estate services	\$ 25,000	\$ -	\$ 25,000	\$ -	\$ 25,000
	GF-Rec & Park-Gardener	Work Order for Heron's Head Park	\$ -	\$ 82,000	\$ 82,000	\$ -	\$ 82,000
		<b>Work Orders Total</b>	<b>\$ 543,000</b>	<b>\$ (286,000)</b>	<b>\$ 257,000</b>	<b>\$ -</b>	<b>\$ 257,000</b>
		<b>GRAND TOTAL</b>	<b>\$ 3,093,810</b>	<b>\$ (49,855)</b>	<b>\$ 3,043,955</b>	<b>\$ 94,362</b>	<b>\$ 3,138,317</b>

## MAINTENANCE

The Maintenance Division is responsible for maintaining the Port's 7.5 miles of waterfront property. More than 100 skilled crafts persons are responsible for the preservation and improvement of the Port's fishing harbors, ferry landing, public parks, cargo terminals and piers.

The Port Maintenance Division's fiscal year 2022-23 budget of \$22,572,960 consists of \$12,331,681 in Salaries, \$5,048,241 in Mandatory Fringe Benefits; \$755,834 in Non-Personnel Services; \$799,572 in Materials & Supplies; \$992,797 in Equipment; and \$2,644,835 in Work Orders to Other Departments. The fiscal year 2023-24 budget of \$23,110,952 consists of \$12,810,129 in Salaries, \$4,826,630 in Mandatory Fringe Benefits; \$755,834 in Non-Personnel Services; \$999,572 in Materials & Supplies; \$998,873 in Equipment; and \$2,719,914 in Work Orders to Other Departments.

Summary of Changes: The Maintenance Division's budget includes the Maintenance-Administration and Health & Safety sections, along with 18 shops. They are consolidated below for clarity. Increases to Salaries and Mandatory Fringe Benefits reflect requested increase of 2 FTE in Maintenance for an Apprentice Gardner and an Apprentice Laborer, as well as the wage increases guaranteed by collectively bargained Memoranda of Understanding and the cost of fringe benefits including retirement and health care. Notable changes include funding the materials and supplies budgets across the shops based on pre-COVID actuals (prior year amounts were intentionally defunded for savings). Equipment requests include both new and replacement vehicles, boat equipment, and other equipment needs to support ongoing maintenance. Other current expenses and scavenger services reflect actual level and needs. Finally, Work Order changes reflect citywide expense growth.

Character	Account Title	Description	FY 2021-22 Budget	Change	FY 2022-23 Budget	Change	FY 2023-24 Budget
Salaries	Salaries		\$ 10,596,101	\$ 1,735,580	\$ 12,331,681	\$ 478,448	\$ 12,810,129
Mandatory Fringe Benefits	Mandatory Fringe Benefits		\$ 4,508,803	\$ 539,438	\$ 5,048,241	\$ (221,611)	\$ 4,826,630
	<b>Salaries &amp; Fringe Benefits Total</b>		<b>\$ 15,104,904</b>	<b>\$ 2,275,018</b>	<b>\$ 17,379,922</b>	<b>\$ 256,837</b>	<b>\$ 17,636,759</b>
Non-Personnel Services	Air Travel - Employees	Air travel costs for staff to attend training and certification events	\$ 816	\$ 534	\$ 1,350	\$ -	\$ 1,350
	Construction Contracts		\$ -	\$ 334	\$ 334	\$ -	\$ 334
	Freight-Delivery	Freight fees	\$ -	\$ 1,992	\$ 1,992	\$ -	\$ 1,992
	Maint Svcs-Bldgs & Impvts-Bdgt	Building maintenance services, equipment needs, painter equipment and Stationary engineer equipment rental	\$ 33,054	\$ -	\$ 33,054	\$ -	\$ 33,054
	Maint Svcs-Equipment-Budget	Maintenance and calibration of sampling equipment, crane equipment. Pile driver equipment rental	\$ 83,000	\$ (34,125)	\$ 48,875	\$ -	\$ 48,875
	Membership Fees	Memberships to environmental, health, safety services and to stay up to date with changes and contacts	\$ 1,100	\$ 550	\$ 1,650	\$ -	\$ 1,650
	Non-Air Travel - Employees	Non-air travel costs for staff to attend training and certification events	\$ 2,084	\$ 2,116	\$ 4,200	\$ -	\$ 4,200
	Other Current Expenses	Cleaning and laundry services, courier services and subscriptions and marine and tug services	\$ -	\$ 41,381	\$ 41,381	\$ -	\$ 41,381
	Other Current Expenses - Bdgt	Cleaning and laundry services, courier services and subscriptions and marine and tug services.	\$ 206,048	\$ (44,702)	\$ 161,346	\$ -	\$ 161,346
	Other Equip Maint	Other equipment maintenance (e.g. radio repairs, jackhammers, metal galvanizing).	\$ -	\$ 35,428	\$ 35,428	\$ -	\$ 35,428
	Prof & Specialized Svcs-Bdgt	Independent inventory count	\$ 10,500	\$ 3,178	\$ 13,678	\$ -	\$ 13,678
	Rents & Leases-Equipment-Bdgt	Construction equipment rental such as pumps, hoses, trench shoring, plating and high-reach equipment. As well as pile drive, engineering equipment, plumber equipment rental	\$ 88,300	\$ 700	\$ 89,000	\$ -	\$ 89,000
	Rents-Leases-Bldgs&Struct-Bdgt	Portable toilet rentals	\$ 16,400	\$ -	\$ 16,400	\$ -	\$ 16,400
	Scavenger Services	Waste disposal and building maintenance services	\$ 235,946	\$ 60,000	\$ 295,946	\$ -	\$ 295,946

Character	Account Title	Description	FY 2021-22 Budget	Change	FY 2022-23 Budget	Change	FY 2023-24 Budget
	Taxes, Licenses & Permits-Bdgt	Professional certifications and licenses; Transportation Worker Identification Credential (TWIC) cards	11,200 \$	- \$	11,200 \$	- \$	11,200 \$
	<b>Materials &amp; Supplies</b>	<b>Non-Personnel Total \$</b>	<b>688,448 \$</b>	<b>67,386 \$</b>	<b>755,834 \$</b>	<b>- \$</b>	<b>755,834 \$</b>
		Asphalt, Carpenter, Cranes, Electrician, Health & safety materials and supplies, Maintenance - Administration, Iron worker, plumber, roofer, Stationary engineer, Welder and Pile Driver material and supplies	654,199 \$	144,761 \$	798,960 \$	200,000 \$	998,960 \$
	Other Bldg Maint Supplies	Minor equipment supplies	- \$	612 \$	612 \$	- \$	612 \$
	<b>Equipment Purchase</b>	<b>Materials &amp; Supplies Total \$</b>	<b>654,199 \$</b>	<b>145,373 \$</b>	<b>799,572 \$</b>	<b>200,000 \$</b>	<b>999,572 \$</b>
		Equipment purchase budget, for replacement trucks.	- \$	992,797 \$	992,797 \$	6,076 \$	998,873 \$
	<b>Work Orders</b>	<b>Equipment Purchase Total \$</b>	<b>- \$</b>	<b>992,797 \$</b>	<b>992,797 \$</b>	<b>6,076 \$</b>	<b>998,873 \$</b>
	Adm-Real Estate Special Svcs	Pass-through for services managed by Department of Real Estate	348,155 \$	(120,795) \$	227,360 \$	10,000 \$	237,360 \$
	Ef-SFGH-Medical Service	Medical services for employees	39,891 \$	2,009 \$	41,900 \$	- \$	41,900 \$
	GF-Emergency Communications	Ports annual contribution for new radios for all CCSF. This new frequency allows all departments to communicate with each other in case of emergency	16,642 \$	- \$	16,642 \$	- \$	16,642 \$
	GF-Environment	Biodiversity	80,280 \$	3,867 \$	84,147 \$	2,114 \$	86,261 \$
	GF-HR-Workers' Comp Claims	Worker's compensation benefits	767,647 \$	331,353 \$	1,099,000 \$	49,000 \$	1,148,000 \$
	Is-Purch-Centrl Shop-AutoMaint	Central shops, maintenance auto shop	633,256 \$	68,152 \$	701,408 \$	4,551 \$	705,959 \$
	Is-Purch-Centrl Shop-FuelStock	Central shops, fuel	146,519 \$	33,683 \$	180,202 \$	(316) \$	179,886 \$
	Sr-DPW-Building Repair	Crafts, such as electricians, as needed	22,000 \$	(16,307) \$	5,693 \$	(5,693) \$	- \$
	Sr-DPW-Street Cleaning	Street cleaning and landscape maintenance along the Embarcadero	200,000 \$	(148,250) \$	51,750 \$	(51,750) \$	- \$
	Sr-DPW-Street Repair	Streets, sidewalks, piers; plumbing repairs to broken water and sewer lines	46,600 \$	(34,542) \$	12,058 \$	(12,058) \$	- \$
	Sr-DPW-Urban Forestry	Tree assessment and pruning	15,629 \$	(11,585) \$	4,044 \$	(4,044) \$	- \$
	Sr-SAS-Building Repair	Crafts, such as electricians, as needed. New entity under DPW starting FY23	- \$	17,077 \$	17,077 \$	6,490 \$	23,567 \$
	Sr-SAS-Street Cleaning	Street cleaning and landscape maintenance along the Embarcadero. New entity under DPW starting in FY23	- \$	155,250 \$	155,250 \$	58,995 \$	214,245 \$
	Sr-SAS-Street Repair	Streets, sidewalks, piers; plumbing repairs to broken water and sewer lines. New Entity under DPW in FY23	- \$	36,173 \$	36,173 \$	13,746 \$	49,919 \$
	Sr-SAS-Urban Forestry	Tree assessment and pruning. New entity under DPW starting FY23	- \$	12,131 \$	12,131 \$	4,044 \$	16,175 \$
	<b>Work Orders Total \$</b>		<b>2,316,619 \$</b>	<b>328,216 \$</b>	<b>2,644,835 \$</b>	<b>75,079 \$</b>	<b>2,719,914 \$</b>
	<b>GRAND TOTAL \$</b>		<b>18,764,170 \$</b>	<b>3,808,790 \$</b>	<b>22,572,960 \$</b>	<b>537,992 \$</b>	<b>23,110,952 \$</b>

## SOUTH BEACH HARBOR

South Beach Harbor is a full service marina, consisting of 700 slips for recreational and commercial berthing. The Harbor is also home to the Bay Area Association of Disabled Sailors, (BAADS) an all-volunteer, non-profit charitable organization.

South Beach Harbor was acquired by the Port in 2012. While management of the harbor is provided by Maritime, for financial purposes, South Beach Harbor is a stand-alone business unit such that the revenues it generates are used to support its operations and capital investment.

The Port South Beach Harbor Division's fiscal year 2022-23 budget of \$3,867,769 consists of \$1,220,817 in Salaries, \$434,375 in Mandatory Fringe Benefits, \$535,955 in Debt Service; \$1,280,062 in Non-Personnel Services; and \$396,560 in Work Orders to Other Departments. The fiscal year 2023-24 budget of \$4,005,064 consists of \$1,258,727 in Salaries, \$524,161 in Mandatory Fringe Benefits; \$535,955 in Debt Service; \$1,280,062 in Non-Personnel Services; and \$406,159 in Work Orders to Other Departments.

Character	Account Title	Description	FY 2021-22 Budget	Change	FY 2022-23 Budget	Change	FY 2023-24 Budget
Salaries	Salaries		\$ 1,044,159	\$ 176,658	\$ 1,220,817	\$ 37,910	\$ 1,258,727
Mandatory Fringe Benefits	Mandatory Fringe Benefits		\$ 671,690	\$ (237,315)	\$ 434,375	\$ 89,786	\$ 524,161
		<b>Salaries &amp; Fringe Benefits Total</b>	<b>\$ 1,715,849</b>	<b>\$ (60,657)</b>	<b>\$ 1,655,192</b>	<b>\$ 127,696</b>	<b>\$ 1,782,888</b>
Debt Service-Budget	Debt Service-Budget	Payments for Cal-Boating loans	\$ 535,955	\$ -	\$ 535,955	\$ -	\$ 535,955
		<b>Debt Service Total</b>	<b>\$ 535,955</b>	<b>\$ -</b>	<b>\$ 535,955</b>	<b>\$ -</b>	<b>\$ 535,955</b>
Programmatic Projects	Programmatic Projects Budget		\$ 1,430,062	\$ (150,000)	\$ 1,280,062	\$ -	\$ 1,280,062
		<b>Programmatic Project Total</b>	<b>\$ 1,430,062</b>	<b>\$ (150,000)</b>	<b>\$ 1,280,062</b>	<b>\$ -</b>	<b>\$ 1,280,062</b>
Work Orders	GF-PUC-Light Heat & Power	Work order to PUC	\$ -	\$ 287,658	\$ 287,658	\$ 9,599	\$ 287,257
	GF-Risk Management Svcs (AAO)	Estimated cost of insurance premiums and the fee for City's risk manager	\$ 101,920	\$ -	\$ 101,920	\$ -	\$ 101,920
	GF-Tax Collector	Work order with Tax Collector	\$ 6,982	\$ -	\$ 6,982	\$ -	\$ 6,982
		<b>Work Orders Total</b>	<b>\$ 108,902</b>	<b>\$ 287,658</b>	<b>\$ 396,560</b>	<b>\$ 9,599</b>	<b>\$ 406,159</b>
		<b>GRAND TOTAL</b>	<b>\$ 3,790,768</b>	<b>\$ 77,001</b>	<b>\$ 3,867,769</b>	<b>\$ 137,295</b>	<b>\$ 4,005,064</b>

**PROGRAMMATIC PROJECTS: BUDGET FY2022-23 & FY2023-24**

Authority	Authority Title	Project	Project Title	Project Description	FY 2021-22 Budget	Change	FY 2022-23 Budget	Change	FY 2023-24 Budget
16294	Stormwater Pollution Control	10017666	Stormwater Pollution Control	Project funds allow the Port to comply with environmental regulations. These funds may be used as-needed to address other environmental regulation requirements, remediation or prevention.	\$ 190,000	\$ -	\$ 190,000	\$ 10,000	\$ 200,000
16296	Public Access Improvements	10017670	Public Access Improvements	The Port is required to construct or purchase a variety of public access improvements associated with new and previously existing Bay Conservation and Development Commission (BCDC) permits. Examples of such improvements include pier railings, benches, picnic tables, litter receptacles, signage, interpretive elements, pathways and lighting, wayfinding signs for pedestrians and cyclists, and miscellaneous site furnishing requests to augment minor tenant improvements.	\$ 40,000	\$ -	\$ 40,000	\$ 20,000	\$ 60,000
16297	Miscellaneous Tenant Facility	10017677	Misc Tenant Facility Imprv.	Funds are for facility improvements at various locations to enhance tenant space as it becomes available, making it more readily rentable at market rates.	\$ 500,000	\$ (100,000)	\$ 400,000	\$ -	\$ 400,000
16303	PO Facility Maint Repair P1	10017683	Facility Maint & Repair	This project will provide funding for the as needed repair and replacement of Port facilities.	\$ 100,000	\$ (50,000)	\$ 50,000	\$ -	\$ 50,000
16308	Abandoned Mat-Illegal Dumpin C	10017700	Abandoned Mat/Illegal Dumpi	Funding to identify, characterize, and remediate, remove, and dispose hazardous materials or wastes abandoned on Port property, in leased premises or as a result of illegal dumping or unauthorized use of un-leased property.	\$ 200,000	\$ -	\$ 200,000	\$ -	\$ 200,000
16310	Hazardous Waste Assessment & R	10017702	Hazardous Waste Assessment	Port Engineering Division staff often encounters lead, asbestos and other hazardous materials during construction which were not identified during the project design phase. Funds are required in order to perform necessary investigations and inspections, obtain permits and approvals, prepare plans, specifications and cost estimates, and write reports in support of hazardous materials management requirements at Port construction sites.	\$ 5,000	\$ (5,000)	\$ -	\$ -	\$ -

Authority	Authority Title	Project	Project Title	Project Description	FY 2021-22 Budget	Change	FY 2022-23 Budget	Change	FY 2023-24 Budget
16311	A-E Cnslng Prjt Plnng; Dsg	10017703	A/E Cnslng Prjt Plnng; D	The budget for this project is consolidated into Professional Services line in the Engineering Division.	\$ 400,000	\$ (400,000)	\$ -	\$ -	\$ -
16316	Utility Annual Maintenance	10017743	Utility Annual Maintenance	This fund is for small utility service improvements, which do not qualify for capital improvement funds. This fund will also be used to pay utility companies and/or agencies for their services related to utility service operations and improvements.	\$ 80,000	\$ -	\$ 80,000	\$ -	\$ 80,000
16317	Oil Spill Response Training &	10017744	Oil Spill Response Training	To continue preparing for potential future incidents the Port seeks to purchase an additional rigid boom, anchors, and navigational lights.	\$ 90,000	\$ -	\$ 90,000	\$ -	\$ 90,000
16325	Sanitary Sewer Management Plan	10002491	Port-Wide Sewer System Improve	Funds are for as-needed consultant support for condition assessment of the Port's sanitary sewer infrastructure.	\$ -	\$ 150,000	\$ 150,000	\$ 100,000	\$ 250,000
16338	PO Cargo Fac Repair	10017767	Cargo Fac Repair	Contingency funds are for unanticipated repairs and improvements at maritime facilities that become necessary to retain revenues or maintain safe working conditions.	\$ 109,000	\$ -	\$ 109,000	\$ -	\$ 109,000
16339	Heron'S Head Park (Pier 98)	10017770	Heron's Head Park (Pier 98)	The project supports maintenance, ongoing habitat monitoring and maintenance as well as educational and public programs to develop knowledge and understanding of Heron's Head Park and other environmental and sustainability topics. The budget for the "Greenagers" program is in Port Planning & Environment through work order with Rec & Park.	\$ 159,000	\$ (82,000)	\$ 77,000	\$ 5,000	\$ 82,000
17726	GE Youth Employment & Environm	10025785	Youth Employment & Environment	As-needed intern programs to support Maintenance or other divisions that will be training youth on-the-job.	\$ 565,000	\$ (200,000)	\$ 365,000	\$ -	\$ 365,000
21275	PO Racial Equity Econ Impact P	10035997	Racial Equity Policy	Funds are for as-needed consultant and training costs related to organization's equity strategies	\$ 112,500	\$ 397,500	\$ 510,000	\$ -	\$ 510,000
21276	PO Facility Maint Repair P50	10036004	Facility Maint Repair P 50	Funds are for facility improvements at various locations to enhance port properties.	\$ -	\$ 407,000	\$ 407,000	\$ -	\$ 407,000
21277	PO Env Cleanup Pier 39-45	10036000	Enviorn Cleanup Pier 39-45	Funds are for the environmental oversight services of PG&E pier 39-43.5 Remediation Project.	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ 50,000
21279	PO Crane Cove Park	10036002	Crane Cove Park Maintenance	Funds are for two Maintenance employees' personnel costs. It also allow for additional maintenance support for park events at Crane Cove Park	\$ 368,527	\$ -	\$ 368,527	\$ -	\$ 368,527
<b>GRAND TOTAL</b>					<b>\$ 2,969,027</b>	<b>\$ 117,500</b>	<b>\$ 3,086,527</b>	<b>\$ 135,000</b>	<b>\$ 3,221,527</b>

**APPROVED TRAVEL: BUDGET FY2022-23 & 2023-24**

		Travel Details				FY 2022-23				FY 2023-24				
Division	Section	Conference/Trip Title	Number of Staff Attending	Air Travel Cost per Attendee	Non-Air Travel Cost per Attendee	Total Cost	Number of Staff Attending	Air Travel Cost per Attendee	Non-Air Travel Cost per Attendee	Total Cost	Number of Staff Attending	Air Travel Cost per Attendee	Non-Air Travel Cost per Attendee	Total Cost
Maintenance	Health & Safety	American Industrial Hygiene Conference and Exhibition in Arizona in 2023					3	\$ 450	\$	\$	3	\$ 450	\$ 1,400	\$ 5,550
Maintenance	Health & Safety	American Society of Safety Professionals Conference in Illinois in 2022	3	\$ 450	\$ 1,400	\$ 5,550								\$ -
Executive	Executive	AAPA Annual Conference	2	\$ 1,000	\$ 850	\$ 3,700	2	\$ 1,000	\$	\$	2	\$ 1,000	\$ 750	\$ 3,500
Executive	Executive	AAPA Commissioner Conference	2	\$ 1,000	\$ 800	\$ 3,600	2	\$ 1,000	\$	\$	2	\$ 1,000	\$ 750	\$ 3,500
Executive	Executive	General travel	6	\$ 1,000	\$ 700	\$ 10,200	6	\$ 1,000	\$	\$	6	\$ 1,000	\$ 750	\$ 10,500
Executive	Communications	General travel	1		\$ 500	\$ 500	1		\$	\$	1		\$ 500	\$ 500
Executive	Homeland Security		1	\$ 400	\$ 1,000	\$ 1,400	1	\$ 400	\$	\$	1	\$ 400	\$ 1,000	\$ 1,400
Finance & Administration	FA-Finance	General travel	1	\$ 500	\$ 500	\$ 1,000	1	\$ 500	\$	\$	1	\$ 500	\$ 500	\$ 1,000
Engineering	Permits	California Building Officials (CALBO) Conference	10	\$ -	\$ 100	\$ 1,000	10	\$ -	\$	\$	10	\$ -	\$ 100	\$ 1,000
Engineering	Permits	CALBO/ICC Misc. Events	3		\$ 573	\$ 1,719	3		\$	\$	3		\$ 573	\$ 1,719
Engineering	Facilities	American Society of Civil Engineers - ASCE 61 Committee Meetings	1	\$ 1,500	\$ 1,500	\$ 3,000	1	\$ 1,500	\$	\$	1	\$ 1,500	\$ 1,500	\$ 3,000
Engineering	Facilities	American Society of Civil Engineers - Ports & Harbors Committee	1	\$ 1,500	\$ 1,500	\$ 3,000	1	\$ 1,500	\$	\$	1	\$ 1,500	\$ 1,500	\$ 3,000
Engineering	Facilities	ASCE Ports Conference	1		\$ 800	\$ 800	1		\$	\$	1		\$ 800	\$ 800
Engineering	Facilities	American Society of Civil Engineers - Committee for Design Criteria of Piers and Wharves	1	\$ 1,500	\$ 1,500	\$ 3,000	1	\$ 1,500	\$	\$	1	\$ 1,500	\$ 1,500	\$ 3,000
Maritime	Operation	Auto terminal/cruise terminal . Port of San Diego	2	\$ 300	\$ 1,000	\$ 2,600	2	\$ 300	\$	\$	2	\$ 300	\$ 1,000	\$ 2,600
Maritime	Operation	Fishing terminal/cruise terminal . Port of Seattle	2	\$ 400	\$ 1,200	\$ 3,200	2	\$ 400	\$	\$	2	\$ 400	\$ 1,200	\$ 3,200
Maritime	Operation	PCC -Conference	2	\$ 300	\$ 1,000	\$ 2,600	2	\$ 300	\$	\$	2	\$ 300	\$ 1,000	\$ 3,000
Maritime	Operation	PVA Conference	2	\$ 300	\$ 1,000	\$ 2,600	2	\$ 300	\$	\$	2	\$ 300	\$ 1,000	\$ 2,600
P&E	Planning	APA Conference	3	\$ 300	\$ 500	\$ 2,400	3	\$ 300	\$	\$	3	\$ 300	\$ 1,400	\$ 5,100
P&E	Environment	Sediment Conference	1	\$ 500	\$ 400	\$ 900	1	\$ 500	\$	\$	1	\$ 500	\$ 1,500	\$ 2,000
P&E	P&E	Additional conferences for staff, as needed	1	\$ 200	\$ 500	\$ 700	1	\$ 200	\$	\$	1	\$ 200	\$ 1,500	\$ 1,700
		<b>TOTAL</b>	<b>\$ 11,150</b>	<b>\$ 17,323</b>	<b>\$ 53,469</b>	<b>\$ 11,350</b>	<b>\$ 20,223</b>	<b>\$ 58,669</b>						

**APPROVED MEMBERSHIPS: BUDGET FY2022-23 & 2023-24**

Membership Details			FY 2022-23		FY 2023-24			
Division	Section	Membership Title	# Memberships	Cost per Membership	Total Cost	# Memberships	Cost per Membership	Total Cost
Maintenance	Health & Safety	American Society of Safety Professionals	2	\$ 250	\$ 500	2	\$ 250	\$ 500
Maintenance	Health & Safety	American Industrial Hygiene Association	2	\$ 300	\$ 600	2	\$ 300	\$ 600
Maintenance	Health & Safety	Bay Area Whaleboat Rowing Association (BAWRA)	1	\$ 550	\$ 550	1	\$ 550	\$ 550
Executive	Comms	AMERICAN ASSOCIATION OF PORT AUTHORITIES	1	\$ 19,000	\$ 19,000	1	\$ 19,000	\$ 19,000
Executive	Comms	BAY PLANNING COALITION	1	\$ 6,500	\$ 6,500	1	\$ 6,500	\$ 6,500
Executive	Comms	HOTEL COUNCIL OF SAN FRANCISCO	1	\$ 1,500	\$ 1,500	1	\$ 1,500	\$ 1,500
Executive	Comms	SPUR	1	\$ 5,000	\$ 5,000	1	\$ 5,000	\$ 5,000
Executive	Executive	SF Travel Association	1	\$ 650	\$ 650	1	\$ 650	\$ 650
Executive	Executive	BAY AREA COUNCIL	1	\$ 6,500	\$ 6,500	1	\$ 6,500	\$ 6,500
Executive	Executive	SF Chamber of Commerce	1	\$ 4,700	\$ 4,700	1	\$ 4,700	\$ 4,700
Engineering	Architecture	American Institute of Architects (AIA)	1	\$ 3,591	\$ 3,591	1	\$ 3,591	\$ 3,591
Engineering	Facilities	American Society of Civil Engineers (ASCE) - Member	10	\$ 250	\$ 2,500	10	\$ 250	\$ 2,500
Engineering	All	Engineering Licenses	5	\$ 320	\$ 1,600	5	\$ 320	\$ 1,600
Engineering	Facilities	Structural Engineers Association of Northern California (SEAONC)	5	\$ 320	\$ 1,600	5	\$ 320	\$ 1,600
Finance & Administration	FA-Human Resources	Human Resources membership	1	\$ 1,100	\$ 1,100	1	\$ 1,100	\$ 1,100
Real Estate	Real Estate	Insurance Risk Management Institute (IRMI)	1	\$ 2,200	\$ 2,200	1	\$ 2,300	\$ 2,300
Maritime	Marketing	California Association of Port Authorities	1	\$ 13,000	\$ 13,000	1	\$ 13,000	\$ 13,000
Maritime	Marketing	Cruise Lines International	1	\$ 5,500	\$ 5,500	1	\$ 5,500	\$ 5,500
Maritime	Marketing	Cruise the West	1	\$ 10,000	\$ 10,000	1	\$ 10,000	\$ 10,000
Maritime	Operations	Marine Exchange	1	\$ 1,500	\$ 1,500	1	\$ 1,500	\$ 1,500
Maritime	Operations	Navy League of the US	1	\$ 175	\$ 175	1	\$ 175	\$ 175
Maritime	Marketing	Osaka Sister City Association	1	\$ 300	\$ 300	1	\$ 300	\$ 300
Maritime	Operations	Pacific Transportation Association	1	\$ 165	\$ 165	1	\$ 165	\$ 165
Maritime	Operations	Pacific Coast Congress of Harbormasters	1	\$ 265	\$ 265	1	\$ 265	\$ 265
Maritime	Operations	Peninsula Freight Rail Users	1	\$ 3,400	\$ 3,400	1	\$ 3,400	\$ 3,400
Maritime	Operations	Propeller Club of Northern California	1	\$ 330	\$ 330	1	\$ 330	\$ 330
Maritime	Marketing	Passenger Vessel Association	1	\$ 1,300	\$ 1,300	1	\$ 1,300	\$ 1,300
P&E	Environment	California Association of Stormwater Quality Agencies	1	\$ 305	\$ 305	1	\$ 305	\$ 305
P&E	Environment	Qualified Stormwater Professional Certifications	1	\$ 500	\$ 500	1	\$ 550	\$ 550
P&E	Planning	American Planning Association Membership/American Institute of Certified Planners	3	\$ 775	\$ 2,325	2	\$ 775	\$ 1,550
P&E	Planning	American Society of Landscape Architects/California Landscape Architect License	1	\$ 800	\$ 800	1	\$ 800	\$ 800
P&E	Planning	LEED Accreditation Fee	1	\$ 100	\$ 100	1	\$ 100	\$ 100
			<b>TOTAL</b>		<b>\$ 97,456</b>			<b>\$ 96,831</b>



**APPROVED SPONSORSHIPS: BUDGET FY2022-23 & 2023-24**

Sponsorship Details						FY 2022-23			FY 2023-24		
Division	Section	Sponsorship	Number of Sponsorships	Cost Per Sponsorship	Total Cost	Number of Sponsorships	Cost Per Sponsorship	Total Cost	Number of Sponsorships	Cost Per Sponsorship	Total Cost
Maintenance Executive	Maintenance Comms	Baykeeper	1	\$ 5,000	\$ 5,000	1	\$ 5,000	\$ 5,000	1	\$ 5,000	\$ 5,000
Executive	Comms	San Francisco Ocean Film Festival	1	\$ 2,500	\$ 2,500	1	\$ 2,500	\$ 2,500	1	\$ 2,500	\$ 2,500
Executive	Comms	The Sierra Club	1	\$ 2,500	\$ 2,500	1	\$ 2,500	\$ 2,500	1	\$ 2,500	\$ 2,500
Executive	Comms	SPUR	1	\$ 5,000	\$ 5,000	1	\$ 5,000	\$ 5,000	1	\$ 5,000	\$ 5,000
Executive	Comms	Coalition of Asian American Government Employees	1	\$ 500	\$ 500	1	\$ 500	\$ 500	1	\$ 500	\$ 500
Executive	Comms	Crew Network	1	\$ 750	\$ 750	1	\$ 750	\$ 750	1	\$ 750	\$ 750
Executive	Comms	CUESA	1	\$ 2,500	\$ 2,500	1	\$ 2,500	\$ 2,500	1	\$ 2,500	\$ 2,500
Executive	Comms	Friends of the Common Status of Women	1	\$ 1,750	\$ 1,750	1	\$ 1,750	\$ 1,750	1	\$ 1,750	\$ 1,750
Executive	Comms	Pacific Transportation Association	1	\$ 5,000	\$ 5,000	1	\$ 5,000	\$ 5,000	1	\$ 5,000	\$ 5,000
Executive	Comms	Renaissance Entrepreneurship Center	1	\$ 2,500	\$ 2,500	1	\$ 2,500	\$ 2,500	1	\$ 2,500	\$ 2,500
Executive	Executive	San Francisco Travel Association	1	\$ 1,500	\$ 1,500	1	\$ 1,500	\$ 1,500	1	\$ 1,500	\$ 1,500
Executive	Executive	SF African American Chamber of Commerce	1	\$ 5,000	\$ 5,000	1	\$ 5,000	\$ 5,000	1	\$ 5,000	\$ 5,000
Executive	Executive	International Partnering Institute	1	\$ 1,900	\$ 1,900	1	\$ 1,900	\$ 1,900	1	\$ 1,900	\$ 1,900
Executive	Executive	American Association of Port Authorities	1	\$ 3,000	\$ 3,000	1	\$ 3,000	\$ 3,000	1	\$ 3,000	\$ 3,000
Executive	Executive	SF Fleet Week Association	1	\$ 50,000	\$ 50,000	1	\$ 50,000	\$ 50,000	1	\$ 50,000	\$ 50,000
Executive	Executive	Aquarium of the Bay	1	\$ 2,500	\$ 2,500	1	\$ 2,500	\$ 2,500	1	\$ 2,500	\$ 2,500
Executive	Executive	Coalition for SF Neighborhoods	1	\$ 750	\$ 750	1	\$ 750	\$ 750	1	\$ 750	\$ 750
Executive	Executive	Bay Planning Coalition	1	\$ 1,000	\$ 1,000	1	\$ 1,000	\$ 1,000	1	\$ 1,000	\$ 1,000
Executive	Executive	Fishermans Wharf Association	1	\$ 5,000	\$ 5,000	1	\$ 5,000	\$ 5,000	1	\$ 5,000	\$ 5,000
Executive	Executive	Fishermans Wharf Merchants Association	1	\$ 2,700	\$ 2,700	1	\$ 2,700	\$ 2,700	1	\$ 2,700	\$ 2,700
Executive	Executive	Women's Foundation of California	1	\$ 500	\$ 500	1	\$ 500	\$ 500	1	\$ 500	\$ 500
Executive	Executive	San Francisco Business Times	1	\$ 1,500	\$ 1,500	1	\$ 1,500	\$ 1,500	1	\$ 1,500	\$ 1,500
RE&D	Lease Admin	Fishermans Wharf Merchants Association	4	\$ 150	\$ 600						
Planning & Environment	Environment	State of the Estuary		\$ -	\$ -	1	\$ 5,000.00	\$ 5,000.00			
Planning & Environment	Environment	Sponsorship for a Fall Event	1	\$ -	\$ -	1	\$ 7,500.00	\$ 7,500.00			
Planning & Environment	P&E	Other sponsorship (SF Bike Coalition Golden Wheel, SF Heritage)	1	\$ -	\$ -	1	\$ 2,500.00	\$ 2,500.00			
					<b>TOTAL</b>			<b>\$ 103,950</b>			<b>\$ 118,350</b>

**APPROVED TRAININGS: BUDGET FY2022-23 & 2023-24**

Division	Training Details				FY 2022-23			FY 2023-24		
	Section	Training/Program Title	Training Provider	Number of Staff Attending	Cost per Attendee	Total Cost	Number of Staff Attending	Cost per Attendee	Total Cost	
Maintenance	Admin	American Society of Safety Professionals - AIHA Registration including training	AIHA	2	\$ 1,400	\$ 2,800	2	\$ 1,400	\$ 2,800	
Maintenance	Admin	California Industrial Hygiene Conference	AIHA	3	\$ 600	\$ 1,800	3	\$ 600	\$ 1,800	
Maintenance	Admin	American Industrial Hygiene Conference	AIHA	-	\$ -	\$ -	-	\$ -	\$ -	
Maintenance	Admin	NFPA - National Fire Protection Association		20	\$ 500	\$ 10,000	20	\$ 500	\$ 10,000	
Maintenance	Admin	First Aid/CPR/AED		45	\$ 150	\$ 6,750	45	\$ 150	\$ 6,750	
Maintenance	Admin	Confined Space		20	\$ 120	\$ 2,400	20	\$ 120	\$ 2,400	
Maintenance	Admin	Boom & Scissor Lift (full day)		15	\$ 116	\$ 1,740	15	\$ 116	\$ 1,740	
Maintenance	Admin	Bucket Truck		15	\$ 116	\$ 1,740	-	\$ -	\$ -	
Maintenance	Admin	Defensive Driving Instructor (Initial/Recert)		1	\$ 1,300	\$ 1,300	1	\$ 1,300	\$ 1,300	
Maintenance	Admin	Pettibone Lift Equipment		15	\$ 115	\$ 1,725	15	\$ 115	\$ 1,725	
Maintenance	Admin	Fall Protection		18	\$ 135	\$ 2,430	18	\$ 135	\$ 2,430	
Maintenance	Admin	Forklift Operation		35	\$ 67	\$ 2,345	35	\$ 67	\$ 2,345	
Maintenance	Admin	Excavation		10	\$ 120	\$ 1,200	10	\$ 120	\$ 1,200	
Maintenance	Admin	Traffic Safety		16	\$ 145	\$ 2,320	16	\$ 145	\$ 2,320	
Maintenance	Admin	Rigging & Signaling (2 days)		15	\$ 300	\$ 4,500	-	\$ -	\$ -	
Maintenance	Admin	Crane Operation Certification Training		2	\$ 2,200	\$ 4,400	1	\$ 2,200	\$ 2,200	
Maintenance	Admin	Crane Operator Recert Class		1	\$ 1,600	\$ 1,600	2	\$ 1,600	\$ 3,200	
Maintenance	Admin	Lead Training		20	\$ 120	\$ 2,400	-	\$ -	\$ -	
Maintenance	H&S	Office Ergonomics (Number of classes, cost per class)		10	\$ 1,200	\$ 12,000	10	\$ 1,200	\$ 12,000	
Maintenance	H&S	Maintenance Worker Ergonomic Academy 3 Part Series)		12	\$ 250	\$ 3,000	12	\$ 250	\$ 3,000	
Engineering	Facilities	Bluebeam	AECOM	60	\$ 500	\$ 30,000	-	\$ -	\$ -	
Engineering	Architecture	ADA Training	Misc.	2	\$ 1,000	\$ 2,000	2	\$ 1,050	\$ 2,100	
Engineering	Building Inspection	CALBO/ICC Training	CALBO, CASI, ICC	12	\$ 1,000	\$ 12,000	12	\$ 1,050	\$ 12,600	
F&A	Accounting	System (Report & Data Writing - BI, nVision, Query Trainings)	Various - Oracle/Microsoft, PropWorks	3	\$ 333	\$ 1,000	3	\$ 333	\$ 1,000	

Training Details				FY 2022-23			FY 2023-24		
Division	Section	Training/Program Title	Training Provider	Number of Staff Attending	Cost per Attendee	Total Cost	Number of Staff Attending	Cost per Attendee	Total Cost
F&A	Accounting	CFD/IFD Training or GASB -New Financial Reporting model / Leases / GASB	Various (GASB, GFOA, CalICPA, CSMFO)	3	\$ 333	\$ 1,000	3	\$ 333	\$ 1,000
Real Estate	Real Estate	New	IRMI	2	\$ 250	\$ 500	2	\$ 250	\$ 500
Real Estate	Real Estate	Current	Crew Network	2	\$ 400	\$ 800	2	\$ 400	\$ 800
Real Estate	Real Estate	New		1	\$ 2,600	\$ 2,600	1	\$ 2,600	\$ 2,600
RE	RE	Building Owners and Managers Association (BOMA) - RPA	BOMA	6	\$ 300	\$ 1,800	6	\$ 300	\$ 1,800
RE	RE	Various training related to RE for Property managers	Various	10	\$ 300	\$ 3,000	10	\$ 300	\$ 3,000
Dev	Dev	Urban Land Institute (ULI)	ULI	5	\$ 450	\$ 2,250	5	\$ 450	\$ 2,250
Dev	Dev	UC Regents UC Berkeley-Fisher Center for Real Estate & Urban Economics	PM Information of Current RE&D Market Environment	6	\$ 350	\$ 2,100	6	\$ 350	\$ 2,100
P&E	Planning	APA Conference	American Planning Association	1	\$ 325	\$ 325	3	\$ 400	\$ 1,200
P&E	P&E	BPC and other LEED and Planning Training seminars on CEQA and dredging, etc.	BPC	11	\$ 250	\$ 2,750	11	\$ 250	\$ 2,750
<b>TOTAL</b>						<b>\$ 128,575</b>			<b>\$ 89,710</b>

**APPROVED EQUIPMENT REQUESTS: BUDGET FY2022-23 & 2023-24**

Division	Description	New/ Replace	FY 2022-23	FY2023-24
Maintenance	Ford F550 Aerial Bucket Truck w/Utility Body	Replace	\$ 130,500	
Maintenance	Vector Sewer Truck	Replace	\$ 604,994	
Maintenance	Hybrid/Electric Trucks	Replace	\$ 130,500	
Maintenance	Compressor - Pile Driver 1	Replace	\$ 54,375	
Maintenance	14' Workskiff Boat	New	\$ 72,428	
Maintenance	Catapillar 259 Track Loader (change to bobcat)	New		\$ 104,944
Maintenance	Telescoping forklift with 18' boom	Replace		\$ 100,050
Maintenance	Hybrid/Electric Trucks	Replace		\$ 261,000
Maintenance	Ford F350 Utility Body w/Lift Gates	Replace		\$ 288,190
Maintenance	150 HP motor with controls	Replace		\$ 16,313
Maintenance	Aluminum work boats	Replace		\$ 32,626
Maintenance	Heavy duty 13" variable speed Lathe	Replace		\$ 32,625
Maintenance	Sheetmetal Brake	Replace		\$ 108,750
Maintenance	Pier 50 Air Compressor System	Replace		\$ 54,375
Business Services	Medium Plug-in Electric Vehicle	Replace		\$ 53,070
<b>TOTAL</b>			<b>\$ 992,797</b>	<b>\$ 1,051,943</b>

**Port of San Francisco  
FY 2022/23 & 2023/24 Capital Budget Summary**

**Port Capital Projects**

Project Number	Project Title	Location	Project Sponsors	FY22-23 Capital Appropriation	FY23-24 Capital Appropriation	Previous Port Funding	Previous Other Funding	Planned Future Funding	Total Project Cost
<b>Funded Projects</b>									
<b>Southern Waterfront</b>									
10011403	Heron's Head Shoreline Restoration	Heron's Head Park	Planning & Environment	\$ 1,500,000	\$ -	\$ 969,000	\$ 4,260,000	\$ -	\$ 6,729,000
10038686	Pier 80 Piling and Fendering	Pier 80	Maritime	\$ 9,400,000	\$ -	\$ -	\$ -	\$ -	\$ 9,400,000
10038685	Pier 80 Subsidence Rehab	Pier 80	Maritime	\$ 750,000	\$ -	\$ -	\$ -	\$ -	\$ 750,000
10032989	Pier 90 Silo Demolition Design	Pier 90	Engineering	\$ 1,150,000	\$ -	\$ -	\$ -	\$ -	\$ 1,150,000
			Real Estate & Development;						
10011124	Resilient Multi-Modal Cargo Way Pre-Design	Various	Maritime	\$ 3,082,000	\$ 3,082,000	\$ -	\$ -	\$ -	\$ 6,164,000
			Finance & Administration						
10036012	Southern Waterfront Beautification	Southern Waterfront	Administration	\$ 2,222,000	\$ 2,222,000	\$ 10,644,200	\$ -	\$ 6,666,000	\$ 21,754,200
			Engineering;						
10038687	Southern Waterfront Pile Removal	Southern Waterfront	Maintenance	\$ 1,956,104	\$ -	\$ -	\$ -	\$ -	\$ 1,956,104
	<b>Subtotal Southern Waterfront</b>			<b>\$ 20,060,104</b>	<b>\$ 5,304,000</b>	<b>\$ 11,613,200</b>	<b>\$ 4,260,000</b>	<b>\$ 6,666,000</b>	<b>\$ 47,903,304</b>
<b>China &amp; Central Basins</b>									
			Maritime;						
10038688	Pier 50 Seismic Assessment and Retrofit Pre-design	Pier 50	Maintenance	\$ 3,800,000	\$ -	\$ -	\$ -	\$ -	\$ 3,800,000
			Planning & Environment						
10036001	Pier 64 Sediment Site Cleanup	Pier 64	Environment	\$ 1,400,000	\$ -	\$ 250,000	\$ -	\$ -	\$ 1,650,000
	<b>Subtotal China &amp; Central Basins</b>			<b>\$ 5,200,000</b>	<b>\$ -</b>	<b>\$ 250,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,450,000</b>
<b>Ferry Plaza/South Beach</b>									
10011395	South Beach Harbor	Pier 40	Maritime	\$ 1,522,881	\$ 1,551,908	\$ 6,451,794	\$ -	\$ 4,151,908	\$ 13,678,491
	<b>Subtotal Ferry Plaza/South Beach</b>			<b>\$ 1,522,881</b>	<b>\$ 1,551,908</b>	<b>\$ 6,451,794</b>	<b>\$ -</b>	<b>\$ 4,151,908</b>	<b>\$ 13,678,491</b>
<b>Northeastern Waterfront</b>									
			Real Estate & Development						
10038689	Pier 29.5 Office Rehab	Pier 29.5	Development	\$ 232,000	\$ -	\$ -	\$ -	\$ -	\$ 232,000
			Real Estate & Development						
10036010	Pier 29.5 Parking Exhaust System	Pier 29.5	Development	\$ 1,505,000	\$ -	\$ 454,000	\$ -	\$ -	\$ 1,959,000
			Real Estate & Development						
10038690	Pier 9 (Tier 1 FIRPA)	Pier 9	Development	\$ -	\$ 2,840,573	\$ -	\$ -	\$ 2,840,573	\$ 5,681,146
			Real Estate & Development						
10038571	Roundhouse 2 Building Envelope	10 Lombard St	Real Estate & Development	\$ 8,000,000	\$ -	\$ -	\$ -	\$ -	\$ 8,000,000
	<b>Subtotal Northeastern Waterfront</b>			<b>\$ 9,737,000</b>	<b>\$ 2,840,573</b>	<b>\$ 454,000</b>	<b>\$ -</b>	<b>\$ 2,840,573</b>	<b>\$ 15,872,146</b>
<b>Fisherman's Wharf</b>									
			Planning & Environment						
10038691	Aquatic Park	Aquatic Park	Environment	\$ 1,226,000	\$ -	\$ -	\$ -	\$ -	\$ 1,226,000
			Real Estate & Development						
10011124	FW Resilience and Public Realm Planning	Fisherman's Wharf	Development	\$ -	\$ 1,600,000	\$ -	\$ -	\$ -	\$ 1,600,000
			Real Estate & Development;						
			Waterfront Resilience Program						
10038692	Pier 45 Shed B and D Repairs	Pier 45	Program	\$ -	\$ 1,700,000	\$ -	\$ -	\$ 2,950,000	\$ 4,650,000
	<b>Subtotal Fisherman's Wharf</b>			<b>\$ 1,226,000</b>	<b>\$ 3,300,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,950,000</b>	<b>\$ 7,476,000</b>
<b>Portwide</b>									
10032990	Contingency Fund	Various	Finance & Administration	\$ 2,602,224	\$ 3,556,003	\$ 3,496,630	\$ -	\$ 7,609,374	\$ 17,264,231
10038696	Crane Barge Purchase	Various	Maintenance	\$ 6,500,000	\$ -	\$ -	\$ -	\$ -	\$ 6,500,000

**Port Capital Projects**

Project Number	Project Title	Location	Project Sponsors	FY22-23 Capital Appropriation	FY23-24 Capital Appropriation	Previous Port Funding	Previous Other Funding	Planned Future Funding	Total Project Cost
10032906	Enterprise Technology Project	Various	Finance & Administration	\$ 1,500,000	\$ -	\$ 2,763,127	\$ -	\$ -	\$ 4,263,127
10035116	Facility Inspection and Repair Project Assessments	Various	Finance & Administration	\$ 1,000,000	\$ 1,000,000	\$ 1,877,247	\$ -	\$ 3,000,000	\$ 6,877,247
10038693	Grant Match	Various	Finance & Administration	\$ 2,000,000	\$ 1,000,000	\$ -	\$ -	\$ 11,900,000	\$ 14,900,000
10037604	Insurance Deductible	Various	Finance & Administration	\$ 800,000	\$ 500,000	\$ 750,000	\$ -	\$ 1,500,000	\$ 3,550,000
10011284	Ladders & Skylights	Various	Maintenance	\$ 1,000,000	\$ -	\$ 312,370	\$ -	\$ -	\$ 1,312,370
10010831	Maintenance Dredging and Sediment Sampling	Various	Maritime	\$ 4,800,000	\$ -	\$ 13,579,128	\$ -	\$ 12,820,000	\$ 31,199,128
10033008	Pile Crew	Various	Maritime	\$ 800,000	\$ 1,600,000	\$ 5,284,477	\$ -	\$ -	\$ 7,684,477
10032988	Project Management Office	Various	Engineering	\$ 1,800,000	\$ 1,800,000	\$ 3,458,137	\$ -	\$ 5,730,529	\$ 12,788,666
10038694	Stormwater Trash Capture	Various	Planning & Environment	\$ 450,000	\$ -	\$ -	\$ -	\$ -	\$ 450,000
10038695	TI Fund for tenant attraction/retention	Various	Real Estate & Development	\$ 8,078,382	\$ -	\$ -	\$ -	\$ -	\$ 8,078,382
10032237	Waterfront Resilience Program	Various	Waterfront Resilience Program	\$ 1,548,922	\$ 1,581,424	\$ 9,317,346	\$ 71,920,700	\$ 415,631,608	\$ 500,000,000
<b>Subtotal Portwide</b>				<b>\$ 32,879,528</b>	<b>\$ 11,037,427</b>	<b>\$ 40,838,462</b>	<b>\$ 71,920,700</b>	<b>\$ 458,191,511</b>	<b>\$ 614,867,628</b>
<b>Port Capital Budget Funded Projects (without Waterfront Development)</b>				<b>\$ 70,625,513</b>	<b>\$ 24,033,908</b>	<b>\$ 59,607,456</b>	<b>\$ 76,180,700</b>	<b>\$ 474,799,992</b>	<b>\$ 705,247,569</b>
10011407	Waterfront Development Projects	Various	Waterfront Development	\$ 9,078,800	\$ 9,687,800	\$ 39,450,000	\$ -	\$ -	\$ 58,216,600
<b>Port Capital Budget Funded Projects (with Waterfront Development)</b>				<b>\$ 79,704,313</b>	<b>\$ 33,721,708</b>	<b>\$ 99,057,456</b>	<b>\$ 76,180,700</b>	<b>\$ 474,799,992</b>	<b>\$ 763,464,169</b>

**CAPITAL PROJECT BUDGETS**  
(Port Capital Project Fund) 23700

Project Title	FY 2022-23	FY 2023-24	Project Description
Aquatic Park	\$ 1,226,000	\$ -	The San Francisco Regional Water Quality Control Board (Water Board) has determined that Aquatic Park has been impaired with fecal indicator bacteria. To address bacteria issues at beaches throughout the Bay Area, the Water Board amended the San Francisco Basin Water Quality Control Plan (Basin Plan). This amendment requires that the Port of San Francisco inspect and repair the sewer lines within ¼ miles from the Aquatic Park shoreline and within Port jurisdiction.
Contingency Fund	\$ 2,602,224	\$ 3,556,003	With supply-chain issues and labor shortages, construction costs have risen significantly and have created uncertainty in project budgets. The Port uses the Contingency Fund to supplement budgets on essential projects when bids come in high, but are deemed reasonable, or when unforeseen site conditions or other challenges arise that exceed a project's budgeted contingency. The Contingency Fund also serves as a source to address urgent projects and needs that arise after the biennial budget is adopted.
Crane Barge Purchase	\$ 6,500,000	\$ -	This project will design and build a new 150' Crane Barge (pile driving barge) affixed with a 200-ton crane to support pier repair projects for the next 50 years. The new Crane Barge is a generational purchase that will be large enough to handle steel pipe and concrete piles which outperform wood pile and are much safer for the aquatic environment. The new Crane Barge will allow the Port to make seismic and structural repairs to our facilities due to the increased reach and lifting capacity. The engine on the crane will also meet all modern bay area air quality standards to reduce pollution in the environment. Design and construction specifications will be provided by an as needed marine engineering firm and will be solicited under competitive bid.
Enterprise Technology Project	\$ 1,500,000	\$ -	This project funds procurement and implementation of a new asset management system. The Port's existing enterprise asset management system, which functions as the work order system for the Maintenance division, has become obsolete and is no longer supported by the vendor. Implementation of a new system will enhance asset management functionality for the entire organization and will greatly improve the Maintenance division's work order system. This project will also allow the Port to finally retire its Oracle-based financial software, freeing IT resources to support other technology needs including data governance, tracking and reporting, document management, integration of systems such as GIS and PropWorks to maximize their functionality, and implementation of collaborative work tools including SharePoint.
Facility Inspection and Repair Project Assessments	\$ 1,000,000	\$ 1,000,000	The Facility Inspection and Repair Project Assessments (FIRPA) are a long-term and on-going program to determine the current state of each Port facility and the resources required to bring the facility into a state of good repair. FIRPA will assess a number (i.e., five to ten) of port facilities every year until all major Port facilities have been evaluated with the goal of assessing every Port facility approximately every ten years.
FW Resilience and Public Realm Planning	\$ -	\$ 1,600,000	The facility at Pier 45, which is a hub for the commercial fishing industry and supports visitor attractions in Fisherman's Wharf, recently experienced a devastating fire that destroyed the historic Shed C (one of four warehouses on the pier). The Waterfront Resilience Program's Multi-Hazard Risk Assessment revealed seismic risks throughout much of Fisherman's Wharf, including older wood structures. The COVID-19 pandemic has seriously impacted tourism-dependent businesses in the area. Together, these events suggest the need to reinvest in and reinvigorate the Wharf. This planning effort will examine community interest towards a plan to attract new investment to the area to improve the public realm, enhance community resilience and support businesses and workers.
Grant Match	\$ 2,000,000	\$ 1,000,000	The Port regularly applies to the federal and state governments for grants which require a local match. This project will meet two needs – it will support grant match requirements and will also support pre-work such as cost benefit studies often required to obtain grants.
Heron's Head Shoreline Restoration	\$ 1,500,000	\$ -	One of San Francisco's ecological treasures, Heron's Head Park is a 22-acre open space and thriving wildlife habitat located in the City's Southeast Sector. The existing shoreline on the south side of the park is experiencing severe erosion and consequently discharges sediment into the Bay. The proposed project would stabilize the shoreline, improve habitat and biodiversity, and include sea level rise adaptation, as possible. Planning and design are fully funded with prior appropriations, and staff has secured grant funds for construction.
Insurance Deductible	\$ 800,000	\$ 500,000	Property insurance markets are in acisis due to the compounding impacts of climate change and business interruption claims resulting from COVID-19. As a result of these market wide impacts, as well as the Pier 45 fire in May 2020, the Port's insurance deductible has increased from \$750,000 to \$10 million. The Port intends to accumulate funds over time to ensure sufficient funding to cover the deductible in case of future losses.
Ladders & Skylights	\$ 1,000,000	\$ -	The aging ladders and skylights on shed roofs present a safety risk for Port maintenance staff when working on the roofs. This project would improve or replace the most degraded ladders and skylights throughout the waterfront, reducing the safety risk to Port employees.
Maintenance Dredging and Sediment Sampling	\$ 4,800,000	\$ -	Routine dredging of Port berths is required to maintain depths for vessels in support of maritime commerce, including cruise and cargo operations. The frequency at which any given location needs to be dredged varies and is as frequently as annually for key locations such as the cruise terminals at piers 27 and 35. The budget includes funds for pre-dredge testing of sediment required by regulatory agencies to determine the appropriate disposal or re-use option for the sediments. The budget also includes sufficient funds to direct dredged sediments to beneficial re-use such as wetlands restoration, such as the Montezuma Wetlands Restoration in Solano County, when feasible.

**CAPITAL PROJECT BUDGETS**  
(Port Capital Project Fund) 23700

Project Title	FY 2022-23	FY 2023-24	Project Description
Pier 29.5 Office Rehab	\$ 232,000	\$ -	Pier 29.5 office building is a vacant two-story building that requires rehabilitation prior to leasing. This project will repair the sheetrock damage in the lobby and both floors, remove hazardous material, as well as improve the entrance and staircase in the lobby accessed from the Embarcadero. Once finished this office building could potentially increase revenue by approximately \$160,000 annually.
Pier 29.5 Parking Exhaust System	\$ 1,505,000	\$ -	The San Francisco Fire Department (SFFD) has mandated installation of a new ventilation system to continue using Pier 29.5 for parking. To preserve the historic fabric of the facility, a new ventilation system will be installed utilizing existing roll-up door openings and windows to mount exhaust fans that will increase air circulation within Piers 29.5 and 31 bulkheads. The project will also include installation of Carbon Monoxide (CO) sensors to operate the fans.
Pier 45 Shed B and D Repairs	\$ -	\$ 1,700,000	The 2019 FIRPA study recommended a variety of work to address deferred maintenance at Pier 45. This includes repairs and upgrades to the roof, parapet coping, concrete façade, windows, metal doors, and egress doors at Sheds B and D.
Pier 50 Seismic Assessment and Retrofit Pre-design	\$ 3,800,000	\$ -	The project will ensure the Port's fleet of critical personnel and equipment are able to fulfill their disaster response recover operations following a major earthquake, by improving the seismic performance of the Pier 50 drive aisle and sheds A through D. This project also ensures the Port's alternate DOC is operational following a major earthquake.
Pier 64 Sediment Site Cleanup	\$ 1,400,000	\$ -	After identifying sediment contamination at Pier 64, the Port and Responsible Parties performed the sediment investigation and submitted a report of findings to the Regional Water Quality Control Board ("Water Board") in February 2021. Discussions with the Water Board to date indicate it will require additional evaluation of sediment contamination and submission of an addendum to the sediment investigation report to support the final remediation plan. Once the plan is approved, the Port will enter into negotiations with the Responsible Parties to share the cost of remediation. In addition to the Mission Bay Ferry Landing (MBFL) project mitigation requirement to remove portions of Pier 64 marine debris, the Port is committed to complete the removal of the remaining Pier 64 hazardous marine debris not being addressed by the MBFL project.
Pier 80 Piling and Fendering	\$ 9,400,000	\$ -	This project will replace the Pier 80's current fender system – oversized tires hung from aging and deteriorating marine pilings – with new pilings and procure/install three-foot-tall buckling-type rubber cone fenders along the 1,200-foot east-facing berth. This will reduce operational constraints of the current Roll-on/Roll-off (Ro/Ro) vessels at Pier 80 (terminal) and provide flexibility for additional vessel classes that may call the terminal.
Pier 80 Subsidence Rehab	\$ 750,000	\$ -	Pier 80 is a Ro/Ro facility operated by Pasha Automotive Services which provides an export gateway for Tesla, Inc. to export automobiles to Europe and Asia. This project funds a study to determine the preferred approach to dealing with subsidence that has caused an uneven surface at the facility. The results of the study will guide future requests to fund facility repairs and maintain Pier 80 as a functioning cargo terminal.
Pier 9 (Tier 1 FIRPA)	\$ -	\$ 2,840,573	Pier 9 supports a variety of high-value office and maritime tenancies. As part of the 2019 FIRPA study, this facility was assessed by a multi-disciplinary technical team to identify near and long-term maintenance and repair needs.
Pier 90 Silo Demolition Design	\$ 1,150,000	\$ -	In the course of this assessment, the assessment team identified several urgent repair needs that present a potential life safety hazard to current facility users. The cost of these urgent recommendations is only 20% of the total recommended repair work for the near-term (0-10 year) time period. These recommendations include repairs to the substructure pile and beams, roof, and concrete spallings along the parapets.
Pile Crew	\$ 800,000	\$ 1,600,000	The Pier 90 silos, formerly used to store grain, have been unused since 1989 and have become a life-safety hazard and ongoing maintenance and security expense. The proposed project will design the demolition of the Pier 90 facilities, including the silos and all existing landside structures. After design, additional funding will be requested for demolition.
Project Management Office	\$ 1,800,000	\$ 1,800,000	These funds will be used to hire and maintain a Port-staffed pile worker crew to perform capital repairs on Port piers. The crew consists of seven pile workers, one supervisor, and one crane operator. The Port's analysis indicates that completing pier repairs with Port crews is more cost-effective than having the work done by a contractor. However, finding and hiring skilled professionals for the work can be a challenge. If the Port is unable to fill all needed positions, budgeted funds will be used to put as many planned pier repair projects out to bid as this budget allows. Project locations include Pier 50B, Hyde Street Harbor, and Pier 96 Islais Creek. This crew could also be dedicated to the larger projects such as Wharf J-9 street pile/apron installation and Pier 35 concrete pile repair.
Resilient Multi-Modal Cargo Way Pre-Design	\$ 3,082,000	\$ 3,082,000	This funding supports the Port's Project Management Office (PMO) staff for the next five years. The PMO manages all Port capital projects and is responsible for driving those projects from inception to construction close out. The PMO staff will play an integral role in the expenditure of approximately \$41 million in stimulus funds on capital projects by June 2024.
	\$ 3,082,000	\$ 3,082,000	The Resilient Multi-Modal Cargo Way Design project will improve Cargo Way consistent with the City's Better Streets guidelines and serve as an important segment of City flood protection for inland areas. Through additional City department and community engagement, the goal of this funding request is to develop a plan and 35% design for a Resilient Multi-Modal Cargo Way with CEQA and NEPA clearance, and to position this project for future state and federal funding which may offset some of the total estimated project cost of \$30-50 million.



**CAPITAL PROJECT BUDGETS**  
(Port Capital Project Fund) 23700

Project Title	FY 2022-23	FY 2023-24	Project Description
Roundhouse 2 Building Envelope	\$ 8,000,000	\$ -	Roundhouse 2 is a four-story partially occupied office building. The project is intended to enhance and revitalize the Roundhouse building, address its current state of disrepair, and increase the leasing potential of the space. This project includes work to correct deficiencies in the fire-rated construction of HVAC shafts, replace the roof, repair windows for water intrusion, and replace the building's solarium.
South Beach Harbor	\$ 1,522,881	\$ 1,551,908	South Beach Harbor is a full-service marina consisting of 700 slips, a recreational and commercial guest dock, the Pier 40 Maritime Center and South Beach Park. This project will improve various assets within the South Beach Harbor area. Current projects include baffle wall, pre-dredge sediment, and improvements to Pier 40. The Pier 40 improvements, which are required by the Bay Conservation and Development Commission (BCDC), include work on the north guest dock, kayak float, east apron public access improvements, jib hoist replacement, relocation of existing hoist, and BCDC application fees.
Southern Waterfront Beautification	\$ 2,222,000	\$ 2,222,000	This fund is designated to finance projects that will improve the southern waterfront. Qualifying projects may include open space, wetland restoration, pier removal, public art, historic preservation, and other similar projects that may arise over time.
Southern Waterfront Pile Removal	\$ 1,956,104	\$ -	This project will remove deteriorated creosote treated piles and wharf areas that are no longer functional in the Southern Waterfront. Port staff has completed pile removal at Islais Creek (2019) and North Apron of Pier 19 (2017) and will prioritize additional pile removal based on water and safety hazards.
Stormwater Trash Capture	\$ 450,000	\$ -	This project will fund the first phase towards installing a full trash-capture device (FTCD) in the municipal separate storm sewer system (MS4) area. There are approximately 543 stormwater inlets in the MS4 area. The FTCDs are required to maintain the state Municipal General Stormwater Permit. The requirement per the permit is to install the FTCDs prior to 2030. There are two types of FTCDs, standard and high flow. This project will evaluate the best option per location.
TI Fund for tenant attraction/retention	\$ 8,078,382	\$ -	This project is an economic recovery initiative and would allow the Port to fund tenant improvements on par with private sector landlords. Historically the Port has relied on tenants to finance these needed improvements, then reduced their rent to offset the improvement costs. This has the impact of discouraging small businesses that might not have the cash or credit to finance such improvements and also reduces rent that the Port receives from these lease agreements.
Waterfront Resilience Program	\$ 1,548,922	\$ 1,581,424	The Port of San Francisco's treasured waterfront is vulnerable to hazards, including urgent seismic risk and increasing flood risks from sea level rise. To protect this resource - from the iconic landmarks, cultural and art destinations, and beautiful open spaces to connected to the Bay, to the diverse maritime industries and businesses, and key emergency, transportation, and utility infrastructure - for future generations, the Port has established the Waterfront Resilience Program. The Program works to ensure the waterfront, and its critical regional and citywide assets, are resilient to hazards - and increasingly accessible to everyone it serves.
<b>Port Capital Budget Funded Projects (without Waterfront Development)</b>	<b>\$ 70,625,513</b>	<b>\$ 24,033,908</b>	
Waterfront Development Projects	\$ 9,078,800	\$ 9,687,800	Levels of spending and associated recoveries within this project directly reflect the expansion of resources, including Port staff, consultants, interdepartmental coordination agreements, and interdepartmental work order agreements, necessary to support the major development projects. The Port will only recover sufficient funds from the developers as is needed to cover actual expenses.
<b>Port Capital Budget Funded Projects (with Waterfront Development)</b>	<b>\$ 79,704,313</b>	<b>\$ 33,721,708</b>	

